



EAST AFRICAN COMMUNITY



# Sixth EAC Development Strategy

2021/22 – 2025/26

Comprehensive Planning and Implementation Matrix





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## 2021/22 – 2025/26

### Comprehensive Planning And Implementation Matrix

*Overall Goal; Overarching Theme; Strategic  
Development Objectives; ↻ Strategic Interventions*

## A: STRATEGIC DEVELOPMENT OBJECTIVES

1. Attainment of a fully-fledged Customs Union through full implementation of the Single Customs Territory (SCT) and enhanced ICT systems for customs administrations and other key players.
2. Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental, and international frameworks.
3. Attainment of the EAC single currency through the realisation of macro-economic convergence criteria and the harmonisation of fiscal, monetary and exchange rate policies.
4. Strengthening regional governance, political commitment, accountability, and inclusivity to improve peace and security, in the build-up to an EAC Political Confederation
5. Development of quality multi-dimensional strategic infrastructure and related services including clean energy, to support and accelerate sustainable regional integration and global competitiveness
6. Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.
7. Increasing visibility of EAC, stakeholder knowledge and awareness, and participation of EAC citizens in the integration process.

## B: KEY PRIORITY AREAS OF EAC OVER THE PLAN PERIOD 2021/22-2025/26

1. **Strengthening regional governance, political commitment, accountability, and inclusivity to improve peace and security, in the build-up to an EAC Political Confederation;**
  - Strengthening regional peace, security, political processes,
  - Addressing emergency response mechanisms and good governance to create a stable business environment,
  - Improvement in political commitments in the Partner States to domesticate regional, continental, and international obligations and regional commitments,
  - Strengthen joint action in pursuit of common foreign policy interests,
  - Promote regional peace and security,
  - The community should collaborate with relevant international institutions to contain terrorism and piracy to stabilise the business environment,
  - Strengthening democratisation processes with focus on good governance with emphasis on ensuring sustainable Peace, stability, peaceful electoral processes, and political commitment,
  - Adopting a regional approach in response to emergencies,
  - Building on the regional political stability while participation in regional and AU continental political and economic integration initiatives,
  - Expanding investment in emergency response mechanisms that rope all Partner States concurrently,
  - Build on the regional political stability to attract business,
  - Strengthen forecasting services to stave off conflicts.

2. **Provision of Customs Services that facilitate legitimate trade and investment in the region;**
  - Continue to pursue the harmonization of policies, laws, and regulations,
  - Promote cooperation with other regional blocs to spearhead beneficial changes in global matters that affect the region,
  - Promotion of ICT facilitated customs management and trade facilitation services,
  - Strengthen public and private sector partnerships to streamline and strengthen trade and investment,
  - Skills upgrading,
  - Expansion of the OSBPs in support of cross border trade,
  - Streamline intermodal transport systems in support of flawless trade,
  - Conclude the on-going AfCFTA and TFTA negotiations to expand market access in the continent,
  - Take a joint regional approach when negotiating with 3<sup>rd</sup> parties to minimise disruption in the EAC regional integration agenda,
  - Eliminate nationalistic tendencies and practices that generate NTBs limiting access to the regional market,
  - Implement regional commitments and obligations to ensure smooth trading,
  - Aligning regional integration commitments to WTO and other best practices for select sectors at the global level.
  
3. **Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans;**
  - Expand production and productivity to create adequate supply potentials to meet the regional demand,
  - Strengthen the regional value chains to increase value of export commodities,
  - Enhancing free movement of all Factors of Production and other areas of cooperation across the Partner States as envisaged under the EAC Common Market Protocol,
  - Further regional trade liberalisation in the goods and service sectors,
  - Prioritize intervention programs for shared benefits of regional integration including efficient use of the natural resources to improve the wellbeing of East Africans,
  - Promote free movement of factors of production, right of establishment and residence,
  - Diversification of the industrial and service sectors to create improved earnings and employment opportunities for the youth,
  - Improvement of agricultural productivity & resilience, value addition and facilitation of movement of agricultural goods to enhance food security in the region,
  - Tapping into the blue economy to create wealth, employment, and food security,
  - Enhancement of regional industrial development through investment in key priority sectors, skills development, technological advancement, and innovation to stimulate economic development Prioritizing intervention programs for shared benefits of regional integration, including efficient use of the natural resources, to improve the wellbeing of East Africans,
  - Design and implement strategies to minimize the impacts of global warming and environmental degradation,
  - Developing and strengthening of the regional competitive and sustainable Productive Sectors to support the regional and global integration process,
  - Enhancing regional mechanisms and strategies for ensuring sustainable natural resource, utilisation and conservation, environmental sustainability, and climate change management
  - Reduction in preventable deaths as a result of strengthened health systems towards achievement of Universal Health Care,
  - Policy focus on Universal primary and secondary education with 40% of females transiting to secondary education,
  - Diversification of the tourism sector in light of the challenges brought about by COVID 19,

- Expansion of FDI and cross border investment,
  - Diversification into green energy,
  - Sustainable utilisation of natural resources,
  - Maintain containment measures against COVID 19.
4. **Re-engineering of Production and logistics arrangements in line with digitalised frameworks to enhance e-business opportunities and streamlining interconnectivity of transport logistics;**
    - Leverage newer technologies to enhance production and productivity,
    - Digitalise production systems,
    - Enhancing e-business opportunities,
    - Streamlining interconnectivity of transport logistics.
  5. **Attainment of the EAC single currency through the realisation of macro-economic convergence criteria and the harmonisation of fiscal, monetary and exchange rate policies;**
    - Fiscal and monetary Policy harmonisations to achieve the convergence criteria,
    - Wide stakeholder sensitisation to eliminate fears associated with lost identity and nationhood,
    - Establishment of the institutions to manage and coordinate MU,
    - Skills upgrading in the national central banks,
    - Making adequate advance mechanisms for issuance of the common currency.
  6. **Development of quality multi-dimensional strategic infrastructure and related services including clean energy, to support and accelerate sustainable regional integration and global competitiveness;**
    - Expand Infrastructure development (multi-modal and multi-sectoral) to improve connectivity in the region in transport (roads, rail, maritime and civil aviation); and ICT to facilitate timely services,
    - Energy sector; power generation, transmission and supply, oil product pipeline and renewable energy exploitation,
    - Diversification into green energy,
    - Promotion of safety and security across the different forms of transport and communication sectors,
    - Liberalising the transport and communication sectors to align with the EAC pillars of integration,
    - Open up additional corridors with linkages to continental and global corridors to create opportunities for trade and investment,
    - Take advantage of the fibre optic connection along seashores of EAC,
    - Liberalise the air and communication sectors,
    - Institutionalizing long-term urban planning,
    - Strengthen meteorological forecasting services to mitigate emergency issues.
  7. **Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates;**
    - Institutional transformation at the regional level, including skills development,
    - Adopt a systematic mind-set change on the way development must be approached in the region,
    - Consolidate political commitment and stability by promoting participation of the citizenry and the private sector in the integration process,
    - Strengthen the mandates and capacities of the regional institutions and organs and national coordination to effectively manage the pace of regional integration,

- Take better and appropriate interventions that ensure full and efficient utilization of the human resource base in the region in the integration process, especially while implementing the common market,
  - Deepen stakeholder involvement and participation including grass root representation, in all matters related to the integration process,
  - Promote research and technology, as well as technical skills development,
  - Strengthen meteorological forecasting services to mitigate emergency issues,
  - Strengthen the health sector monitoring capabilities to spot pandemics and make adequate preparations at regional level.
8. **Increasing visibility of EAC, stakeholder knowledge and awareness, and participation of EAC citizens in the integration process;**
- Promotion of awareness creation and dissemination of information on the Community,
  - Enhancement and strengthening of partnerships and engagement with the private sector and civil society,
  - Information dissemination on the different aspects of regional integration development agenda,
  - Hold regular road shows to show case and promote EAC regional integration initiatives,
  - Expanding coverage of the competition areas to engage different stakeholders from all Partner States,
  - Annual awards for select sectors with strong regional integration achievements,
  - Comprehensive sensitisation programmes with target stakeholders to promote mutual trust; confidence building; identity and solidarity among EAC citizens,
  - Strengthening capacity for generation, storage, management, and dissemination of information products.

In the case of the financial sector, critical in the implementation of the MU, priority frameworks shall entail deepening a regionally integrated financial sector.

- a. Develop a safe and sound national and regional clearing and payments system for the financial sector, to reduce incidences of electronic fraud, and other operating costs of financial institutions.
- b. Develop the necessary social and economic infrastructure (roads, railways, water, ICT, telephone) to reduce the costs of doing business, and thereby reduce overall financial intermediation costs.
- c. Liberalise the financial sector and undertake further reforms so as to allow entry into the sector of more banks and other financial institutions from both other EAC Partner States and abroad to increase competition, reduce intermediation costs, and enhance access to, and usage of financial services by a wider spectrum of the population and SMEs.
- d. Review and harmonisation of the existing legal and regulatory environment to establish an appropriate harmonised and integrated legal and regulatory framework for the financial sector in the EAC Partner States.
- e. Harmonise the legal, licensing, supervision, and regulatory framework to make it easy for financial institutions operating in other EAC Partner States to locate in a Partner State.

**Overall Goal:** "To Transform the East African Community into a Stable, Competitive and Sustainable Lower-middle Income Region by 2030".

**Overarching Theme of the Development Strategy is aimed at:** Building momentum towards post-COVID19 recovery and accelerating regional adaptation to the dynamic socio-economic environment.

### Guiding Principles

- a) Attainment of sustainable growth and development of the Partner States.
- b) Strengthening and consolidation of cooperation in agreed fields.
- c) Building community resilience, promotion of ecosystem sustainability and efficient and sustainable utilization of the natural resources in the region; and promotion of nature-based solutions to climate change and disaster risk management.
- d) Strengthening and consolidation of the long-standing political, economic, social, cultural, and traditional ties.
- e) Promotion of people-centred mutual development.
- f) Promotion of peace, security, and stability.

Enhancement and strengthening of partnerships with the private sector and civil society and mainstreaming of gender in all its endeavours, among others.

### BUDGET ESTIMATES OVER THE PLAN PERIOD 2021/22-2025/26

BUDGET AREA	AMOUNT (\$)	% of TOTAL
<b>1. TRADE INTEGRATION</b>		
Customs Union Operations	15,500,000	2.24
Trade Facilitation	12,355,000	1.79
<b>Sub Total (Trade Integration)</b>	<b>27,855,000</b>	4.03
<b>2. COMMON MARKET</b>	<b>6,150,000</b>	0.89
<b>3. MONETARY UNION</b>		
Monetary Union	70,000	0.01
Fiscal and Monetary Affairs	230,000	0.03
<b>Sub Total (Monetary Union)</b>	<b>300,000</b>	0.04



<b>BUDGET AREA</b>	<b>AMOUNT (\$)</b>	<b>% of TOTAL</b>
<b>4. POLITICAL AFFAIRS</b>		
Political Federation	990,000	0.14
International Relations	1,040,000	0.15
Peace and Security	4,950,000	0.72
<b>Sub Total (Political Affairs)</b>	<b>6,980,000</b>	<b>1.01</b>
<b>5. REGIONAL INFRASTRUCTURE</b>		
Road Transport	3,250,000	0.47
Railway Transport	8,250,000	1.19
Civil Aviation & Airports	2,050,000	0.30
Maritime Transport	1,480,000	0.21
Communications	1,350,000	0.20
Meteorological Services	1,500,000	0.22
<b>Sub Total (Regional Infrastructure)</b>	<b>17,880,000</b>	<b>2.59</b>
<b>6. PRODUCTIVE SECTORS</b>		
Agriculture and Food Security	5,000,000	0.72
Tourism and Wildlife	6,450,000	0.93
Industrial Development and SMES	10,650,000	1.54
Investment and Private Sector Development	7,645,000	1.11
Energy	1,228,200	0.18
Environment and Natural Resources	7,414,750	1.07
<b>Sub Total(Productive Sectors)</b>	<b>38,387,950</b>	<b>5.55</b>

BUDGET AREA	AMOUNT (\$)	% of TOTAL
<b>7. SOCIAL SECTORS</b>		
Health	56,500,000	8.17
Education and Training	3,400,000	0.49
Culture and Sports	2,385,000	0.34
Labour, Employment, Immigration & Refugee Management	2,850,000	0.41
Gender, Community Development & Civil Society Mobilization	8,750,000	1.27
<b>Sub Total (Social Sectors)</b>	<b>73,885,000</b>	<b>10.68</b>
<b>8. REGIONAL SECTOR SUPPORT PROGRAMMES</b>		
Office of the Secretary General	2,700,000	0.39
Corporate Communication & Public Affairs	500,000	0.07
Legal & Judicial Affairs	2,920,000	0.42
Regional Statistics	18,000,000	2.60
Planning and Research	1,400,000	0.20
Monitoring and Evaluation	2,050,000	0.30
Resource Mobilization	750,000	0.11
Financial Management	2,500,000	0.36
Internal Audit	2,100,000	0.30
Defense and Liaison	1,070,000	0.15
Human Resources	61,524,000	8.90
Administration	6,050,000	0.87
Library and Documentation	1,520,000	0.22
Management Information	245,000	0.04
Corporate Information and Communication Technology	1,845,000	0.27
<b>Sub Total (Regional Sector Support Programmes)</b>	<b>105,174,000</b>	<b>15.21</b>

<b>BUDGET AREA</b>	<b>AMOUNT (\$)</b>	<b>% of TOTAL</b>
<b>9. EAC ORGANS</b>		
East African Legislative Assembly (EALA)	115,190,570	16.66
East African Court of Justice (EACJ)	23,228,324	3.36
<b>Sub Total (EAC ORGANS)</b>	<b>138,418,894</b>	<b>20.02</b>
<b>10. EAC INSTITUTIONS</b>		
Lake Victoria Basin Commission (LVBC)	143,714,000	20.78
Lake Victoria Fisheries Organization (LVFO)	5,000,000	0.72
Inter-University Council of East Africa (IUCEA)	47,000,000	6.80
Civil Aviation Safety and Security Oversight Agency (CASSOA)	3,435,400	0.50
East African Science & Technology Commission (EASTECO)	19,900,000	2.88
East African Health Research Commission (EAHRC)	38,967,447	5.63
East African Kiswahili Commission (EAKC)	8,870,000	1.28
East African Competition Authority (EACA)	9,655,000	1.40
<b>Sub Total (EAC Institutions)</b>	<b>276,541,847</b>	<b>39.99</b>
<b>GRAND TOTAL</b>	<b>691,572,691</b>	<b>100.00</b>

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# 1. TRADE INTEGRATION

## 1.1 Customs Union Operations

Strategic Development Objective: Attainment of a fully-fledged Customs Union through full implementation of the Single Customs Territory (SCT) and enhanced ICT systems for customs administrations and other key players						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE (IN USD)
<b>CUSTOMS UNION</b>						
<b>Expected High Level Outcome: AfCFTA and TFTA operationalized, and the EAC Customs Union becomes fully functional, leading to increase in access to export market</b>						
<i>Key Priority: Provision of Customs Services that facilitate legitimate trade and investment in the region</i>						
<b>Priority Area 1: Provision of Customs Services that facilitate and promote Legitimate Trade and Investment in the EAC using Modern Technologies, Professional Staff and Application of International Best Practices</b>						
1. Leveraging on new technologies to maximize efficiency in Customs operations	Increase adoption of technologies to maximize efficiency in Customs operations from 50% to 100%	2021 - 2026	Number of processes automated to increase efficiency in Customs operations	Indicator tracker; Review of automated processes	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States'</li> <li>MEACAs</li> <li>Ministries responsible for Customs</li> </ul>	8,000,000
			Number of new technologies/ software adopted to increase efficiency in Customs operations	Indicator tracker		
2. Enhance trade facilitation through adoption and implementation of regional, continental, and international agreements	Increase adoption and implementation of regional, continental, and international agreements from 60% to 100%	2021 - 2026	Number of regional programs designed to implement regional, continental, and international agreements	Designed regional programs. Indicator tracker		2,000,000
			Number of Partner States domesticating regional programmes designed to implement regional, continental, and international agreements	Indicator tracker		

**Strategic Development Objective:** Attainment of a fully-fledged Customs Union through full implementation of the Single Customs Territory (SCT) and enhanced ICT systems for customs administrations and other key players

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE (IN USD)
3. Strengthen Customs institutional capacity and human capital	At least 1000 Customs Officers from Partner States receive capacity building to improve their performance	2021 -2026	Number of Customs Officers from Partner States receiving capacity building to improve their performance	Capacity building reports; Indicator tracker	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States'</li> </ul>	3,000,000
	Enhance institutional capacity from 60% to 100%	2021-2025	Number of procedures, manuals, processes, tools, legal framework and equipment developed, acquired and implemented	Reports, developed and reviewed policies, procedure manuals		
4. Strengthen public-private sector partnerships	100% of Existing and new public- private partnerships strengthened	2021 - 2023	Number of public- private partnerships established and strengthened	Public- private partnership agreements	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States'</li> <li>MEACAs</li> <li>Ministries responsible for Customs</li> </ul>	1,000,000
		2023 -2026	Value of private sector resources leveraged through public- private partnerships	Indicator tracker		
5. Conclude trade negotiations and develop strategies for implementation of AfCTFA and TFTA agreements and other key identified partners while aligning with the outcome of implications of EAC negotiating Agreements with third Parties.	Negotiations concluded and strategies for implementation of AfCTFA and TFTA agreements developed	2021 -2024	Documented negotiation outcomes	Documented negotiation outcomes		1,500,000
			Strategies in place for implementation of AfCTFA and TFTA agreements	Strategy documents		
<b>Sub Total (Customs Operations)</b>						<b>15,500,000</b>

## 1.2 Trade Facilitation

<b>Strategic Development Objective:</b> <i>Attainment of a fully-fledged Customs Union through full implementation of the Single Customs Territory (SCT) and enhanced ICT systems for customs administrations and other key players</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE (IN US)</b>
<b>TRADE</b>						
<b>Expected High Level Outcome:</b> AfCFTA and TFTA operationalized, and the EAC Customs Union becomes fully functional, leading to increase in access to export markets						
<i>Key Priority: Provision of Customs Services that facilitate legitimate trade and investment in the region</i>						
<b>Priority Area 2:</b> <i>Streamlining, simplifying, and harmonizing Trade Administrative procedures and regulations</i>						
1. Elimination of NTBs to ensure smooth flow of EAC internally produced goods to freely access all EAC markets	NTBs Act 2017 and Regulations amended	2021-2023	Final NTB Act 2017 and regulations	Documented Act and regulations	• EAC Secretariat	200,000
	At least 50 % of reported NTBs resolved	2021-2026	% of NTBs resolved	SCTIFI Reports; Council reports; Indicator tracker	• Partner States' • MEACAs	600,000
	At least seven (7) enquiry points for Trade Facilitation established and operationalized	2021-2024	Regional and national enquiry points for Trade Facilitation	Reports on the establishment of enquiry points	• EAC Secretariat and Partner States	350,000
	One regional and six National TFA committees receive capacity building interventions	2021-2026	Number of TFA committees receiving capacity building interventions from the Secretariat	Capacity building reports	• Partner States' • MEACAs	200,000
2. Publication of EAC Trade Statistics	EAC Trade statistics published annually	2021-2026	Number of EAC Trade & Investment Reports published	EAC Trade & Investment Reports	• EAC Secretariat	250,000



**Strategic Development Objective: Attainment of a fully-fledged Customs Union through full implementation of the Single Customs Territory (SCT) and enhanced ICT systems for customs administrations and other key players**

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE (IN US)
3. Promote Micro, Small and Medium Enterprises (MSMEs) to enhance intra-EAC trade in goods	At least 800 Micro, Small and Medium Enterprises (MSMEs) facilitated to access EAC market annually	2021-2026	Number of MSMEs who attended the EAC MSMEs Trade Fair	SCTIFI Reports; Report of EAC MSMEs Trade Fair	• EAC Secretariat	450,000
	At least 200 Exhibitors trained on market access opportunities annually	2021-2026	Number of Exhibitors trained on EAC market access opportunities.	SCTIFI Reports; Report of EAC MSMEs Trade Fair	• EAC Secretariat	120,000
4. Development of EAC standards for the most traded EAC products, locally produced products as well as imports	Standards developed for at least 20 most traded locally produced EAC products	2021 - 2022	Number of most traded locally produced EAC products for which standards have been developed	Council reports; Indicator tracker	• EAC Secretariat • Partner States' Standards Bureaus	200,000
	Standards developed for at least 100 most traded imports into the EAC		Number of most traded imports into the EAC for which standards have been developed	Council reports; Indicator tracker	• EAC Secretariat • Partner States' Standards Bureaus	
5. Develop and harmonize standards targeting essential commodities during COVID 19 (medical devices and food), innovations, address gaps in the supply chains for towards import substitution	At least 10 standards harmonized in each category	2021 - 2022	Number of essential commodities for which standards have been harmonized	Indicator tracker; Council reports	• EAC Secretariat and Ministries responsible for Trade	150,000

**Strategic Development Objective:** Attainment of a fully-fledged Customs Union through full implementation of the Single Customs Territory (SCT) and enhanced ICT systems for customs administrations and other key players

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE (IN US)
6. Strengthen and build regional infrastructure and capacity in industrial and scientific metrology to promote traceability and accuracy in measurements towards industrial development and human safety	<p>At least three (3) Metrology Institutes in the region upgraded to International recognition</p> <p>At least five (5) Traceability Guidelines (Mass, Volume, Pressure, Temperature, and Time &amp; Frequency) developed</p> <p>At least three (3) regional programs for accuracy measurements (axle load, safe drugs, and industrial development) developed</p>	2022 - 2024	<p>i. Number of National Metrology Institutes (NMIs) to international recognition</p> <p>ii. Traceability Guidelines on international standards developed and implemented</p> <p>iii. Number of Programs for accuracy measurements (axle load, safe drugs, and industrial development) developed.</p> <p>iv. A list of areas for inter-comparison and guidelines and procedures for inter-comparisons developed</p>	Indicator tracker; Council reports	<ul style="list-style-type: none"> <li>EAC Secretariat and Ministries responsible for Trade</li> </ul>	500,000
7. Strengthen and build institutional and human capital capacity in Standards, Conformity Assessment and accreditation.	At least 30 stakeholders from the public and private sector in each Partner State receive capacity building to improve their performance	2022 - 2025	<p>i. Training manuals</p> <p>ii. Number of training sessions</p> <p>iii. Number of stakeholders trained and sensitized</p> <p>iv. Enhanced enterprise performance, improved self- regulation and risk based regulatory control.</p>	Indicator tracker; Council reports		200,000

**Strategic Development Objective:** Attainment of a fully-fledged Customs Union through full implementation of the Single Customs Territory (SCT) and enhanced ICT systems for customs administrations and other key players

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE (IN US)
8. Strengthen regional and international partnership in standards and conformity assessment.	At least three (3) additional partnerships on standardization, conformity assessment, accreditation and measurement established		Membership to International Standardization bodies ISO, IEC, CODEX, ARSO, OIML; IAL and ILAC.	<ul style="list-style-type: none"> <li>• Relevant records.</li> <li>• Relevant Periodic M&amp;E Reports.</li> <li>• Signed MOU Documents</li> </ul>	<ul style="list-style-type: none"> <li>• EAC Secretariat and Ministries responsible for Trade</li> </ul>	200,000
	Attain membership to International Standardization bodies (ISO, IEC, CODEX, ARSO, OIML; IAL and ILAC).	2021 - 2025	Number of International Standardization bodies of which EAC is a member	<ul style="list-style-type: none"> <li>• Relevant records</li> <li>• Relevant Periodic M&amp;E Reports.</li> <li>• Signed MOU Documents</li> </ul>		85,000
<i>Key Priority: Provision of Customs Services that facilitate legitimate trade and investment in the region</i>						
<b>Priority Area 3: Expand Market Access for EAC Exports and Trading with the third parties</b>						
1. Establish a consolidated and harmonized EAC Trade Policy	EAC to adopt and implement a harmonized EAC Regional Trade Policy	2021 – 2025	EAC Regional Trade Policy Strategy roadmap (2020-2030) implemented at 50%.	Progress Reports on implementation  EAC Annual Report on Trade and Investment	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States' Ministries responsible for EAC Affairs, Trade, Industry, Finance and Investment matters</li> </ul>	1,800,000

**Strategic Development Objective:** Attainment of a fully-fledged Customs Union through full implementation of the Single Customs Territory (SCT) and enhanced ICT systems for customs administrations and other key players

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE (IN US)
2. Promote exports to external markets	EAC Export Promotion Strategy (2020 – 2025) implemented  EAC-EU Market Access Upgrade Programme implemented  EAC Regional Special Economic Zones Policy and Regulations adopted by 2025	2021 – 2025	% increase of EAC Exports  Adopted Regional EAC Special Economic Zones Policy and Regulations	EAC Annual Report on Trade and Investment  Relevant Report of EAC Council of Ministers	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States' Ministries responsible for EAC Affairs, Trade, Industry, Finance and Investment matters</li> </ul>	500,000
3. Enhance Cross-Border E-Commerce in the EAC Region	Finalize and implement the EAC Regional E-Commerce Strategy	2021-2025	Adopted EAC Regional E-Commerce Strategy	Regional E-Commerce Strategy  Progress Reports on implementation		1,500,000
4. Conclude trade negotiations with 3 <sup>rd</sup> Parties	TFTA and AfCFTA strategies developed for implementation  EAC positions developed for the Phase II negotiations of the AfCFTA Agreement  TFTA and AfCFTA Agreements implemented  Negotiations of 3 other Trade Agreements between EAC and selected 3 <sup>rd</sup> Parties undertaken	2021  2021 – 2022  2021 - 2025  2021 - 2025	Strategies in place for implementation of AfCFTA and TFTA agreements  Documented negotiation outcomes  % of the provisions of the AfCFTA & TFTA agreements implemented	Strategy documents  Documented negotiation outcomes  Concluded trade agreements between EAC and third Parties		4,800,000

**Strategic Development Objective:** Attainment of a fully-fledged Customs Union through full implementation of the Single Customs Territory (SCT) and enhanced ICT systems for customs administrations and other key players

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE (IN US)
5. EAC interests in international and multilateral organizations articulated	EAC positions on trade matters discussed in international fora (i.e. WTO) developed.	2021 – 2025	International/Multilateral meetings attended  4 <sup>th</sup> WTO Trade Policy Review of EAC Partner States	Reports of meetings  Reports of Relevant WTO Committee Meetings and Trade Policy Review Body	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States' Ministries responsible for EAC Affairs, Trade, Industry, Finance and Investment matters</li> </ul>	250,000
<b>Sub Total (Trade)</b>						<b>12,355,000</b>

## 2. COMMON MARKET

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental, and international frameworks</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>COMMON MARKET</b>						
<b>Key Priority Area:</b> Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans;						
<b>Expected High Level Outcome:</b> <i>Fast tracked implementation of the Common Market Protocol, leading to increase in intra-EAC trade in goods and services, free movement of factors of production, free movement of services, Rights of establishment and Residence within EAC</i>						
<b>Sector Priority Area 1:</b> <i>Accelerating the full implementation of the Common Market Protocol, including Protection of Fair Competition</i>						
1. Accelerate adoption of measures to address imbalances that may arise from the implementation of the CMP	All Partner States adopt measures to address imbalances that may arise from the implementation of the CMP by 2026	2021-2026	Number of measures adopted by all Partner States to address imbalances arising from the implementation of the Protocol.	Indicator tracker	<ul style="list-style-type: none"> <li>EAC Secretariat.</li> <li>Partner States'</li> <li>MEACAs.</li> <li>Ministries responsible for Finance &amp; Economic Development.</li> <li>Ministries responsible for Trade</li> </ul>	200,000
2. Full implementation of the EAC Common Market Protocol- through identification and development of regional laws on the various aspects of the Common Market Protocol to facilitate the effective implementation of the Protocol.	Regional laws on the various aspects of the Common Market Protocol identified and developed to facilitate the effective implementation of the Protocol,	2021-2026	Number of laws identified and developed	Indicator tracker		300,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental, and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Review implementation of the EAC Common Market Protocol and make recommendations to address issues hampering its effective implementation	At least two additional instruments recommended from the review of EAC Common Market Protocol developed and operationalised	2021 - 2024	Number of additional instruments recommended from the review of EAC Common Market Protocol that are developed	Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• MEACAs</li> </ul>	750,000
	National Implementation Committee (NIC) meetings held bi-annually	2021 – 2026	Number and scope coverage of Regional Committee Meetings held.	Reports of the Regional Committee Meetings		
	Meetings of the Regional Monitoring Group on the Implementation of the EAC Common Market Protocol held bi-annually	2021 – 2026	Number and scope coverage of Regional Monitoring Group meetings held.	Reports of the Regional Monitoring Group Meetings held		
	At least one Common Market Scorecard Report developed and published every two years	2021 - 2026	Number of Common Market Scorecards developed and published	Indicator tracker		
4. Strengthening the capacity of the EAC Secretariat and Partner States to facilitate the harmonization of regional and national policies, strategies, and systems to conform to the CMP and coordinate the implementation of the CMP commitments across the region.	At least 40 staff of the EAC Secretariat and Partner States receive capacity building to facilitate the harmonization of regional and national policies, strategies, and systems to conform to the CMP and coordinate the implementation of the CMP commitments across the region.	2021 – 2025	Number of staff from the EAC Secretariat and Partner States receiving capacity building interventions to facilitate the harmonization of regional and national policies, strategies, and systems to conform to the CMP and coordinate the implementation of the CMP commitments across the region.	Capacity building reports; Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States’</li> <li>• MEACAs</li> <li>• Ministries responsible for Trade</li> </ul>	200,000

**Priority Area 2:** *Promote free movement of services in the region*

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental, and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
1. Promotion of free movement of services in the region through adoption and implementation of regional, continental and multilateral agreements	At least 3 implementation plans, or proposals developed for facilitation and alignment of regional, continental and multilateral agreements on trade in services.	2021 – 2026	Number of plans or proposals developed to facilitate and align regional, continental, and international agreements on trade in services	Implementation plans; Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Trade</li> </ul>	1,500,000
	Legal and policy environment that is supportive of free movement of services in the region harmonised.	2021 – 2026	Number of policies and national laws harmonized to facilitate free movement of services in the region	Indicator tracker; Policy harmonization records		
2. Fully operationalize the Mechanism for the Removal of Restrictions on Trade in Services	At least two (2) regulatory audits of laws and regulations affecting trade in services subsectors undertaken	2021 – 2026	Number of regulatory audits of laws and regulations affecting trade in services sub-sectors	; Negotiation reports; Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Trade</li> </ul>	2,000,000
	20% of identified non-conforming measures and barriers to trade in services removed		% of identified non-conforming measures and barriers to trade in services that are removed through negotiations			
	An online system of the Mechanism for the Removal of Restrictions on Trade in Services developed	2021 – 2022	Online system of the Mechanism for the Removal of Restrictions on Trade in Services.	Developed online system of the Mechanism for the Removal of Restrictions on Trade in Services		
One Regional Trade in Services Committee (RTSC) and six National Trade in Services Committees (NTSC) receive capacity building from the Secretariat	At least 100 members of NTSC receive capacity building from the Secretariat	2021 – 2026	Number of NTSC and RTSC receiving capacity building interventions from the Secretariat	Capacity building reports		



**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental, and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Conclude trade in services negotiations at the regional, continental and multilateral levels and develop strategies for implementation of AfCFTA and TFTA Protocols on Trade in Services	Negotiations on Trade in Services concluded at the regional level under the CMP	2021 – 2026	<ul style="list-style-type: none"> <li>- Validated study on the remaining additional 5 services sectors (construction and related engineering; environmental; health and social sectors; recreational, sporting and cultural; and any other sector not mentioned elsewhere) to be negotiated under the CMP, including modalities for negotiations</li> <li>- Partner States Schedules of commitment in the 5 additional sectors approved/adopted</li> </ul>	<ul style="list-style-type: none"> <li>- Validated study on the remaining additional 5 services sectors</li> <li>- Approved/ adopted Partner States schedules of commitment</li> </ul>	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Trade</li> </ul>	1,000,000
	Negotiations on Trade in Services concluded under the TFTA, including the schedules of commitment and regulatory frameworks	2021-2026	<ul style="list-style-type: none"> <li>- Approved/adopted Tripartite Protocol on Trade in Services</li> <li>- Approved/adopted schedules of commitment</li> </ul>	<ul style="list-style-type: none"> <li>- Tripartite Protocol on Trade in Services</li> <li>- Partner States schedules of commitment</li> </ul>		
	Strategies developed for implementation of AfCFTA and TFTA Protocols on Trade in Services, including the schedules of commitment and regulatory frameworks	2021 – 2026	Implementation Strategy documents, including roadmaps for implementation	Strategies in place for implementation of AfCFTA Protocol on Trade in Services		

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental, and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
4. Finalize development of the EAC Trade in Services Strategy and ensure its implementation	EAC Trade in Services Strategy finalized	2021 – 2022	EAC Trade in Services Strategy approved/ adopted	EAC Trade in Services Strategy document; Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Trade</li> </ul>	1,000,000
	Roadmap for the implementation of the EAC Trade in Services Strategy developed	2022- 2023	Implementation plans for the operationalization of the EAC Trade in Services Strategy	SCTIFI Reports; Council reports; Indicator tracker		
	Operationalization of the EAC Trade in Services Strategy through the EAC Roadmap for the implementation of the EAC Trade in Services Strategy	2023-2026	Operationalization of the EAC Trade in Services Strategy developed  EAC Trade in Services Strategy roadmap implemented at 30%	SCTIFI Reports; Council reports; Indicator tracker		
5. Development of an EAC Trade in Services Statistical Reporting Mechanism	EAC Trade in Services Statistical Reporting Mechanism developed	2021 – 2022	Statistical Handbook on Trade in Services	Statistical Handbook on Trade in Services; Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Trade</li> </ul>	500,000
	At least 100 beneficiaries receive capacity building on the use of the EAC Trade in Services Statistical Reporting Mechanism	2021 - 2026	Number of training sessions  Number of stakeholders trained and/ or sensitized	Training manuals. Training session reports. Indicator tracker; Council reports;		

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental, and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
6. Strengthen public-private sector partnerships and promote exports on trade in services	Mechanisms for participation of stakeholders in trade in services policy formulation	2021 – 2022	Number of mechanisms and structures for stakeholder participation established or strengthened	Indicator tracker. SCTIFI Reports. Council reports;	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Trade, Finance and Investment</li> </ul>	500,000
	Implementation plans for promotion of exports on trade in services developed	2022-2026	Number of implementation plans for promotion of exports on trade in services	Indicator tracker. SCTIFI Reports. Council reports.		
<b>Sub Total (Common Market)</b>						<b>6,150,000</b>

### 3. MONETARY UNION

#### 3.1 Monetary Union

Strategic Development Objective: Attainment of the EAC single currency through the realisation of macro-economic convergence criteria and the harmonisation of fiscal, monetary and exchange rate policies						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>MONETARY UNION</b>						
<b>Key Priority Area:</b> Full implementation of the East African Monetary Union Protocol						
<b>Expected High Level Outcome:</b> Milestones for the establishment of EAC Monetary Union accomplished and the Monetary Union enforced						
<b>Priority Area: 1.</b> Full implementation of the East African Monetary Union Protocol						
1. Accelerate convergence of the EAC Economies to prepare grounds for the adoption of single currency	Convergence targets met	2021	i. a ceiling on headline inflation of 8% ii. reserve cover of 4.5 months of import iii. a ceiling on the overall deficit of 3% of GDP iv. a gross public debt of 50% of GDP	Convergence report	<ul style="list-style-type: none"> <li>EAC Secretariat.</li> <li>Partner States'</li> <li>MEACAs.</li> <li>Ministries responsible for Finance &amp; economic Development.</li> </ul>	30,000
2. Strengthen civic education on implications of EAC single currency	All EAC citizens sensitised on the implications of single currency	2021- 2022	Number of EAC citizens reached with sensitization campaigns on implications of single currency	Sensitization activity reports; online participation reports		40,000
<b>Sub Total (Monetary Union)</b>						<b>70,000</b>

### 3.2 Fiscal and Monetary Affairs

<b>Strategic Development Objective:</b> <i>Attainment of the EAC single currency through the realisation of macro-economic convergence criteria and the harmonisation of fiscal, monetary and exchange rate policies</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>FISCAL AND MONETARY AFFAIRS</b>						
<b>Key Priority Area:</b> Full implementation of the East African Monetary Union Protocol						
<b>Expected High Level Outcome:</b> <i>Milestones for the establishment of EAC Monetary Union accomplished and the Monetary Union enforced</i>						
<b>Priority Area: 2.</b> <i>Harmonisation of the regional fiscal, Monetary, Exchange Rate policies</i>						
1. Completing the harmonization of the Monetary and Exchange rate policies	Monetary and Exchange rate policies fully harmonized	2021-2024	% Monetary and Exchange rate policies harmonized	Indicator tracker; Policy harmonization reports	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• Partner States'</li> <li>• MEACAs.</li> <li>• Ministries responsible for Finance &amp; economic Development.</li> <li>• Central Banks</li> </ul>	50,000
2. Accelerate the finalization of legal instruments and establishment of the four EAMU Institutions	All legal instruments finalized and four EAMU Institutions established	2021-2024	Number of identified legal instruments that are finalized	Indicator tracker		20,000
			Number of EAMU Institutions established	EAMU establishment reports; Indicator tracker		
3. Accelerate the harmonization of relevant economic policies and regulatory frameworks to create solid grounds for implementing common policies and regulations in the context of the envisaged monetary union	Economic policies and regulatory frameworks harmonized to create solid grounds for implementing common policies and regulations in the context of the envisaged Monetary Union	2021-2024	Number of economic policies harmonized	Indicator tracker		30,000
			Number of regulatory frameworks harmonized	Indicator tracker		

**Strategic Development Objective:** Attainment of the EAC single currency through the realisation of macro-economic convergence criteria and the harmonisation of fiscal, monetary and exchange rate policies

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
4. Accelerating implementation of the EAC Monetary Union roadmap to fully achieve the prerequisite for establishment of the Monetary Union by 2024 as per protocol	Full implementation of the Monetary Union roadmap	2021-2024	% achievement of the prerequisites for the establishment of the Monetary Union	EAC Monetary Union roadmap implementation reports	<ul style="list-style-type: none"> <li>EAC Secretariat.</li> <li>Partner States'</li> <li>MEACAs.</li> <li>Ministries responsible for Finance &amp; Economic Development.</li> <li>Central Banks</li> </ul>	40,000
5. Develop and implement a roadmap for the design and issuance of the EAC single currency	A roadmap for the design and issuance of the EAC single currency developed and implemented	2021-2024	Approval of the roadmap for the design and issuance of the EAC single currency is obtained  Percentage achievement in implementation of the roadmap for the design and issuance of the EAC single currency	Approved roadmap  Reports on the progress in implementing the roadmap for the design and issuance of the EAC single currency		20,000
<b>Sub Total (Fiscal and Monetary Affairs)</b>						<b>230,000</b>

## 4. POLITICAL FEDERATION

### 4.1 Political Affairs

<b>Strategic Development Objective:</b> <i>Strengthening regional governance, political commitment, accountability and inclusivity to improve peace and security, in the build-up to an EAC Political Confederation</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>POLITICAL AFFAIRS</b>						
<b>Key Focus Area:</b> <i>Strengthening of regional peace, security, political processes, emergency response mechanisms and good governance to create a stable business environment</i>						
<b>Expected High Level Outcome:</b> <i>Improvement in governance, political commitment and accountability in the region, as a result of demonstrable progress towards EAC Political Federation</i>						
<b>Priority Area 1:</b> <i>To lay the foundation for Political Federation through development of the constitutional framework for EAC political confederation, establishment of regional structures and building institutional capacity through development of regional policies.</i>						
1. Develop and adopt constitutional framework for EAC Confederation.	Constitutional framework for EAC Political Confederation Constitution developed and adopted	2021- 2024	Adoption of Constitutional framework for EAC Political Confederation Constitution	Reports of the Council	<ul style="list-style-type: none"> <li>• Council</li> <li>• EAC Secretariat</li> </ul>	400,000
2. Establish framework for promotion of Good Governance (Elections and Democratic practices, Rule of Law and Access to Justice, Ethics and Integrity; Human Rights and accountability) at regional level	Regional framework for promotion of Good Governance established	2021- 2022	Redrafted and adopted Protocol on Preventing and Combating Corruption  Adopted protocol on Good Governance	Departmental Performance Report Council reports	<ul style="list-style-type: none"> <li>• Council</li> <li>• EAC Secretariat</li> </ul>	400,000
3. Strengthen participation of youth in EAC integration agenda	Establish five (5) new platforms for increasing Youth participation in the EAC integration processes	2021-2026	Number of EAC Youth Ambassadors Platform programmes established	Departmental Performance Report Council reports	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• MEACAs</li> </ul>	100,000

**Strategic Development Objective:** *Strengthening regional governance, political commitment, accountability and inclusivity to improve peace and security, in the build-up to an EAC Political Confederation*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
	Number of youths directly benefiting from EAC programmes and activities			Departmental Performance Report Council reports	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>MEACAs</li> </ul>	
4. Enhance cooperation and joint planning with the other RECs, AU and UN in line with the various cooperation frameworks	At least ten (10) activities implemented jointly with the other RECs, AU and UN in line with the various cooperation frameworks	2021- 2026	Percentage increase in number of activities implemented jointly with the other RECs, AU and UN in line with the various cooperation framework	Departmental Performance Report Council reports. Activity implementation reports; Indicator tracker	EAC Secretariat	50,000
	Implementation of the cooperation arrangements (Election and democracy, governance, rule of law and access to justice, anti-corruption) with African Union Commission (AUC) through the African Governance Architecture (AGA) programme	2021-2026	Number of activities jointly implemented with AUC - DPPA	<ul style="list-style-type: none"> <li>Departmental Performance Report</li> <li>Council reports</li> </ul>		40,000
<b>Sub Total (Political Affairs)</b>						<b>990,000</b>



## 4.2 International Relations

<b>Strategic Development Objective:</b> <i>Strengthening regional governance, political commitment, accountability and inclusivity to improve peace and security, in the build-up to an EAC Political Confederation</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>INTERNATIONAL RELATIONS</b>						
<b>Key Priority Area:</b> <i>Strengthening of regional peace, security, political processes, emergency response mechanisms and good governance to create a stable business environment</i>						
<b>Expected High Level Outcome:</b> <i>Improvement in governance, political commitment and accountability in the region, as a result of demonstrable progress in the implementation of the EAC Political Federation</i>						
<b>Priority Area:</b> <i>Strengthening common approach to promotion of collective regional interests in the Regional, Continental and International arena.</i>						
1. Projection of Regional interests in the international for a through collaboration in multilateral diplomacy, building international partnerships and promotion of respect for international law	At least five (5) collaborations/ partnerships established and maintained to project regional interests in international fora	2021-2026	Number of collaborations and partnerships established to project regional interests in the international fora	Partnership/ collaboration MOUs/ reports;	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Foreign Affairs</li> </ul>	250,000
2. Coordination and Harmonization of Partner States Foreign Policies	Partner States Foreign Policies harmonized	2021-2026				200,000
3. Adopt a framework for Partner States' provision of visa and consular services on behalf of each other	A framework for Partner States' provision of consular services on behalf of each other developed and adopted	2021-2026	<p>A framework for Partner States' provision of consular services on behalf of each other is available</p> <p>A database of EAC citizens benefitting from visa and consular services provided by Partner States outside their respective nationalities established</p>	Immigration records; Indicator tracker		150,000

**Strategic Development Objective:** *Strengthening regional governance, political commitment, accountability and inclusivity to improve peace and security, in the build-up to an EAC Political Confederation*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
4. Enhance engagement of the EAC Diaspora in key diplomatic multilateral stations in regional integration	At least one (1) EAC Diaspora event in key diplomatic multilateral stations held annually	2021-2026	Number of EAC Diaspora events in diplomatic multilateral stations held	Participation reports; Indicator tracker	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States'</li> <li>MEACAs</li> <li>Ministries responsible for Foreign Affairs</li> </ul>	250,000
5. Enhance cooperation and collaboration with AUC, RECs, UN and other international organisations	EAC integration objectives promoted amongst external stakeholders by ensuring alignment of the EAC Vision 2050 with other international development frameworks	2021- 2026	EAC Vision 2050 aligned to international development frameworks	Indicator Tracker, Activity report	<ul style="list-style-type: none"> <li>EAC Secretariat</li> </ul>	90,000
	At least one (1) new cooperation agreement concluded annually	2021-2026	Number of cooperation or planning activities undertaken jointly or collaboratively with other RECs, AU and UN in line with the various guiding instruments agreed upon			
6. Operationalize the Framework on Effective Division of Labour in collaboration with the AUC and RECs	AU- RECs Division of Labour identified and implemented	2022-2023	Clear guidance on the mandates of AU, Member States and the RECs	Indicator Tracker, Reports, AU Summit Decisions	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>AUC</li> <li>Other RECs</li> </ul>	100,000
<b>Sub Total (International Relations)</b>						<b>1,040,000</b>

### 4.3 Peace & Security

<b>Strategic Development Objective:</b> <i>Strengthening regional governance, political commitment, accountability and inclusivity to improve peace and security, in the build-up to an EAC Political Confederation</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>PEACE AND SECURITY</b>						
<b>Key Priority Area:</b> <i>Strengthening of regional peace, security, political processes, emergency response mechanisms and good governance to create a stable business environment</i>						
<b>Expected High Level Outcome:</b> <i>Improvement in governance, political commitment and accountability in the region, as a result of demonstrable progress in the implementation of the EAC Political Federation</i>						
<b>Priority Area:</b> <i>Operationalize Regional Strategy on Peace and Security for stronger institutional frameworks, CPMR Mechanism, coordination of security sector interventions and timely policy formulation.</i>						
1. To establish a regional mechanism for the effective implementation of decisions made in areas of peace and security, and to consolidate further ties of friendship and fraternalism amongst the Partner States	At least 60% of decisions made in areas of peace and security implemented	2021-2026	Percentage of decisions made in areas of peace and security that are implemented by all Partner States	National Sources; Indicator tracker		350,000
			Number of Partner States implementing all decisions made in areas of peace and security	National Sources; Indicator tracker		

**Strategic Development Objective:** *Strengthening regional governance, political commitment, accountability and inclusivity to improve peace and security, in the build-up to an EAC Political Confederation*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
2. Operationalisation of the Conflict Prevention, Management and Resolution (CPMR) Mechanism and domestication of other African Peace and Security Architecture (APSA) pillars.	EAC Early Warning Mechanism implementation enhanced and linkage between National structures and the Regional Early Warning Centre strengthened.	2021-2026	Approved guidelines for a Model National Early Warning Centre available.  Number of National Early Warning structures established and supported.	National Sources; Indicator tracker		350,000
	A Dynamic and Structural Data Analytical Module for data collection, analysis and reporting developed and integrated into the EACWARN Systems and Tools	2021- 2025	Approved and integrated EACWARN tools for dynamic and structural data analysis.  Periodic EACWARN products incorporating structural and dynamic data	National Sources; Indicator tracker. Reports	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Defence, Security &amp; Internal Affairs.</li> <li>• AU-CEWS RECs/RMs.</li> </ul>	250,000
	Collaboration and cooperation with AU-CEWS, sister RECs/ RMs and engagement with other stakeholders' (civil society, youth, women, faith based-organizations) in Conflict Prevention, management and resolution initiatives in EAC region enhanced	2021-2025	Number of regional programs/ projects designed and implemented in alignment with the EAC Conflict Prevention, Management and Resolution Framework  Number of Partner States domesticating EAC Conflict Prevention, Management and Resolution Mechanism (CPMR)	National Sources; Indicator tracker. Reports	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> </ul>	200,000

**Strategic Development Objective:** *Strengthening regional governance, political commitment, accountability and inclusivity to improve peace and security, in the build-up to an EAC Political Confederation*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
	African Union Post Conflict Reconstruction and Development (PCRD) Policy Framework domesticated	2021-2025	Number of Partner States domesticating the AU-PCRD Policy Framework.  Number of workshops held for domestication purposes. Number of mediators trained.	National Sources; Indicator tracker. Reports	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> </ul>	300,000
	EAC Mediation and preventive diplomacy capacities enhanced	2021-2023	Number of mediation and preventive diplomacy missions undertaken.	National Sources; Indicator tracker. Reports	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Defence, Security &amp; Internal Affairs</li> </ul>	450,000
3. Implement regional measures aimed at addressing challenges posed by asymmetric security threats that include terrorism, transnational organized crime, SALW Proliferation, Maritime insecurity cross-border crimes, genocide and genocide ideology among others.	Regional measures to combat asymmetric security threats, such as terrorism, transnational organized crime, SALW Proliferation, Maritime insecurity cross-border crimes, genocide and genocide ideology among others promoted.	2021- 2026	Number of regional measures implemented to reduce asymmetric security threats.  Number of Partner States that implement the regional measures.	National Sources; Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Defence, Security &amp; Internal Affairs.</li> </ul>	1,000,000
4. Promote inter agency partnership and cooperation through harmonization of practice among services/forces involved in domestic security.	Interagency partnerships and cooperation increased and strengthened through harmonization of all practice areas among services/forces involved in domestic security	2021-2026	Number of practice areas harmonized among services/ forces involved in domestic security.	Assessment reports outlining practice areas that require harmonization; harmonization reports	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Defence, Security &amp; Internal Affairs.</li> </ul>	1,000,000
			Number of interagency partnerships and cooperation	Partnership and cooperation formalization documents/ reports; Indicator tracker		

**Strategic Development Objective:** *Strengthening regional governance, political commitment, accountability and inclusivity to improve peace and security, in the build-up to an EAC Political Confederation*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
5. Enhance Partnership and complementarity with other organizations with Peace and Security mandate in the region including other RECs, AU and the UN.	Partnerships with regional and international organizations including the AU, RECs and UN on Peace and Security mandate matters strengthened.	2021-2026	Number of initiatives undertaken jointly or in collaboration with other organizations with Peace and Security mandate in the region	Indicator tracker		250,000
			Number of new partnerships established with other organizations with Peace and Security mandate in the region	Partnership and cooperation formalization documents/ reports; Indicator tracker		
6. Implementation of thematic interventions in Disaster Risk Reduction and Management, Refugee Management, Immigration, and Intelligence	At least two (2) thematic interventions implemented per annum.	2021- 2026	Number of thematic interventions implemented	Implementation reports	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Defence, Security &amp; Internal Affairs.</li> </ul>	800,000
<b>Sub Total (Peace and Security)</b>						<b>4,950,000</b>

## 5. REGIONAL INFRASTRUCTURE

### 5.1 Road Transport

Strategic Development Objective: <i>Development of quality multi-dimensional strategic infrastructure and related services including clean energy, to support and accelerate sustainable regional integration and global competitiveness</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>ROAD TRANSPORT</b>						
<b>Key Priority Area:</b> Development of Regional Infrastructure to Support the Integration Process						
<b>Expected High Level Outcome:</b> Road transport infrastructure improved, and efficiency in road transport related services enhanced						
<b>Sector Priority Area 1: Improvement of road connectivity and operations across the Region</b>						
1. Update and Implement the revised EAC Transport Strategy and Regional Road Development Programme	Updated EAC Transport Strategy and Regional Road Development Programme implemented	2021-2024	Percentage achievement of milestones and outputs outlined in the EAC Transport Strategy and Regional Road Development Programme	Strategy and program implementation reports; Indicator tracker	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States'</li> <li>MEACAs</li> <li>Ministries responsible for Works, Transport, Infrastructure &amp; Meteorology</li> </ul>	300,000
2. Harmonize guidelines and standards in the roads sub-sector across the RECs within the TFTA an CFTA frameworks	All guidelines and standards in the roads sub-sector across the RECs within the TFTA and CFTA frameworks harmonized	2021-2023	Number of guidelines and standards in the roads sub- sector across the RECs within the TFTA and CFTA frameworks that are harmonized	Indicator tracker; Harmonization reports		1,000,000

**Strategic Development Objective:** *Development of quality multi-dimensional strategic infrastructure and related services including clean energy, to support and accelerate sustainable regional integration and global competitiveness*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Construction of interstate road networks	Construction of priority multinational road networks completed	2021-2026	Kilometres of priority multinational road networks completed	Indicator tracker; Construction reports	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States'</li> <li>MEACAs</li> <li>Ministries responsible for Works, Transport, Infrastructure &amp; Meteorology</li> </ul>	200,000
4. Mobilise funding for feasibility studies/Research to inform priority road selection and required policy reforms	All required resources for feasibility studies mobilized and feasibility studies undertaken	2021-2026	Percentage of financial resource requirements mobilized	Resource mobilization reports		1,500,000
			Number of feasibility studies/ research undertaken to inform priority road selection and required policy reforms	Feasibility study reports		250,000
	Priority roads selected and required policy reforms identified	2021-2024	Listed priority roads Listed policy reforms	Report on the prioritized roads and policy reforms		
<b>Sub Total (Road Transport)</b>						<b>3,250,000</b>



## 5.2 Railway Transport

<b>Strategic Development Objective:</b> <i>Development of quality multi-dimensional strategic infrastructure and related services including clean energy, to support and accelerate sustainable regional integration and global competitiveness</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
RAILWAY TRANSPORT Time frames missing						
Key Priority Area: Development of Regional Infrastructure to Support the Integration Process						
Expected High Level Outcome: <i>Railway transport infrastructure improved, and efficiency in rail transport related services enhanced</i>						
Sector Priority Area 2: Development of an efficient railway system						
1. Conduct studies on new railway corridors	At least two (2) studies concluded, and study report presented on new railway corridors	2021-2024	Number of studies on new corridors concluded and presented	Study reports	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States'</li> <li>MEACAs</li> <li>Ministries responsible for Defence, Security &amp; Internal Affairs.</li> </ul>	7,000,000
2. Initiate the establishment of an EAC Railways Regulatory Agency	EAC Railways Regulatory Agency established	2022-2025	EAC Railways Regulatory Agency	Council reports		500,000
3. Finalize the EAC Railway (Safety, Interoperability, Access Charging & Management) Regional Bill and harmonize regional railway laws	EAC Regional Railway Bill on Safety, Interoperability, Access Charging & Management finalized, and regional railway laws harmonized	2021-2024	Final approval of the railway bill	Approved railway bill		500,000
			Percentage of regional railway laws harmonized	Harmonization reports; Indicator tracker		
4. Develop centres of excellence for railway capacity building (Human Resource), ICT and technology development (e.g. spare part manufacture;	At least 3 Centres of excellence developed for railway capacity building (Human Resource), ICT and technology development (e.g. spare part manufacture)	2021-2026	Number of centres of excellence developed for railway capacity building	Reports on the development of the centres of excellence	250,000	
<b>Sub Total (Railway Transport)</b>						<b>8,250,000</b>

## 5.3 Civil Aviation & Airports

<b>Strategic Development Objective:</b> <i>Development of quality multi-dimensional strategic infrastructure and related services including clean energy, to support and accelerate sustainable regional integration and global competitiveness</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>CIVIL AVIATION &amp; AIRPORTS</b>						
<b>Key Priority Area:</b> Development of Regional Infrastructure to Support the Integration Process						
<b>Expected High Level Outcome:</b> <i>Expanded air transport system that is safe, secure and efficient</i>						
<b>Sector Priority Area 3:</b> Implementation of Single African Air Transport Market by 2025						
1. Liberalization of Air Transport in the EAC in line with YD	Liberalization of Air Transport in the EAC by 2025	2021-2025	Liberalized air transport in the EAC	Council reports	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Defence, Security &amp; Internal Affairs.</li> </ul>	300,000
2. Implementation of Single African Air Transport Market	Achieve full implementation of Single African Air Transport Market by 2025	2021-2025	A functional Single African Air Transport Market	Single African Air Transport Market implementation report; Council reports		100,000
3. Establishment of Seamless EAC Upper Flight Information Region	EAC Upper Flight Information Region established by 2024	2021-202	EAC Upper Flight Information Region	EAC Upper Flight Information Region establishment report; Council reports		250,000
4. Expand and modernise Regional Airports	Three (3) Regional Airports expanded and/ or modernised to cope with increased traffic	2021-2026	Number of airports expanded and/ or modernized	National Sources; Indicator tracker		250,000

**Strategic Development Objective:** *Development of quality multi-dimensional strategic infrastructure and related services including clean energy, to support and accelerate sustainable regional integration and global competitiveness*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
5. Reduce Airplane Incidents and Accidents	Reduce number of Airplane Incidents and Accidents by 30 %	2021- 2026	Percentage reduction in the number of Airplane Incidents and Accidents	National Sources; Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Defence, Security &amp; Internal Affairs.</li> </ul>	300,000
6. Expand Regional Tourist Airport Connections	Three (3) Regional Tourist Airport connections expanded by 30%	2021-2025	Number of Regional Tourist Airport Connections	National Sources; Indicator tracker		300,000
7. Harmonisation of Civil Aviation and Airport Policies	Civil Aviation and Airport Policies harmonised	2021-2025	Number of harmonised Civil Aviation and Airport Policies	Harmonization reports; Indicator tracker		250,000
8. Establishment of centres of excellence in aviation	Three (3) Centres of excellence developed for civil aviation	2021-2026	Number of Centres of excellence developed	Reports on the development of the centres of excellence		300,000
<b>Sub Total (Civil Aviation)</b>						<b>2, 050,000</b>

## 5.4 Maritime Transport

<b>Strategic Development Objective:</b> <i>Development of quality multi-dimensional strategic infrastructure and related services including clean energy, to support and accelerate sustainable regional integration and global competitiveness</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>MARITIME TRANSPORT</b>						
<b>Key Priority Area:</b> Development of Regional Infrastructure to Support the Integration Process						
<b>Expected High Level Outcome:</b> <i>Expanded maritime transport system that is safe, secure and efficient</i>						
<b>Sector Priority Area 4:</b> Supporting the Development of efficient, safe, and secure maritime transport systems						
1. Development of sustainable blue economy policies	Sustainable blue economy policies in place by 2026	2021-2026	Number of sustainable blue economy policies developed	Policy documents; Indicator tracker	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States'</li> <li>MEACAs</li> <li>Ministries responsible for Defence, Security &amp; Internal Affairs.</li> </ul>	200,000
2. Review policies and regulations governing Maritime Transport and Ports in line with international best practices	Policies and regulations governing Maritime Transport and Ports aligned with international best practices	2021-2025	Number of policies and regulations governing Maritime Transport and Ports that are reviewed and aligned with international best practices	Policy review reports; Indicator tracker		280,000
3. Enhance safety and security of both inland waterways and the Indian Ocean	20% reduction in number of security incidents in both inland waterways and the Indian Ocean	2021-2026	Number of security incidents reported in both inland waterways and the Indian Ocean	Regional, National Sources; Indicator tracker		250,000
4. Implement the Lake Victoria and Lake Tanganyika Transport Programs under the Integrated Corridor Development Initiative (Intermodal Strategy)	Implementations of three projects in the Lake Victoria and Lake Tanganyika Transport Programs under the Integrated Corridor Development Initiative (Intermodal Strategy)	2021-2026	Number of Lake Victoria and Lake Tanganyika Transport projects implemented	National Sources; Indicator tracker		600,000

**Strategic Development Objective:** *Development of quality multi-dimensional strategic infrastructure and related services including clean energy, to support and accelerate sustainable regional integration and global competitiveness*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
5. Construct additional ports, modernize ports, and construct additional container terminals at the ports and inland container terminals	Three additional ports constructed and at least another two modernized	2021-2026	Number of additional ports constructed or modernized	Port construction and upgrade reports	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Defence, Security &amp; Internal Affairs.</li> </ul>	150,000
	At least two additional container terminals at the ports and inland container terminals	2021-2026	Number of additional container terminals at the ports and inland container terminals	Port construction and upgrade reports		
6. Development of policies to domesticate Implementation of Africa's Integrated Maritime Strategy 2050 (AIM)	At least three policies in place to support domestication of Africa's Integrated Maritime Strategy 2050 (AIM)	2021-2024	Number of policies developed to support domestication of Africa's Integrated Maritime Strategy 2050 (AIM)	Policy tracker; I		
<b>Sub Total (Maritime Aviation)</b>						<b>1,480,000</b>

## 5.5 Communications

<b>Strategic Development Objective:</b> <i>Development of quality multi-dimensional strategic infrastructure and related services including clean energy, to support and accelerate sustainable regional integration and global competitiveness</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>COMMUNICATIONS</b>						
<b>Key Priority Area:</b> Development of Regional Infrastructure to Support the Integration Process						
<b>Expected High Level Outcome:</b> <i>Improved ICT infrastructure</i>						
<b>Sector Priority Area 5:</b> Supporting integration of Communications into regional development initiatives						
1. Implementation of EAC Postal Development Strategy	EAC Postal Development Strategy implemented	2021-2025	Detailed Implementation Framework for the EAC Postal Development Strategy	National Sources; Indicator tracker	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States'</li> <li>MEACAs</li> <li>Ministries responsible for Defence, Security &amp; Internal Affairs.</li> </ul>	150,000
2. Implementation of Cyber Security Framework	Cyber Security Framework developed and under active implementation	2021-2026	Number of provisions of the EAC Cyber Security Framework under implementation	EAC Cyber Security Framework implementation status report		200,000
3. Harmonization of Spectrum policies	Harmonized spectrum policies in Partner States	2021-2026	Approved EAC spectrum policies	National Sources; Indicator tracker		250,000
4. Accelerate EAC cross-border interconnection regulations	EAC cross-border interconnection regulations developed by 2026	2021-2026	Approved EAC cross-border interconnection regulations	National Sources; Indicator tracker		150,000
5. Development of EAC Mobile Roaming Framework Regulations	EAC Mobile Roaming Framework Regulations finalized	2021-2025	Approval of EAC Mobile Roaming Framework Regulations	Documented approved EAC Mobile Roaming Framework Regulations		300,000
6. Develop and implement EAC regulatory instruments for broadband infrastructure and services	EAC regulatory instruments for broadband infrastructure and services developed	2021-2026	Approved EAC regulatory instruments for broadband infrastructure and services developed by 2026	Documented approved EAC regulatory instruments for broadband infrastructure and services developed by 2026		3000,000
<b>Sub Total (Communications)</b>						<b>1,350,000</b>

## 5.6 Meteorological Services

<b>Strategic Development Objective:</b> Development of quality multi-dimensional strategic infrastructure and related services including clean energy, to support and accelerate sustainable regional integration and global competitiveness						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>METEOROLOGICAL SERVICES</b>						
<b>Key Priority Area:</b> Development of Regional Infrastructure to Support the Integration Process						
<b>Expected High Level Outcome:</b> Development of quality multi-dimensional strategic infrastructure and related services including clean energy, to support and accelerate sustainable regional integration and global competitiveness						
<b>Sector Priority Area 6:</b> Improvement of meteorological services in the region to support the regional integration process						
1. Provision of weather Services for Disaster Risk Reduction.	Increase access of Weather Services for Disaster Risk Reduction by 30%	2021-2026	Number of stakeholders accessing Weather Services for Disaster Risk Reduction	National Sources; Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Defence, Security &amp; Internal Affairs.</li> </ul>	150,000
2. Enhance capacity in short, medium, and long-range weather forecasting and climate change prediction and monitoring.	Accuracy of short, medium, and long-range weather forecasting and climate change prediction and monitoring improved by 20%.	2021-2026	short, medium, and long-range weather forecasts	National Sources; Indicator tracker		250,000

**Strategic Development Objective:** Development of quality multi-dimensional strategic infrastructure and related services including clean energy, to support and accelerate sustainable regional integration and global competitiveness

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Implementation of the Quality Management System (QMS) for Aeronautical Meteorological Services.	Quality Management System (QMS) for Aeronautical Meteorological Services implemented by 2025.	2021-2025	Quality Management System (QMS) for Aeronautical Meteorological Services certificates	National Sources; Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Defence, Security &amp; Internal Affairs.</li> </ul>	250,000
4. Upgrade and modernize National Meteorological Infrastructure (including: Observation Network; Telecommunication Network; Computing facilities; and meteorological information dissemination facilities).	All six Partner States upgrade or modernize National Meteorological Infrastructure to meet the set minimum standards by 2026.	2021-2026	Number of Partner States that have upgraded or modernized National Meteorological Infrastructure to meet the set minimum standards	National Sources Indicator tracker		150,000
5. Harmonisation of Meteorological Policies.	Meteorological Policies harmonized	2021-2025	% of Meteorological Policies identified for harmonization that are actually harmonized	Policy harmonization reports; Indicator tracker; National sources		250,000
6. Expand access to Meteorological Services for the Marine, Aviation, Agriculture and food security, Environment, Water Resources, Energy, other social economic Sectors.	At least 20% increase in the number of outlets for Meteorological Services for the Marine, Aviation, Agriculture and food security, Environment, Water Resources, and Energy	2021-2026	Number of outlets for metrological services for the Marine, Aviation, Agriculture and food security, Environment, Water Resources, Energy, other social economic Sectors	National sources; Indicator tracker		500,000
7. Ratification and Implementation of the Protocol on Cooperation in Meteorological Services.	Ratification and Implementation of the Protocol on Cooperation in Meteorological Services	2021-2026	Protocol ratification instruments	National sources; Indicator tracker		200,000
<b>Sub Total (Meteorological)</b>						<b>1,500,000</b>



## 6. PRODUCTIVE SECTORS

### 6.1 Agriculture & Food Security

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>AGRICULTURE &amp; FOOD SECURITY</b>						
<b>Key Priority Area:</b> Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans						
<b>Expected High Level Outcome:</b> <i>Sustainable increase in agricultural production, productivity and value addition</i>						
<b>Sector Priority Area 1:</b> Promoting sustainable natural resource use and management for agricultural productivity and value addition to sustain food security and leverage international and cross-border trade.						
1. To enhance agricultural production and productivity, food and nutrition security and safety in the EAC.	<p>At least 50% increase in agricultural production and productivity</p> <p>At least 50% reduction in number of people in need of food aid</p> <p>All Partner States domesticate all the regional food safety measures.</p>	2021- 2026	<p>Agricultural productivity index</p> <p>Percentage of regional food safety measures domesticated by all Partner States.</p> <p>Number of Partner States domesticating all the regional food safety measures.</p>	National Sources; Indicator tracker Sectoral Council reports.	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States'</li> <li>MEACAs</li> <li>Ministries responsible for Agriculture, Livestock and Fisheries.</li> </ul>	1,000,000.00
2. Promote value addition and agro-processing and strengthen capacities for post-harvest losses reduction in strategic value chains prioritized in the EAC agro-industry and agro-enterprise program.	At least 50% reduction in post-harvest losses in prioritized strategic value chains in the EAC Agro-industry and agro-enterprise program.	2021- 2026	Percentage reduction in post-harvest losses for prioritized strategic value chains.	National Sources; Indicator tracker Sectoral Council reports.		750,000.00

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Develop and operationalize an integrated comprehensive early warning system to cover information on food surplus/deficit status, staple foods market information and information on trans-boundary crop and livestock pests and diseases.	An integrated comprehensive early warning system that covers information on food surplus/deficit status, staple foods market information and information on trans-boundary crop and livestock pests and diseases.	2021-2026	Number of timely reports covering information on food surplus/deficit status, staple foods market information and information on trans-boundary crop and livestock pests and diseases generated from an integrated comprehensive early warning system.	National Sources; Indicator tracker Sectoral Council reports.	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Agriculture, Livestock and Fisheries.</li> </ul>	750,000.00
4. To strengthen coordination and implementation of harmonized regional policies, strategies, guidelines, and legislation to increase sustainable and inclusive agricultural production, productivity, and intra-regional trade.	Increase by 50%, the domestication by Partner States, of harmonized regional policies, strategies, guidelines, and legislation to increase sustainable and inclusive agricultural production, productivity, and intra-regional trade.	2021-2026	Policy domestication index	National Sources; Policy tracker; Sectoral Council reports.		1,000,000.00

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
5. To promote livestock and fisheries value chains for sustainable economic growth and livelihoods.	At least five regional projects designed and implemented to improve livestock and fisheries value chains for sustainable economic growth and livelihoods.	2021-2026	Number of regional projects on livestock and fisheries value chains for sustainable economic growth and livelihoods	National Sources; Indicator tracker Sectoral Council reports.	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Agriculture, Livestock and Fisheries.</li> </ul>	500,000.00
6. To enhance regional collaboration and response to improve integrated management of trans-boundary crop and animal pests and diseases.	All Partner States demonstrate improvement in regional collaboration and response on integrated management of trans-boundary crop and animal pests and diseases.	2021-2026	Number of Partner States with improved collaboration and response on integrated management of trans-boundary crop and animal pests and diseases.	National Sources; Indicator tracker Sectoral Council reports.		500,000.00
7. To support and coordinate implementation of projects to improve intra-regional trade and delivery systems for agricultural inputs and technologies (including seeds, fertilizers, pesticides, veterinary immunological, vaccines and irrigation technologies) in the region.	Increase by 50%, intra-regional trade and delivery systems for agricultural inputs and technologies (including seeds, fertilizers, pesticides, veterinary immunological, vaccines and irrigation technologies) in the region.	2021-2026	Percentage increase in intra-regional trade and delivery systems for agricultural inputs and technologies.	National Sources. Indicator tracker Sectoral Council reports;		500,000.00
<b>Sub Total (Agriculture and Food Security)</b>						<b>5,000,000.00</b>

## 6.2 Tourism & Wildlife

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>TOURISM AND WILDLIFE</b>						
<b>Key Priority Area:</b> Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans.						
<b>Expected High Level Outcome:</b> <i>Increased contribution of the tourism sector to regional economic growth</i>						
<b>Sector Priority Area:</b> Diversification of Tourism and Promotion of sustainable use of wildlife resources						
1. Enhance the quality of tourism services in the region by finalizing review and implementing the classification criteria for tourist accommodation establishments and restaurants.	Classification criteria for tourist accommodation establishments and restaurants reviewed, finalized and adopted by all Partner States.	2022-2023	Finalized and approved classification criteria  Number of Partner States adopting the approved classification criteria	Approved documentation of classification criteria  National Sources; Council reports; Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Tourism and Wildlife Management.</li> </ul>	250,000
2. Develop and implement minimum standards and guidelines for tour operators, travel agents and tour guides;	All Partner States adopt and implement the minimum standards and guidelines for tour operators, travel agents and tour guides.	2022-2023	Number of Partner States adopting and implementing the minimum standards and guidelines for tour operators, travel agents and tour guides enforced.	National sources; Indicator tracker		250,000
3. Identification of Centres of Excellence for Tourism and Wildlife Training;	A least two (2) Centres of Excellence for Tourism and Wildlife training identified and accredited	2022-2026	Number of Centres of Excellence for Tourism and Wildlife mapped.	Identification report	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Tourism and Wildlife Management.</li> </ul>	400,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
4. Finalization of Protocol on Tourism and Wildlife Management;	Protocol on Tourism and Wildlife Management finalized and approved.	2022-2023	Approved Protocol on Tourism and Wildlife Management	Approved Protocol on Tourism and Wildlife Management	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States'</li> <li>MEACAs</li> <li>Ministries responsible for Tourism and Wildlife Management.</li> </ul>	100,000
5. Development of a training programme for assessors for classification of hotels;	Training programme for assessors for classification of hotels finalized and approved.	2021-2022	Approved training program in place	Approved training program document		150,000
6. Development and Implementation of EAC Tourism Marketing Strategy and Tourism Recovery Plan	EAC Tourism Marketing Strategy and Tourism Recovery Plan finalized and adopted.	2021-2026		Adopted EAC Tourism Marketing Strategy and Tourism Recovery Plan document		3,000,000
7. Implementation of the Regional Strategy to Combat Poaching and Illegal Trade and Trafficking of Wildlife and Wildlife Products and. Development of a regional policy on wildlife conservation and management	Reduce the incidences of poaching by 70% by 2023 Increase by 50% the number of institutions and law enforcement officials sharing information on poaching, illegal trade and trafficking of wildlife and wildlife products by 2023.	2023	Number of poaching incidences	National sources; Indicator tracker		2,000,000
			Number of institutions and officials sharing information on poaching, illegal trade and trafficking of wildlife and wildlife products	National sources; Indicator tracker		
	Regional policy on wildlife conservation and management developed and adopted by 2022.	2021 - 2022		Policy document; Policy adoption documents		
<b>Sub Total (Tourism &amp; Wildlife)</b>						<b>6,450,000</b>

## 6.3 Industrial Development & SMEs

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>INDUSTRIAL DEVELOPMENT AND SMES</b>						
Key Priority Area: Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans.						
<b>Expected High Level Outcome:</b> <i>Inclusive expansion in industrial development and SMEs across value chains in the productive sector</i>						
<b>Sector Priority Area:</b> Development and strengthening of the regional competitive and sustainable Productive Sectors to support the regional and global integration process including Supporting regional industrial development and technological innovation						
1. Establish an effective institutional, policy and legal framework for Industrialization to promote the development and competitiveness of Strategic Regional Value chains and Regional industries	An Industrial Development Bill developed	June 2026	Bill prepared, approved and implemented	The adopted EAC Industrial Development Bill Document.	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Industrial Development and SMEs.</li> <li>• Other line Ministries</li> </ul>	500,000
	Action Plan for the implementation of the EAC Industrialization Policy and Strategy (2021-2026) developed and adopted	2021- 2022	The finalized and adopted Action Plan in place.	The adopted Action Plan Document.		250,000
	Establish an inter-ministerial coordination forum at regional and national level for effective management and monitoring of industrial policy implementation and performance	2021 - 2023	Inter-ministerial coordination forum in place.	Documented Governance structure.		300,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
	Establish a functional Regional electronic platform for benchmarking and monitoring industrial performance		A functional Regional electronic platform for benchmarking and monitoring industrial performance in place.	<ul style="list-style-type: none"> <li>• Physical Verification of existence of the Regional electronic platform.</li> <li>• Official EAC Electronic Systems records.</li> <li>• Periodic M&amp;E Reports on the performance of the electronic platform</li> </ul> <p>Documented Regional information systems; Databases</p>	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Industrial Development and SMEs.</li> <li>• Other line Ministries</li> </ul>	500,000
	Three hundred (300) Industrial incubatees/ entrepreneurs' skills and know-how enhanced through targeted capacity building through information sharing on an established digital portals/e-learning.	2021 - 2026	<p>Number of Industrial incubatees/ entrepreneurs receiving capacity building to improve industrial/ entrepreneurial skills and know how</p> <p>Regional databases access portal established to provide information on local industrial/ entrepreneurial skills and know how</p>	<p>Capacity building reports; Indicator tracker</p> <p>Access portals</p>		250,000
	Annual Industrial Statistics report prepared and disseminated	2021-2026	The approved and disseminated Annual Industrial Statistics reports in place.	<ul style="list-style-type: none"> <li>• The approved Annual Industrial Statistics Report Documents.</li> <li>• Periodic M&amp;E Reports on dissemination of the reports.</li> </ul>		250,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
	At least seven (7) public and private sector mechanisms; platforms /dialogues and public private partnerships for the effective development of Strategic Regional Value chains established	2021- 2026	Number of public private sector mechanisms; Regional Value Chains dialogue platforms established	No of mechanisms; no of platforms and reports	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Industrial Development and SMEs.</li> <li>• Other line Ministries</li> </ul>	500,000
	Regional and National Mechanisms to govern the development of Regional Value chains established	2021 - 2026	Governing mechanisms established.			250,000
2. Strengthen the national and regional value chains integrated in the regional supply chains	At least fourteen (14) studies conducted and research products used to guide interventions aimed at strengthening value addition and competitiveness of EAC priority sectors including mineral/extractive textiles, leather, pharmaceutical, automotive, veterinary products, herbal products, fruits & vegetables and quality infrastructure	2021 - 2026	Number of feasibility studies undertaken and used to inform interventions for strengthening the national and regional value chains integrated in the regional supply chains	Study reports and products		1,000,000
	All policies, laws and regulations for the mining and mineral sector proposed for development, harmonization or review, are finalized	2021 - 2024	Percentage of policies, laws and regulations proposed for development, harmonization or review actually developed, harmonized or reviewed.	Indicator tracker; Implementation reports		250,000



**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
	Mineral value addition (MVA) Strategy developed and implemented	2021 - 2026	Percentage increase in mineral value addition  Number of regional and national level projects developed and implemented in alignment with the mineral value addition strategy  Number of Partner States implementing the strategic interventions outlined in the MVA	National sources; Regional program/ project description documents; Indicator tracker		250,000
	Rationalized SEZ Policy in adoption of cross border common incentives for enhanced FDI attraction, regional market access,	2021 - 2025	SEZ Policy rationalized and adopted	Documentation of policy adoption		500,000.00
	At least five (5) regional Special Economic Zones and Integrated Sector Industrial Parks established	2021 - 2026	Number of SEZ and Industrial Parks Established	Industrial Infrastructure established		750,000
	Put in place regional preferential procurement schemes and establish a regional public procurement oversight committee to promote public procurement of locally produced goods by SMEs and the large industries	2021 - 2026	Number of schemes put in place to promote public procurement of locally produced goods by SMEs and the large industries  Regional Public Procurement Committee established.	Established schemes		300,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Develop and implement a framework for enhancing the competitiveness position and productive capacity of Small and Medium Enterprises (SMEs) in the region	At least seven (7) National and Regional Authorities for SMEs promotion established	2021 - 2022	Number of National and regional Authorities for SMEs promotion in place and operational.	Physical Verification of the Authorities. Relevant records. Official Regional and Partner State Records of the Authorities. Periodic M&E Reports on SMEs promotion.	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Industrial Development and SMEs.</li> </ul>	350,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
	At least 300 SMES supported to enhance capacity in the implementation and compliance to standards to enhance competitiveness in the regional and international markets.	2021 - 2026	Number of SMES supported to enhance capacity in the implementation and compliance to standards to enhance competitiveness in the regional and international markets	National sources; Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Industrial Development and SMEs.</li> </ul>	750,000
Number of Partner States implementing national projects to domesticate regional strategies aimed at enhancing the capacity of SMEs in the implementation and compliance to standards to enhance competitiveness in the regional and international markets			National sources; Indicator tracker			
A framework for promoting linkages between SMEs and MNCs, including value and supply chains, developed, adopted and operationalized	2021 -2023	The adopted Framework for promoting linkages between SMEs and MNCs in place and operational.	Relevant records. The adopted Framework Document. Periodic M&E Reports on operationalization of the Framework.	250,000		
National dedicated funding Institutions for MSMEs established		2021 - 2024	Number of functional National dedicated funding Institutions for MSMEs in place.	Number of functional National dedicated funding Institutions for MSMEs in place.	200,000	

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
	Regional MSMEs sector specific Associations established for at least six (6) sectors	2021 - 2024	Number of sectors for which a Regional MSMEs sector specific Association has been established	Physical Verification of the Association. Official Records of Regional Associations. Relevant Periodic	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Industrial Development and SMEs.</li> </ul>	150,000
	At least twelve (12) Business registries and two (2) databases of MSMEs in the region established	2021 - 2026	Number of regional business registries and databases of SMES established	Physical verification of the registries and databases		500,000
	A regional framework in place to support SME firms in addressing immediate liquidity challenges, reduce layoffs, and avoid firm closures and bankruptcies as a Post COVID-19 measure	2021 - 2022	Approved regional framework	Adopted framework document		150,000
			Number of Member States implementing national projects aligned to the framework for supporting SME firms in addressing immediate liquidity challenges, reduce layoffs, and avoid firm closures and bankruptcies	National sources; Framework implementation report; Indicator tracker		
Capacity building reports; Indicator tracker						

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
	At least 120 Specialists from PS receiving capacity building in industrial metrology with focus on Medical metrology in support of the innovations on medical devices (ventilators, test kits, temperature guards) to ensure calibration and verification services necessary for acceptance, assured safety for use and recognition internationally	2021 - 2022	Number of Specialists from PS receiving capacity building on industrial metrology	Capacity building reports; Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Industrial Development and SMEs.</li> </ul>	300,000
	Six (6) regional online buyer/seller's platforms for marketing locally produced goods established	2021 - 2023	An operational regional online platform			600,000
4. Strengthen regional industrial R&D, Technology, and innovation systems	Assessment of technology and innovation infrastructure including technology parks, science parks, and innovation parks to designate/establish centres of excellence.	2021 - 2026	Number of technology parks, science parks, and innovation parks assessed  Number of centres of excellence identified/ established	The Assessment Reports  Centres of excellence		750,000
	Six (6) Industrial innovation, R&D and technology transfer mechanisms designed	2021 - 2026	Number of industrial technology transfer mechanisms designed	Catalogues of technology transfer partners		300,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
5. Respond to COVID 19 challenges		2021 - 2022	Number of guidelines developed  Number of producers trained on the application of the guidelines  Safe production measures put in place  Number of enterprises provided with digital technology and trained	Hardware and training reports	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Industrial Development and SMEs.</li> </ul>	<b>300,000</b>
6. Awareness, development of the necessary implementation tools and capacity building for the related TBT Annexes to enhance market entry by EAC.		2021 - 2022	Number of SME receiving capacity building in industrial metrology with focus on Medical metrology in support of the innovations on medical devices	Training Reports	<ul style="list-style-type: none"> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Industrial Development and SMEs.</li> </ul>	<b>200,000</b>
<b>Sub Total (Industrial Development and SME)</b>						<b>10,650,00</b>

## 6.4 Investment & Private Sector Development

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>INVESTMENT AND PRIVATE SECTOR DEVELOPMENT</b>						
Key Priority Area: Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans						
<b>Expected High Level Outcome:</b> <i>Improved environment for investment and private sector development</i>						
<b>Sector Priority Area: Investment Promotion and Private Sector Development</b>						
1. Promote East Africa as an attractive and single investment destination and develop regional investment promotion products	At least ten (10) regional investment promotional events held and six (6) regional investment promotion products developed by June 2026.	2021 - 2026	Number of regional investment promotional events held	Event tracker; Investment promotion reports	<ul style="list-style-type: none"> <li>EAC Secretariat.</li> <li>National IPAs</li> <li>Partner States'</li> <li>MEACAs.</li> <li>Ministries responsible for Finance &amp; Economic Development</li> </ul>	500,000
			Number of regional investment promotion products developed	Investment promotion products and reports;		250,000
2. Enhance private sector and Investment promotion institutions participation in the EAC integration process including designing of regional projects	EAC Investment Strategy developed and adopted	2021 - 2022	Adopted EAC Investment Strategy	Adopted EAC Investment Strategy document	<ul style="list-style-type: none"> <li>EAC Secretariat.</li> <li>National IPAs</li> <li>Partner States'</li> <li>MEACAs.</li> <li>EADB</li> <li>Ministries responsible for Finance &amp; Economic Development</li> </ul>	125,000
			EAC Public-Private Partnership Policy (PPP) developed and implemented	2021 - 2026		Adopted EAC Public-Private Partnership Policy (PPP)
			Number of PS implementing the adopted EAC Public-Private Partnership Policy (PPP)			150,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
	PPP centre of excellence/ resource centre established	2021- 2024	PPP centre of excellence/ resource centre	PPP centre of excellence/ resource centre, and its establishment report	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• National IPAs</li> <li>• Partner States’</li> <li>• MEACAs.</li> <li>• EADB</li> <li>• Ministries responsible for Finance &amp; Economic Development</li> </ul>	720,000
	At least three (3) forums established at appropriate sector levels to expand stakeholder engagements in the productive sectors to include citizenry (civil society, women and private sector) and having them fully aware of the EAC affairs	2021 - 2026	Number of forums established	Indicator tracker; National sources		500,000
			Number of stakeholders participating in the forums	Indicator tracker; National sources; Online platforms- for online forums		
			Number of productive sectors for which the forums have been established	National sources; Indicator tracker		
	The EAC Investment Strategy and Private Sector Development Strategy (PSDS) implemented	2021 - 2026	Number of regional programs implementing strategic interventions of the EAC Investment Strategy and Private Sector Development Strategy (PSDS)	National sources; Indicator tracker	2,000,000	
			Number of Member States implementing projects focussing on the strategic interventions of the EAC Investment Strategy and Private Sector Development Strategy (PSDS)	National sources; Indicator tracker		<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• National IPAs</li> <li>• Partner States’</li> <li>• MEACAs.</li> <li>• Ministries responsible for Finance &amp; Economic Development</li> </ul>



**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
	The EAC Investment Strategy and Private Sector Development Strategy (PSDS) implemented	2021 - 2026	Number of Regional Private Sector Umbrella Bodies dialogued with	Meeting resolutions	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• National IPAs</li> <li>• Partner States'</li> <li>• MEACAs.</li> <li>• Ministries responsible for Finance &amp; Economic Development</li> </ul>	
			Number of dialogue meetings held with Regional Private Sector Umbrella Bodies	Meeting resolutions		
			Number of policy/position papers developed in partnership with Regional Private Sector Umbrella Bodies	Policy/position papers		
	At least fifteen (15) SME industrial establishments per Partner State supported to improve their efficiency in production	2023 - 2026	Number of SME industrial establishments supported to improve efficiency in productivity	MoU with training institutions in each Partner State		900,000
Harmonize and rationalize investment incentives to promote the Community as a single investment area	2022 - 2026	Number of incentives harmonized or rationalized to promote the Community as a single investment area	Indicator tracker	120,000		
High value addition and product diversification in the manufacturing sector	2022 - 2026	Number of value added products in priority value chains that are introduced into the market	Indicator tracker			

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Promote investment policy measures to mitigate the effects of COVID 19 pandemic on business	Undertake at least three (3) regional investment promotion events for strategic sectors (manufacturing, ICT, health among others).	2021 - 2023	Number of regional investment promotion events on strategic sectors	Indicator tracker	<ul style="list-style-type: none"> <li>EAC Secretariat.</li> <li>National IPAs</li> <li>Partner States'</li> <li>MEACAs.</li> <li>Ministries responsible for Finance &amp; Economic Development</li> </ul>	2,080,000
	Sector specific incentives developed for at least 6 established regional value chains	2021 -2023	Number of established regional value chains for which sector specific incentives have been developed	Indicator tracker		
	At least three (3) investment promotional materials developed or updated specifically i-Guide and sector specific investment profiles	2021 -2023	Number of investment promotion material developed or updated	Indicator tracker	<ul style="list-style-type: none"> <li>EAC Secretariat.</li> <li>National IPAs</li> <li>Partner States'</li> <li>MEACAs.</li> <li>Ministries responsible for Finance &amp; Economic Development</li> </ul>	
	Develop diaspora investment strategy	2021 - 2023	Approved Strategy document	Approved Strategy document		
	Six (6) incubation and innovation centres established	2021 -2023	Number of incubation and innovation centres established	National sources; Indicator tracker		
			Number of nascent business ideas nurtured at the incubation and innovation centres	National sources; Indicator tracker		
	An investment funding mechanism developed to improve access to affordable finance	2021 -2023	Adopted investment funding mechanism	Investment funding mechanism adoption report		
Number of SMES accessing finance through the EAC investment funding mechanism			Reports of the funding mechanism; Indicator tracker			
<b>Sub Total (Investment Promotion and Private Sector Development)</b>						<b>7,645,000</b>

## 6.5 Energy

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>ENERGY</b>						
Key Priority Area: Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans						
<b>Expected High Level Outcome:</b> Increase in production and consumption of energy						
<b>Sector Priority Area:</b> Increasing access to sufficient, reliable, affordable, and environmentally friendly energy sources in the region						
1. Improve Energy Planning in the EAC	Develop the Regional Integrated Energy Master Plan	2023 -2025	EAC power System Master Plan 2038 updated Renewable Energy Master Plan Developed Fossil Fuel Master Plan developed Energy Efficiency Strategic Plan Developed Regional Energy Master Plan Developed	Sectoral Master Plans approved  Regional Energy Master Plan	<ul style="list-style-type: none"> <li>EAC Secretariat.</li> <li>National IPAs</li> <li>Partner States' take the lead in terms of financing MEACAs.</li> <li>Ministries responsible for Energy</li> </ul>	83,200
2. Develop a Regional Energy Policy Framework to which Partner States can align their policies.	All Partner States align their policies to the Regional Energy Policy Framework	2021 - 2024	Adopted Regional Energy Policy Framework in place	Documented Regional Energy Policy Framework		800,000
			Number of Partner States aligning National policies. To the Regional Energy Policy Framework	National sources; Indicator tracker		
3. Implementation of Power Interconnection Projects	At least five (5) Power Interconnection Projects implemented at regional and Partner State levels	2021 - 2026	Number of regional and national Power Interconnection Projects implemented	Increased power exchange in MW		160,000
			Number of Partner States implementing Interconnection Projects	Increased power exchange in MW		

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
4. Implementation of Cross border shared generation projects	At least two (2) cross border shared generation projects implemented, and all Partner States covered by cross border shared generation projects	2021 - 2025	Number of Cross border shared generation projects implemented Number of Partner States covered by Cross border shared generation projects	National sources; Indicator tracker	<ul style="list-style-type: none"> <li>EAC Secretariat.</li> <li>National IPAs</li> <li>Partner States'</li> <li>MEACAs.</li> <li>Ministries responsible for Energy</li> </ul>	36,000
5. Promotion of Renewable Energy and Energy Efficiency Technologies	Six (6) additional energy efficient technologies introduced into the EAC market.	2021 - 2026	Number of energy efficient technologies introduced into the EAC market Number of additional sources of clean energy introduced into the national grid per Partner State	National sources; Indicator tracker National sources; Indicator tracker		52,000
6. Holding the Biannual East African Petroleum Conference to promote investment in oil and gas sub sector	Three (3) East African Petroleum Conferences held by XX to keep potential investors in oil and gas sub sector informed on emerging opportunities.	2021 - 2025	Number of stakeholders participating in the Biannual East African Petroleum Conference	Event report Increased investment in oil and gas in the region in USD		72,000
7. Strengthen the institutional capacity of the energy sector	Prepare three (3) projects for strengthening the Centre of Excellence for the East African Centre for Renewable Energy and Energy Efficiency	2022 - 2025	Improved performance of the sector at regional level in terms of number of activities efficiently being implemented	Added number of staff at EAC Secretariat and EACREEE Secretariat Number of projects and programmes being implemented at the regional level		25,000
<b>Sub Total (Energy)</b>						<b>1,228,200</b>

## 6.6 Environment & Natural Resources

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>Environment and Natural Resources</b>						
Key Priority Area: Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans						
<b>Expected High Level Outcome:</b> Environmental conservation enhanced, and sustainable use of natural resources strengthened						
<b>Sector Priority Area:</b> Ensuring sustainable natural resource use, management and conservation, environmental sustainability, and climate change management						
1. Implement the EAC environment, natural resources, and climate change framework and promote Green economy.	The Climate Change Policy and Strategy reviewed, adopted by 2022 and implemented by 2026	2021 – 2026	The revised and adopted Climate Change Policy and Strategy in place and under implementation.	<ul style="list-style-type: none"> <li>The revised and adopted Climate Change Policy and Strategy Documents.</li> <li>Periodic M&amp;E Reports on implementation of the Policy &amp; Strategy.</li> </ul>	<ul style="list-style-type: none"> <li>EAC Secretariat.</li> <li>EALA</li> <li>Partner States</li> <li>Ministries and Institutions responsible for Environment, Natural Resources, Climate Change and Disaster Risk Reduction and Management.</li> </ul>	1,156,000
	Three (3) community-based climate change programs developed and implemented by 2026.	2021 – 2026	<ol style="list-style-type: none"> <li>Number of programs implemented.</li> <li>The scope of activities of the implemented programs in Partner States.</li> <li>Number and categories of communities and groups targeted by the climate change programs.</li> </ol>	<ul style="list-style-type: none"> <li>Relevant records.</li> <li>The Design Documents of the implemented programs.</li> <li>Periodic M&amp;E Reports on implementation of the programs.</li> </ul>		1,000,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
	The EAC Climate Change Bill developed and enacted into Law	2021 – 2024	<ul style="list-style-type: none"> <li>i. The EAC Climate Change Act in place.</li> <li>ii. Number of PS who signed the Bill.</li> <li>iii. Number and categories of actors/stakeholder entities and groups targeted by the Bill programs.</li> </ul>	<ul style="list-style-type: none"> <li>• The EAC Climate Change Act Document.</li> </ul>	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• EALA</li> <li>• Partner States</li> <li>• Ministries and Institutions responsible for Environment, Natural Resources, Climate Change and Disaster Risk Reduction and Management.</li> </ul>	300,000
	The Protocol on Environment and Natural Resources Management ratified and implemented	2021 – 2026	The ratified Protocol on Environment and Natural resources in place and under implementation	<ul style="list-style-type: none"> <li>• The ratified Protocol Document.</li> <li>• Periodic M&amp;E Reports on implementation of the Protocol.</li> </ul>		400,000
2. Review and implement the EAC DRR Framework in line with the Sendai Framework for Disaster Risk Reduction (2015-2030) and promote nature-based solutions to hazards.	Review the EAC DRRM Strategy (2012-2017) in line with the SFDRR (2015-2030)	2021 – 2022	EAC DRR Strategy and POA reviewed	<ul style="list-style-type: none"> <li>• Policy, plans, strategies, training manuals, mechanism, and Maps</li> <li>• Implementation report M&amp;E</li> </ul>		300,000
	Disaster Risk Reduction and Management (DRR/M) Bill, assented to	2021 – 2024	Disaster Risk Reduction and Management (DRR/M) Bill	<ul style="list-style-type: none"> <li>• Policy, plans, strategies, training manuals, mechanism, and Maps</li> <li>• Implementation report M&amp;E</li> </ul>		300,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
	Integration of Disaster Risk Reduction into Education Curriculum; and Development of an EAC DRR Training Manual	2021 – 2024	Number of instruments / mechanisms to include DRR in education curricula	Implementation report M&E	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• EALA</li> <li>• Partner States</li> <li>• Ministries and Institutions responsible for Environment, Natural Resources, Climate Change and Disaster Risk Reduction and Management.</li> </ul>	100,000
	At least two (2) Regional emergency response plans developed	2021 – 2024	Number of regional emergency response plans	Implementation report M&E		100,000
	Mapping out areas prone to disasters in Partner States	2023 – 2026	Number of updated Disaster Maps	Implementation report M&E		100,000
	Establish disasters evacuation centres in Partner States	2023 – 2026	Number of evacuation centres	Implementation report M&E		100,000
	Strengthening and harmonizing existing regional Early Warning Systems	2021 – 2026	Multi-Hazards EWS are operational in all the EAC Countries.	Implementation report M&E		100,000
	Operationalize the EAC Disaster Risk Reduction (DRR) sub-regional Platforms	2021 – 2026		Implementation report M&E		100,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Develop and implement programmes for Conservation and management of Trans-Boundary Ecosystems	The Land Policy Initiative (LPI) implemented	2021 – 2026	The finalized and adopted Land Policy Initiative (LPI) in place and under implementation.	Periodic M&E Reports on implementation of the LPI.	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• EALA</li> <li>• Partner States</li> <li>• Ministries and Institutions responsible for Environment, Natural Resources, Climate Change and Disaster Risk Reduction and Management.</li> </ul>	300,000
	Ratification of the EAC Trans-boundary Ecosystems Management Bill	2021 – 2026	EAC Trans-boundary Ecosystems Management Bill assented	Implementation report M&E		200,000
	The Strategy for Management and Conservation of the Arid and Semi-Arid Areas developed	2021 – 2026	The finalized and adopted Strategy for Management and Conservation of the Arid and Semi-Arid Areas in place and under implementation.	<ul style="list-style-type: none"> <li>• The adopted Strategy Document.</li> <li>• Periodic M&amp;E Reports on implementation of the Strategy.</li> </ul>		248,000
	An EAC Regional Biosafety and Biotechnology Policy developed, adopted and implemented	2021 – 2026	<ul style="list-style-type: none"> <li>i. The finalized and adopted EAC Regional Biosafety and Biotechnology Policy in place and under implementation.</li> <li>ii. The scope of implemented interventions under the Policy.</li> </ul>	<ul style="list-style-type: none"> <li>• The adopted EAC Regional Biosafety and Biotechnology Policy Document.</li> <li>• Periodic M&amp;E Reports on implementation of the Policy.</li> </ul>		343,750
	The Regional Biodiversity Strategy and Action Plan (RBSAP) developed, adopted and implemented	2021 – 2026	The finalized and adopted RBSAP in place and under implementation. The scope of implemented interventions under the RBSAP.	The adopted RBSAP Document. Periodic M&E Reports on implementation of the RBSAP.		356,000



**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
4. Develop and implement an EAC framework of water governance and management of shared water resources in the region.	The EAC Water Policy and Integrated Water Resource Management Strategy finalized and implemented	2021 – 2026	The finalized and adopted EAC Water Vision and Water Resource Management Strategy in place and under implementation.	<ul style="list-style-type: none"> <li>The adopted Vision and Water Resource Management Strategy Documents.</li> <li>Periodic M&amp;E Reports on implementation of the Vision and Strategy.</li> </ul>	<ul style="list-style-type: none"> <li>EAC Secretariat.</li> <li>EALA</li> <li>Partner States Ministries and Institutions responsible for Environment, Natural Resources, Climate Change and Disaster Risk Reduction and Management.</li> </ul>	443,750
	The EAC Water Resources Management Centre of Excellence established	2022 – 2026	The EAC Water Resources Management Centre of Excellence in place and operational.	<ul style="list-style-type: none"> <li>Policy and Strategy Documents.</li> <li>Periodic M&amp;E Reports on implementation</li> </ul>	<ul style="list-style-type: none"> <li>EAC Secretariat.</li> <li>Partner States Ministries and Institutions responsible for Environment, Natural Resources</li> </ul>	300,000
5. Address the challenges of air pollution.	EAC Programme of Action (POA) for the Nairobi Agreement on Air Pollution implemented	2021 – 2026	The revised and implemented EAC Programme of Action (POA) for the Nairobi Agreement on Air Pollution	<ul style="list-style-type: none"> <li>The EAC POA Document.</li> <li>Periodic M&amp;E Reports on the performance of the POA</li> </ul>	<ul style="list-style-type: none"> <li>EAC Secretariat.</li> <li>EALA</li> <li>Partner States Ministries and Institutions responsible for Environment, Natural Resources, Climate Change and Disaster Risk Reduction and Management</li> </ul>	368,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
6. Harmonize and implement forestry and mineral resources policies, strategies, and legislation.	The EAC Mining Policy and Strategy adopted by 2026	2022 – 2025	The finalized and adopted EAC Mining Policy and Strategy in place.	The adopted EAC Mining Policy Document. Mining strategy document.	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• EALA</li> <li>• Partner States</li> <li>• Ministries and Institutions responsible for Environment, Natural Resources, Climate Change and Disaster Risk Reduction and Management</li> </ul>	300,000
	Trees and forests cover in trans-boundary catchment areas increased by 25%	2021 – 2026	EAC Forestry Policy, Strategy implemented	EAC Forestry Policy and Strategy implementation reports	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• EALA</li> <li>• Partner States</li> <li>• Ministries and Institutions responsible for Environment, Natural Resources, Climate Change and Disaster Risk Reduction and Management</li> </ul>	500,000
<b>Sub Total (Environment and Natural Resources)</b>						<b>7,414,750</b>

## 7. SOCIAL SECTORS

### 7.1 Health

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>HEALTH</b>						
<b>Key Priority Area:</b> Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans						
<b>Expected High Level Outcome:</b> <i>Reduction in preventable deaths as a result of strengthened health systems</i>						
<b>Sector Priority Area:</b> Strengthen Regional Policy Frameworks in support of Universal Healthcare						
1. Develop ten (10) new harmonized health laws, policies, regulations, strategies and standards;	Ten (10) new harmonized health laws, policies, regulations, strategies and standards in place	2021-2025	Number of new harmonized health laws, policies, regulations, strategies and standards;	Indicator tracker	<ul style="list-style-type: none"> <li>EAC Secretariat.</li> <li>Partner States'</li> <li>Ministries Responsible for Health and Ministries Responsible for EAC Affairs, Education, Culture, Gender and Community Development, Private Sector, NGOs, FBO, CBOs</li> </ul>	2,000,0000
2. Develop and implement new projects and initiatives to improve the disease control and health promotion in EAC Region.	At least five (5) bankable projects, initiatives and innovations developed to promote health or control diseases	2021-2025	Number of projects developed and funded	Sector reports	<ul style="list-style-type: none"> <li>EAC Secretariat</li> </ul>	200,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Develop guidelines, framework, and initiatives to strengthen health promotion and the prevention and control of communicable and non-communicable diseases	Ten (10) guidelines, framework, and initiatives developed to strengthen health promotion and the prevention and control of communicable and non-communicable diseases	2021-2024	Number of guidelines, framework, and initiatives developed to strengthen health promotion and the prevention and control of communicable and non-communicable diseases	Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• Partner States'</li> <li>• Ministries Responsible for Health and Ministries Responsible for EAC Affairs, Education, Culture, Gender and Community Development, Private Sector, NGOs, FBO, CBOs</li> </ul>	5,000,000
4. Create an enabling environment for the attainment of universal health coverage and social health protection in all EAC partner states	Portability of benefits of social health protection is fully implemented as part of the overall social protection agenda	2021-2024	Number of health facilities that accept portable insurances Number of insurances that offer cross border services	Demographic Health Surveys, Sector reports		5,000,000
5. Develop and implement a mutual recognition agreement of health service providers in the region to facilitate the movement of health workers	Mutual recognition agreement of health service providers developed and domesticated by all Partner State	2021-2026	Mutual recognition agreement of health service providers  Number of Partner States domesticating the Mutual recognition agreement	Documented Mutual recognition agreement National sources; Indicator tracker		1,000,000
6. Sustain implementation of regional high impact programmes, initiatives and projects to strengthen health promotion,	Five Health Sector Programmes and Initiatives from the 5th DS sustained EIHP, (EAC Mobile Lab, Support to Pan Prep Project, MHR) are fully operational	2021-2023	Number of projects and programmes sustained	Sector reports		30,000,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
7. Strengthen the coordination of the EAC Health Sector and sub sectors using updated strategic tools	EAC Health Sector and diseases specific Strategic Plans developed	2021-2023	EAC Health Sector and diseases specific Strategic Plans are available	Sector Reports EAC Websites	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• Partner States'</li> <li>• Ministries Responsible for Health and Ministries Responsible for EAC Affairs, Education, Culture, Gender and Community Development, Private Sector, NGOs, FBO, CBOs</li> </ul>	300,000
8. Promote access to safe, effective, affordable, and quality health products and technologies	Five (5) tools, framework and interventions are developed and implemented to support medicines, health technology and food production, safety, and quality	2021-2025	Number of tools, framework and interventions are developed and implemented to support medicines, health technology and food production, safety, and quality	Sector Reports		1,000,000
9. Promote the use of Digital Health Innovation, Knowledge Management and high-quality data and statistics to increase access to health services	Robust and inter-operable health sector wide information, knowledge management and other ICT initiatives functional	2021-2025	Number of well functional digital tools	Digital systems and knowledge management products		2,000,000
10. Expansion of capacity to produce skilled and professional work force for health in the region based on harmonized regional training and practice standards and guidelines	Six (6) modernized University Teaching Hospitals and National Referral Hospitals in the region in terms of infrastructure, technology (including ICT for learning) and personnel in the region	2021-2025	Number of modernised university teaching hospital	Sector reports Indicator tracker		5,000,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
11. Support Partner States to mobilise resource to implement the agreed upon EAC Health Investment Priorities	Health Investment priorities implemented at 50%	2021-2026	<p>Number of monitoring frameworks developed and implemented to monitor implementation of the EAC Health priority framework 2018-2028</p> <p>Number of events held to advocate for resource allocation to support implementation of HPF2018-2028</p> <p>Number of events held for resource mobilisation to support implementation of the HPF 2018-2028</p> <p>Number of investment and case papers developed to support implementation of the HPF 2018-2028</p>	National sources; Indicator tracker Website		5,000,000
<b>Sub Total (Health)</b>						<b>56,500,000</b>

## 7.2 Education & Training

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>EDUCATION AND TRAINING</b>						
Key Priority Area: Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans						
<b>Expected High Level Outcome:</b> Partner States education systems and training curricula fully harmonized for enhancement of productive and creative human resources						
<b>Sector Priority Area:</b> Universal primary and secondary education with 40% of females transiting to secondary education						
1. Harmonization of EAC Education systems and training curricula	All pending actions in the harmonization of EAC education systems and training curricula concluded	2021-2024	Harmonization of EAC education systems and training curricula finalized.	Final Report of harmonized EAC education systems and training curricula	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Education and Training</li> </ul>	150,000
2. Operationalize designated EAC Centres of Excellence	Number of designated EAC Centres of Excellence operationalized	2021-2026	At least 10 designated centres of excellence operationalized	National sources; Indicator tracker		500,000
3. Signing and Operationalization of the Mutual Recognition Agreements (MRAs)	Five new MRAs negotiated and signed.  All signed MRAs operationalized and implemented in all Partner States.	2021-2025	Number of new MRAs signed and operationalized. Number of barriers eliminated to facilitate implementation of signed MRAs. Level of implementation of signed MRAs in the Partner States	National sources; Indicator tracker		250,000
4. Implementation of the EAC Introduction to E-Learning Strategy.	All Partner States domesticate and implement the EAC Introduction to E-Learning Strategy	2021-2023	Number of Partner States implementing the EAC Introduction to E-Learning Strategy. Number of sectors/levels of education implementing the E-Learning Strategy.	National sources; Indicator tracker		350,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE	
5. Finalization and implementation of the EAC TVET Harmonization Strategy operationalized.	EAC TVET Harmonization Strategy finalized and implemented in All Partner States.	2021-2026	Number of priorities of the EAC TVET Harmonization Strategy implemented by the Partner States.	National sources; Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Education and Training</li> </ul>	600,000	
6. Undertake the EAC Tertiary and Secondary Schools Essay Writing Competition.	EAC Tertiary and Secondary Schools Essay Writing Competition conducted annually to engage students into the affairs and developments in the Community.	2021 - 2026	Number of schools and students participating in the Essay Writing Competition annually. Diversity of Essay topics for enhancing awareness in of students on the affairs of the Community.	Indicator tracker		900,000	
7. Develop and implement the EAC Education Strategy.	EAC Education Strategy Developed and operationalized.	2021-2023	Number of regional programs designed to implement the EAC Education Strategy	Indicator tracker		300,000	
			Number of PS domesticating the EAC Education Strategy through national projects	National sources; Indicator tracker		150,000	
8. Strengthen collaborations with regional and international agencies.	EAC Regional Stakeholders and Partners Forum established.  New collaborations established with regional and international agencies	2021-2023	-EAC Regional Stakeholders and Partners Forum held biennially. Ten new collaborations established with regional and international agencies	Indicator tracker		100,000	
			Ten new projects/ initiatives implemented collaboratively with regional and international agencies. Additional resources (USD, 1M) mobilised through collaborations for implementation of EAC Education and Training programs	Indicator tracker		100,000	
<b>Sub Total (Education and Training)</b>						<b>3,400,000</b>	



## 7.3 Culture & Sports

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>CULTURE AND SPORTS</b>						
Key Priority Area: Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans						
<b>Expected High Level Outcome:</b> <i>Increased investment and investment return from creative arts as a tool for social cohesion and economic development</i>						
<b>Sector Priority Area:</b> Development of Creative Arts						
1. Develop a framework for mobility of artists and other professionals in the culture and sports fields.	A framework for mobility of artists and other professionals in the culture and sports fields developed and adopted.	2021-2023	Framework to facilitate and document mobility of artists and other professionals in the culture and sports fields developed.	Documented framework for mobility of artists and other professionals in the culture and sports fields.	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States'</li> <li>MEACAs</li> <li>Ministries responsible for Culture and Sports</li> </ul>	250,000
			Number of PS domesticating the framework for mobility of artists and other professionals in the culture and sports fields.	National sources; Indicator tracker		
2. Develop and operationalize a framework for private sector investment in culture and sports industries.	A framework for private sector investment in culture and sports industries developed and implemented.	2021-2024	A framework for private sector investment in culture and sports industries is available.	Documented framework for private sector investment in culture and sports National sources; Indicator tracker		150,000
	Twenty (20) private sector agencies mobilised to invest in culture and sports.	2021-2024	Number of private sector agencies investing in culture and sports.			
	Twenty (20) Sports and Culture organizations from PSs benefit from private sector investments.	2021-2024	Number of Sports and Culture organizations from PSs benefit from private sector investments.			

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Identify and enhance potential of cultural and creative industries in the EAC, with particular focus on SMEs;	At least 20 SME based cultural and creative industries in the EAC benefitting from interventions to enhance their potential.  At least three (3) regional programs developed to enhance the potentials of cultural and creative industries in EAC with a focus on SMEs	2021-2024	Number of cultural and creative industries in the EAC Es benefitting from capacity building interventions.	Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Culture and Sports</li> </ul>	150,000
4. Hold the East African Community Arts and Culture Festivals (JAMAFEST)	East African Community Arts and Culture Festivals (JAMAFEST) held biannually to strengthen, showcase and celebrate EACs arts and cultural diversity	2021 - 2026	Number of Partner States and participants taking part in the festival. Number and Diversity of Arts and Culture themes and activities showcased in the festivals.	Event reports; Indicator tracker		700,000
5. Hold the biannual East African Community Games	East African Community Games are held biannually	2021 - 2026	Number of Partner States and participants taking part in the games. Number of items/games included in the games	Event reports; Indicator tracker		700,000
6. Establish and operationalize the EAC Culture Trust Fund	At least 500,000 USD mobilised within the planned period for the EAC Culture Trust Fund	2021-2023	EAC Culture Trust Fund established and resources mobilised.	EAC Culture Trust Fund establishment reports		100,000
			Number of SMEs in the cultural and creative industries accessing finance from EAC Culture Trust Fund	EAC Culture Trust Fund records; Indicator tracker		

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
7. Develop and operationalize Regional Culture and Sports exchange program.	Regional Culture and Sports exchange program developed and operationalized, benefitting at least 50 artists as participants in the program	2021-2024	Documented Regional Culture and Sports exchange program	Documented Regional Culture and Sports exchange program	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs</li> <li>• Ministries responsible for Culture and Sports</li> </ul>	100,000
			Number of artists participating in the Regional Culture and Sports exchange program	National sources; Indicator tracker		
8. Strengthen representation of EAC in regional and international Sports and Culture (e.g. FIFA/ UNESCO) activities to strengthen collaborations)	At least ten (10) new collaborations established with regional and international Sports organisations lead to at least four (4) resource mobilization projects.	2021-2026	Number of new collaborations initiated	Regional and international Sports and Cultural event reports; Indicator tracker		10,000
			EAC represented in at least 20 regional and international sports and culture activities.	.Number of regional and international Sports and Culture activities in which EAC participates to strengthen collaborations.		
9. Popularize Symbols of EAC cultural identity amongst key stakeholders.	At least six events undertaken to popularize the symbols of EAC cultural identity.	2021-2026	Number of forums/ platforms organized to popularize the Symbols of EAC cultural identity to enhance awareness and ownership.	Event reports; Indicator tracker		
			Guidelines developed to popularize EAC cultural identity	Documentation of guidelines		
			Number of Partner States implementing initiatives to popularize Symbols of EAC cultural identity in accordance with the guidelines	National sources; Indicator tracker		

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
10. Conduct a study on modalities of including French as a language of the Community	Study on modalities of including French as a language of the Community undertaken	2021-2022	Recommendations on the modalities of including French as a language of the Community	Study report	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• Partner States'</li> <li>• MEACAs Ministries responsible for Culture and Sports</li> </ul>	200,000
<b>Sub Total (Culture &amp; Sports)</b>						<b>2,385,000</b>

## 7.4 Labour, Employment, Immigration & Refugee Management

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>LABOUR, EMPLOYMENT, IMMIGRATION AND REFUGEE MANAGEMENT</b>						
Key Priority Area: Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans						
<b>Expected High Level Outcome:</b> <i>Increased access to gainful employment as a result of favourable laws and policies on labour mobility and immigration</i>						
<b>Sector Priority Area:</b> Strengthening Immigration capacities to enhance free movement of persons, workers and services and management of refugees						
<b>a) Labour &amp; Employment</b>						
1. Finalize the draft EAC Labour Migration Policy and the Action Plan. Capacity building for Partner States labour migration experts- to coordinate labour migration policies, systems and frameworks	EAC Labour Migration Policy and the Action Plan adopted and domesticated by all Partner States	2021 - 2022	Number of Partner States domesticating the EAC Labour Migration Policy and the Action Plan	National Sources; Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• Partner States'</li> <li>• MEACAs.</li> <li>• Ministries responsible for Labour, Employment, Immigration &amp; Refugee Management</li> </ul>	200,000
	Capacity building for 120 labour migration experts from relevant Ministries/Agencies in Partner States to effectively coordinate labour migration policies, systems and frameworks at national level.	2021 - 2022	Number of labour migration experts from Partner States receiving capacity building interventions to coordinate labour migration policies, systems and frameworks	National Sources; Capacity building reports; Indicator tracker		300,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
2. Develop the EAC/ ILO Decent Work Programme 2020-2025;	EAC/ILO Decent Work Programme 2020-2025 developed and adopted	2021-2022	EAC/ILO Decent Work Programme 2020-2025	Documented EAC/ ILO Decent Work Programme 2020-2025	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• Partner States'</li> <li>• MEACAs.</li> <li>• Ministries responsible for Labour, Employment, Immigration &amp; Refugee Management</li> </ul>	250,000
			Number of PS domesticating the Decent Work Programme	National sources; Indicator tracker		120,000
3. Review and update the draft EAC Council directive on Coordination Social Security Benefits. (ref Article 19 (3) (f) of the EAC Common market Protocol.	EAC Council directive/ regulations on Coordination of Social Security Benefits reviewed and updated	2021 - 2022	Updated EAC Council directive / regulations on Coordination Social Security Benefits	Document of updated EAC Council directive on Coordination Social Security Benefits		250,000
4. Coordinate the implementation of the recommendations of the EAC Common Market Scorecard, 2018 on free movement of labour, rights of residence and establishment;	Recommendations of the EAC Common Market Scorecard, 2018 on free movement of labour, rights of residence and establishment- fully implemented	2021 - 2024	Percentage of recommendations implemented	Implementation reports		300,000
5. Develop a guide for Partner States to develop, share employment opportunities/ vacancies in the context of the EAC Common Market	Guide developed and used by all Partner States to develop, share employment opportunities/ vacancies in the context of the EAC Common Market	2021 -2022	Number of Partner States using the regional guides to develop, share employment opportunities/ vacancies in the context of the EAC Common Market	National Sources; Indicator tracker		200,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>b) Immigration &amp; Refugee management</b>						
1. Finalize the EAC e-Immigration Policy and implementation roadmap	EAC e-Immigration Policy and implementation roadmap finalized and adopted	2021-2022	EAC e-Immigration Policy and implementation roadmap	EAC e-Immigration Policy and implementation roadmap documentation	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• Partner States'</li> <li>• MEACAs.</li> <li>• Ministries responsible for Labour, Employment, Immigration &amp; Refugee Management</li> </ul>	300,000
2. Monitor the progressive implementation of Integrated Border Management Systems (IBMS) in the Partner States' border points;	Progress monitoring reports on facilitation of movement of persons arising out of the implementation of Integrated Border Management Systems (IBMS) generated annually and used to guide implementation	2023 - 2024	Number of decisions made using monitoring data from the implementation of Integrated Border Management Systems (IBMS) in the Partner States' border points;	Indicator tracker		250,000
3. Finalize the Harmonization of Entry, Work, and Residence Permits Fees, Forms and Procedures for the Partner States	Harmonization of Entry, Work, and Residence Permits Fees, Forms and Procedures for the Partner States finalized	2021-2022	Harmonized Entry, Work, and Residence Permits Fees, Forms and Procedures	Harmonized Entry, Work, and Residence Permits Fees, Forms and Procedures- documentation		230,000
4. Finalize the development of the draft EAC refugee management policy and Action Plan	EAC refugee management policy and Action Plan finalized and adopted	2021-2022	EAC refugee management policy and Action Plan	EAC refugee management policy and Action Plan document	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• Partner States'</li> <li>• MEACAs.</li> <li>• Ministries responsible for Labour, Employment, Immigration &amp; Refugee Management</li> </ul>	250,000
5. Review the Plan of Action for the Regional Strategic Framework for e- Immigration	Plan of Action for the Regional Strategic Framework for e- Immigration revised	2022-2023	Revised Plan of Action for the Regional Strategic Framework for e- Immigration	Revised Plan of Action for the Regional Strategic Framework for e- Immigration		200,000
<b>Sub Total Labour, Employment, Immigration &amp; Refugee Management)</b>						<b>2,850,000</b>

## 7.5 Gender, Community Development & Civil Society Mobilisation

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>GENDER, COMMUNITY DEVELOPMENT &amp; CIVIL SOCIETY MOBILISATION</b>						
<b>Key Priority Area:</b> Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans						
<b>Expected High Level Outcome:</b> <i>Increased participation of women and youth in social, economic and political activities of the region</i>						
<i>Gender, Community &amp; Civil Society</i>						
<b>Sector Priority Area:</b> Promotion of Gender, Women Empowerment, and Socio-economic Development						
1. Implement the EAC Gender Policy Action Plan	At least one regional and one national project developed to implement the EAC Gender Policy Action Plan	2021-2024	Number of Regional projects developed to implementing the EAC Gender Policy Action Plan	Indicator tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• Partner States'</li> <li>• MEACAs.</li> <li>• Ministries responsible for Gender and Community Development</li> </ul>	1,000,000
			Number of Partner States implementing projects domesticating the Gender Policy Action Plan	National sources; Indicator tracker		180,000
2. Implement the EAC Youth, Children and Persons with Disabilities Policies	At least two (2) regional and four (4) national programmes that integrate the provisions of the EAC Youth Policy developed and implemented	2021 - 2024	Number of regional programs integrating the provisions of the EAC Youth Policy	Indicator tracker		



**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Strengthen frameworks for social protection programmes to safeguard the vulnerable in society	Develop and implement a regional policy on social protection.	2021 - 2024	Percentage number of beneficiaries of social protection programmes	National Sources, Indicator Tracker	<ul style="list-style-type: none"> <li>• EAC Secretariat.</li> <li>• Partner States'</li> <li>• MEACAs.</li> <li>• Ministries responsible for Gender and Community Development</li> </ul>	500,000
4. Finalise and implement the Regional Strategy for Promoting Women in Business	Regional Strategy for Promoting Women in Business finalized and implemented	2021-2022	Number of regional programs designed to implement the Regional Strategy for Promoting Women in Business	Documented regional programs		1,000,000
			Number of Partner States domesticating the Regional Strategy for Promoting Women in Business	National sources; Indicator tracker		500,000
5. Implement regional projects based on the EAC Socio development framework	At least two (2) regional projects based on the EAC Socio development framework developed and implemented	2021 - 2026	Number of Regional projects based on the EAC Socio development framework	Documented Regional projects based on the EAC Socio development framework		3,000,000
6. Implement the Consultative Dialogue Framework (CDF) for Civil Society, Private Sector and Other Interest Groups	Organise at least five (5) forums for Civil Society, Private Sector and other interest groups to implement the CDF	2021 - 2025	Number of forums for Civil Society, Private Sector and Other Interest Groups held	Indicator tracker		<ul style="list-style-type: none"> <li>• AC Secretariat.</li> <li>• Partner States'</li> <li>• MEACAs</li> </ul>
<b>Sub Total (Gender, Community Development &amp; Civil Society Mobilization)</b>						<b>8,750,000</b>

## 8. REGIONAL SECTOR SUPPORT PROGRAMMES

### 8.1. Office of the Secretary General

#### 8.1.1 Institutional Transformation

Strategic Development Objective: Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATES
<b>SG'S Office</b>						
<b>Expected High Level Outcome: EAC Organs and Institutions discharging their mandates more effectively and efficiently</b>						
<i>Key Priority: Institutional transformation at the regional level, including skills development</i>						
<b>Priority Area 1: Implementation of the Institutional review recommendations</b>						
Coordination with key stakeholders at strategic and policy level	Transform EAC Secretariat into a Commission	2023 - 2026	Fully operational EAC Commission by June 2026	Legal and Operational framework establishing the EAC Commission	Secretary General	150,000
	Modalities of operationalisation of the autonomy granted to EALA and EACJ developed	2021 - 2023	Full autonomy of EALA and EACJ	Legal Framework providing autonomy to EALA and SG	Secretary General/ Counsel to the Community	50,000
<b>Priority Area 2: Strengthen Inter-Organ/Institutional Collaboration</b>						
Coordination with Partner States, EAC Organs and Institutions	Bi-annual two strategic consultations and Meetings at Policy level.	2021 - 2026	Number of Summit decisions and directives implemented	Reports on status of implementation of Summit decisions and directives	EAC Secretariat/ / Partner States MEACAs	700,000
	Annual strategic consultations with EAC Institutions	2021 - 2026	Timely executive of the institutions mandates	Annual Reports on status of project implementation Council Reports	EAC Institutions	150,000
	All EALA decisions, resolutions and recommendations implemented	2021 - 2026	Number of decisions, resolutions and recommendations implemented	Council Reports and Annual Reports	EAC Secretariat Partner States MEACA	500,000
<b>Sub Total (SG's) Office</b>						<b>1,550,000</b>

### 8.1.2 EAC Awareness Creation and Dissemination

<b>Strategic Development Objective:</b> Increasing visibility of EAC, stakeholder knowledge and awareness, and participation of EAC citizens in the integration process						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATES (USD)</b>
<b>SG's Office</b>						
<b>Expected High Level Outcome:</b> EAC integration objectives widely understood and supported locally and globally						
<i>Key Priority:</i> Promotion of awareness creation and dissemination of information on the Community						
<b>Priority Area :</b> Enhanced Partnership linkages and networking with EAC stakeholders						
Articulate EAC integration agenda at regional and international fora for enhanced image and support	One hundred and twenty (120) High Level Donor Missions	<b>2021-2026</b>	Number of Financing Agreements signed	Reports from Donor missions	Secretary General	800,000
Stakeholder engagement with private sector organisations, professional associations, civil society organisations and other opinion leaders	Annual Secretary General's Forum	2021 - 2026	Number of recommendations from SG's Forums implemented	Report of the Secretary General's Forum	Secretary General	200,000
	Annual Town Hall Engagement Forum	2021 - 2026	Number of recommendations from Town Hall Forums implemented	Report of the Town Hall Forum	Secretary General	150,000
<b>Sub Total (SG's Office)</b>						<b>1,150,000</b>
<b>Grand Total (SG's Office)</b>						<b>2,700,000</b>

## 8.2 Corporate Communication & Public Affairs

Strategic Development Objective: <i>Increasing visibility of EAC, stakeholder knowledge and awareness, and participation of EAC citizens in the integration process</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>CORPORATE COMMUNICATIONS &amp; PUBLIC AFFAIRS</b>						
<b>Key Priority Area:</b> Promotion of awareness creation and dissemination of information on the Community;						
<b>Expected High Level Outcome:</b> <i>Increased awareness and participation of the East African people in the regional integration process</i>						
<i>Corporate Communications</i>						
<b>Sector Priority Area:</b> Promotion of awareness creation and popular participation of the East African Citizens in the EAC integration process						
1. Develop and operationalize the EAC Communication Policy and Strategy 2021-2026;	The 2 <sup>nd</sup> EAC Communication Policy and 2 <sup>nd</sup> EAC Communication Strategy 2021-2026 operationalized by 2021	2021 -2022	2 <sup>nd</sup> EAC Communication Policy and 2 <sup>nd</sup> EAC Communication Strategy unveiled by the Council of Ministers	<ul style="list-style-type: none"> <li>• Adopted Final Evaluation Report of the 1<sup>st</sup> EAC Communication Policy and Strategy</li> <li>• Copies of the 2<sup>nd</sup> EAC Communication Policy and 2<sup>nd</sup> EAC Communication Strategy</li> <li>• Council Reports.</li> <li>• Communication Work plans developed for purposes of implementation of Communication Strategy</li> </ul>	EAC Secretariat, EAC Organs and Institutions	100,000

<b>Strategic Development Objective: Increasing visibility of EAC, stakeholder knowledge and awareness, and participation of EAC citizens in the integration process</b>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
2. Finalize and embark on campaigns to popularize the new EAC Brand Architecture Strategy/ New Corporate Identity	The new EAC Brand Architecture Strategy/ New Corporate Identity unveiled and popularised in all the Partner States.	2021 – 2022	<ul style="list-style-type: none"> <li>New EAC Emblem and logos unveiled by the Council of Ministers</li> <li>Number of regional events held to popularize the new EAC Brand Architecture Strategy/ New Corporate Identity</li> </ul>	<ul style="list-style-type: none"> <li>New EAC Brand/ Corporate Identity Materials</li> <li>Advertorials, infomercials and social media campaigns to promote new brand identity</li> </ul>	EAC Secretariat, EAC Organs and Institutions	150,000
			Number of Partner States implementing activities to popularize the new EAC Brand Architecture Strategy/ New Corporate Identity.	National sources; Indicator tracker		
3. Develop and implement a comprehensive programme for continuous and in-depth sensitization and engagement of stakeholders in the integration process, including initiatives to promote mutual trust; confidence building; an East African identity and solidarity among EAC citizens on the integration process.	At least five (5) programmes developed to enhance stakeholder engagement in the integration process	2021 – 2022	Number of regional programmes developed and implemented to sensitize and engage stakeholders in the integration process.	Communication work plans IEC and Advocacy materials	EAC Secretariat EAC Organs & Institutions MEACAs	250,000
			Number of Partner States domesticating the regional programs on sensitization and engagement of stakeholders in the integration process.	National sources; Indicator tracker		
<b>Sub Total (Corporate Communications)</b>						<b>500,000</b>

## 8.3 Legal & Judicial Affairs

<b>Strategic Development Objective:</b> <i>Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>LEGAL AND JUDICIAL AFFAIRS</b>						
<b>Key Priority Area:</b> Institutional transformation at the regional level, including skills development						
<b>Expected High Level Outcome:</b> <i>Improved judicial and legislative capacity of the Community</i>						
<b>Sector Priority Area:</b> Provide legal support to Organs and Institutions of the Community						
1. Represent the Community in the East African Court of Justice, national and other courts.	1. At least 80% of the judgements received are in favour of the Community	2021-2025	1. Percentage of judgements received in favour of the Community	1. Judgements/ Rulings received 2. Pleadings filed in EACJ and Courts of Partner States. 3. Record of Scheduling Conferences and other appearances	Office of the CTC	120,000
2. Develop and draft EAC Legislation.	At least 90% of all instructions from the Council to draft EAC legislation are complied with	2021-2025	Percentage of Draft Bills, Regulations or other legislation in relation with the number of instructions received	1. Reports of Sectoral Councils and Council containing instructions and consideration or referring Bills to SCLJA or Assembly 2. Resolutions of the Assembly granting leave to move private Members Bills 3. EAC Gazette evidencing publishing of Bills		300,000

<b>Strategic Development Objective: Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates</b>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
3. Harmonise laws that impact implementation of the EAC Pillars of Integration.	At least four (4) laws that impact implementation of the EAC Pillars of Integration are harmonised and approximated in line with the Treaty and relevant Protocols annually	2021-2026	<ol style="list-style-type: none"> <li>1. Number of laws identified for harmonization that are actually harmonized</li> <li>2. Agreed and approved Principles for harmonisation of identified laws</li> </ol>	<ol style="list-style-type: none"> <li>1. Principles approved by the SCLJA and Council</li> <li>2. Number of Laws harmonised by Partner States in accordance with approved principles Indicator tracker; Harmonization reports</li> </ol>	Office of the CTC	600,000
4. Facilitate training of Judges and Judicial Officers as well as standardisation of Judgements of Courts within the Community.	At least 60 judges and judicial officers of the Partner States are trained on Community laws and other pertinent aspects; and standardization of judgments of national courts.	2021-2026	Number of judges and judicial officers trained	Reports of the East African Judicial Education Committee adopted by the Sectoral Council on Legal and Judicial Affairs		450,000
5. Facilitate negotiations for the admission into the Community ratification of/ accession to the Treaty and assent to the laws of the Community.	Verification reports on countries that have applied for membership to the Community are finalised and presented to the Council for consideration Accession instruments and guidelines on ratification of the adopted Protocols as well as assent to the Bills passed by EALA are prepared and submitted to the joining Partner State.	2021-2025	<ol style="list-style-type: none"> <li>1. List of Legal Instruments of the Community required to be acceded to by the Country applying for admission</li> <li>2. Legal Opinion or advice to Verification Team to facilitate verification and Negotiation for admission</li> <li>3. Draft Instrument of Accession</li> <li>4. Instrument of Admission</li> </ol>	<ol style="list-style-type: none"> <li>1. Reports of the Council on verification, negotiation/ admission</li> <li>2. Instrument of Accession</li> <li>3. Instrument of admission</li> </ol>		200,000

<b>Strategic Development Objective:</b> <i>Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
6. Periodical publication of the East African Law Journal and East African Law Reports.	At least one East African Law Report is published for each calendar year.  At least one annual East African Law Journal on the topical integration matters within the Community is published	2021-2026	1. Number of East African Law Reports published. 2. Number of East African Law Journal published	Publication title, year and number	Office of the CTC	500,000
Undertake a comprehensive review of the Treaty for the Establishment of the East African Community	A reviewed and amended Treaty is published and gazetted	2021-2025	A comprehensive review report on the amendment of the Treaty is finalised and adopted by the Summit	Council Reports	Office of the CTC	
<b>Sub Total (Legal &amp; Judicial Affairs)</b>						<b>2,920,000</b>



## 8.4 Regional Statistics

<b>Strategic Development Objective:</b> <i>Increasing visibility of EAC, stakeholder knowledge and awareness, and participation of EAC citizens in the integration process</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>REGIONAL STATISTICS</b>						
<b>Key Priority Area:</b> Promotion of awareness creation and dissemination of information on the Community						
<b>Expected High Level Outcome:</b> Harmonized regional statistics necessary for monitoring the EAC macroeconomic convergence criteria, status of implementation of the Customs Union, Common Market and EAMU Protocols.						
<i>Statistics</i>						
<b>Sector Priority Area:</b> Managing and strengthening the regional Planning, Statistics, Research, Monitoring and Evaluation functions						
1. Strengthen the capacity of the Statistics function at the Secretariat and accelerate the establishment of the East African Statistics Bureau (EASB)	At least eight (8) technical statistics experts maintained to improve human resource capacity of the Statistics function at the Secretariat	2021-2024	Number of statistics staff maintained to improve human resource capacity of the Statistics function at the Secretariat	Capacity building reports; Indicator tracker	<ul style="list-style-type: none"> <li>EAC Secretariat/ Planning Directorate.</li> <li>Partner State MEACAs.</li> </ul>	6,100,000
	At least two (2) statistical compilation software/ systems developed to improve statistics function of the EAC Secretariat		Number of systems, software and procedures introduced or revised to improve Statistics function of the Secretariat	Indicator tracker;		
	East African Statistics Bureau (EASB) established	2021-2022	East African Statistics Bureau	East African Statistics Bureau establishment report		
2. Enhance the human resource capacity of the National Statistics Offices to produce Community Statistics	At least 96 officers from all National Statistics Offices benefit from capacity building interventions to produce Community Statistics	2021-2024	Number of National Statistics Officers receiving capacity building interventions to generate statistics for the Community	National sources; Capacity building reports; Indicator tracker		4,600,000

<b>Strategic Development Objective:</b> <i>Increasing visibility of EAC, stakeholder knowledge and awareness, and participation of EAC citizens in the integration process</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
3. Accelerate the harmonization of statistical methodologies and practices for compilation of Community Statistics	All Partner States adopt the harmonized statistical methodologies and practices for compilation of Community Statistics	2022-2024	Number of Partner States adopting the harmonized statistical methodologies and practices for compilation of Community Statistics	National sources; Indicator tracker	<ul style="list-style-type: none"> <li>EAC Secretariat/ Planning Directorate.</li> <li>Partner State MEACAs.</li> </ul>	5,500,000
4. Produce and disseminate harmonised Community Statistics and maintain a database of regionally comparable statistics necessary for monitoring the integration process.	i) Publish the annual EAC Facts and Figures ii) Establish a statistical database of harmonised Community Statistics necessary for monitoring the integration process	2021-2026	An up to date database of regionally comparable statistics	Database of regionally comparable statistics		1,800,000
		2021-2023	Number of decisions made using information from the harmonised Community Statistics	Indicator tracker		
<b>Sub Total (Regional Statistics)</b>						<b>18,000,000</b>

## 8.5 Planning & Research

Strategic Development Objective: <i>Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>PLANNING AND RESEARCH</b>						
Key Priority Area: Promotion of awareness creation and dissemination of information on the Community						
Expected High Level Outcome: <i>Increased access and use of knowledge and knowledge products developed by EAC</i>						
<i>Planning &amp; Research</i>						
Sector Priority Area: Managing and strengthening the regional Planning, Statistics, Research, Monitoring and Evaluation functions						
1. Effectively coordinate the formulation of the Community's and sector-specific medium and short-term plans	All Community's and sector-specific medium and short-term plans developed	2021-2026	Percentage of Community's and sector-specific medium and short-term plans	Community's and sector-specific medium and short-term plans	<ul style="list-style-type: none"> <li>EAC Secretariat/ Planning Directorate.</li> <li>Partner State MEACAs.</li> </ul>	300,000
2. Enhance the policy research and analysis function at the EAC Secretariat	All technical staff of the EAC Policy Research Unit receive refresher training on research and policy analysis	2021 - 2022	Number of EAC Secretariat staff receiving capacity building on Policy research and analysis function	Capacity building reports; Indicator tracker	<ul style="list-style-type: none"> <li>EAC Secretariat/ Planning Directorate.</li> <li>Partner State MEACAs.</li> </ul>	100,000
	At least two (2) research papers published annually		Number of research working papers published. Number of Policy Briefs issued.	Reports of meetings of the Council of Ministers.		300,000
3. Implement the EAC Quality Management System	EALA and EACJ ISO 9001:2015 Certified	2021 - 2022	No. of Organs ISO 9001:2015 Certified	Indicator Tracker	<ul style="list-style-type: none"> <li>EAC Secretariat/ Planning Directorate.</li> <li>Partner State MEACAs.</li> </ul>	200,000
<b>Sub Total (Planning &amp; Research)</b>						<b>1,400,000</b>

## 8.6 Monitoring & Evaluation

Strategic Development Objective: <i>Increasing visibility of EAC, stakeholder knowledge and awareness, and participation of EAC citizens in the integration process</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>MONITORING AND EVALUATION</b>						
Key Priority Area: Institutional transformation at the regional level, including skills development;						
Expected High Level Outcome: <i>Increased access and use of knowledge and knowledge products developed by EAC</i>						
Sector Priority Area: <i>Managing and strengthening the regional Planning, Statistics, Research, Monitoring and Evaluation functions</i>						
1. Conduct impact assessment of previous development strategies (1 <sup>st</sup> to 5 <sup>th</sup> DS) that will serve as a baseline for monitoring and evaluation of implementation of the 6 <sup>th</sup> EAC Development Strategy	Data base on outcome and impact indicators of development strategies (These data will serve as baseline for the 6 <sup>th</sup> Development strategy)	2021-2022	Percentage of indicators for which the impact assessment/baseline status has been established	M&E reports		350,000
2. Implement the results-based M&E system at national and regional levels	All EAC institutions and Partner States implement results-based M&E system	2021-2025	<ul style="list-style-type: none"> <li>Number of Partner States implementing results-based M&amp;E system</li> <li>Percentage of EAC institutions implementing results-based M&amp;E system</li> <li>Updated Database available on outputs, outcome indicators on regular basis</li> </ul>	National sources; M&E systems; Indicator tracker M&E systems; Indicator tracker	<ul style="list-style-type: none"> <li>EAC Secretariat/ Planning Directorate.</li> <li>Partner State MEACAs</li> </ul>	250,000

**Strategic Development Objective:** *Increasing visibility of EAC, stakeholder knowledge and awareness, and participation of EAC citizens in the integration process*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Enhance the capacity for data collection, analysis, reporting and dissemination at regional and national levels	At least two focal persons per Partner State, Organ and Institution trained data collection, analysis, reporting and dissemination	2021-2025	<p>Number of regional and national level staff receiving capacity building for data collection, analysis, reporting and dissemination at regional and national levels.</p> <p>Level of Harmonization of the reporting format Number of data collection tools harmonized at regional and national level</p>	Capacity building reports; Indicator tracker, Harmonized Format of Analytical reports Data collection tools	<ul style="list-style-type: none"> <li>EAC Secretariat/ Planning Directorate.</li> <li>Partner State MEACAs</li> </ul>	250,000
4. Strengthen M&E co-ordination between the EAC Secretariat, EAC Organs and Institutions	Improved M&E co-ordination between the EAC Secretariat, EAC Organs and Institutions by 2025	2021-2025	Percentage of M&E outputs achieved in time	M&E (coordination) reports	<ul style="list-style-type: none"> <li>EAC Secretariat/ Planning Directorate.</li> <li>Partner State MEACAs</li> </ul>	150,000
5. Undertake reviews of the 6th EAC Development Strategy	Review of 6 <sup>th</sup> EAC Development Strategy completed by 2023	2023	6 <sup>th</sup> EAC Development Strategy review report	6 <sup>th</sup> EAC Development Strategy review report	<ul style="list-style-type: none"> <li>EAC Secretariat/ Planning Directorate.</li> <li>Partner State MEACAs</li> </ul>	200,000
6. Undertake sector/ thematic evaluations	All prioritized sector/thematic evaluations finalized by 2025/2026	2022-2026	Number of relevant Sector/thematic evaluation reports conducted	Sector/thematic evaluation reports	<ul style="list-style-type: none"> <li>EAC Secretariat/ Planning Directorate.</li> <li>Partner State MEACAs</li> </ul>	350,000

<b>Strategic Development Objective:</b> <i>Increasing visibility of EAC, stakeholder knowledge and awareness, and participation of EAC citizens in the integration process</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
7. Fully operationalise a web-based MIS for the monitoring of programmes and projects	Web-based MIS for the monitoring of programmes and projects operationalized	2021-2025	Percentage of priority data sets that are up to date on the Web-based MIS	Web-based MIS	<ul style="list-style-type: none"> <li>• EAC Secretariat/ Planning Directorate.</li> <li>• Partner State MEACAs</li> </ul>	500,000
<b>Sub Total (Monitoring and Evaluation)</b>						<b>2,050,000</b>

## 8.7 Resource Mobilisation, Financial Management, and Internal Audit

### 8.7.1 Resource Mobilisation

Strategic Development Objective: <i>Developing and Strengthening the Capacity of all EAC Organs and Institutions to Effectively Execute their Mandates</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>RESOURCE MOBILIZATION</b>						
Key Priority Area: Institutional transformation at the regional level, including skills development;						
Expected High Level Outcome: Improved capacity for resource mobilisation						
Sector Priority Area: Enhancing sustainable mechanisms for mobilising resources to implement EAC Programs and Projects						
1. Pursuit of Donor Interaction to expand the EAC resource base	Donor engagement strengthened and at least \$50 million mobilised annually	2021 - 2026	<ul style="list-style-type: none"> <li>Number of engagements (annual EAC DP forums, donor round tables, donor missions) held with DPs</li> <li>Amount of resources mobilised per year</li> </ul>	<ul style="list-style-type: none"> <li>Reports of the meetings</li> <li>Financing agreements signed</li> </ul>	EAC Secretariat/ Secretary General's Office Resource Mobilisation	250,000
2. Establish and Operationalize the EAC Development Fund (EACDF)	EAC Development Fund (EACDF) established	2021- 2023	EAC Development Fund (EACDF)	EAC Development Fund (EACDF) establishment report		100,000
3. Establish and operationalize the EAC Private Sector Fund	EAC Private Sector Fund established	2021 - 2023	EAC Private Sector Fund	EAC Private Sector Fund establishment report		100,000
4. Strengthen the capacity of EAC Organs and Institutions on Resource Mobilisation	At least two Organs and Institutions receive capacity building on Donor Mapping, and Resource Mobilisation Plans annually	2022 2026	Number of Institutions and beneficiaries receiving capacity building	Capacity building reports		200,000

**Strategic Development Objective:** *Developing and Strengthening the Capacity of all EAC Organs and Institutions to Effectively Execute their Mandates*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
5. Explore framework for accessing resources from AU 2063 commitments	Framework developed for accessing resources from AU 2063 Agenda	2021 - 2023	Number of engagements held with AU Number of proposals developed	Number of Proposals submitted	EAC Secretariat/ Secretary General's Office Resource Mobilisation	
			Amount in USD mobilized from AU 2063	Financing agreements signed		100,000
<b>Sub Total (Resource Mobilization)</b>						<b>750,000</b>



## 8.7.2 Financial Management

Strategic Development Objective: <i>Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>FINANCIAL MANAGEMENT</b>						
Key Priority Area: Institutional transformation at the regional level, including skills development;						
Expected High Level Outcome: Improved financial management capacity across EAC Organs and Institutions						
Sector Priority Area: Enhancing financial resources management, accountability, and reporting						
1. Institutionalize an effective Centralized Financial Management Information System across EAC Organs and Institutions	All EAC Organs and Institutions are connected to the centralized financial management information system	2021 - 2026	<p>Percentage of EAC Organs and Institutions connected and using the centralized financial management information system across.</p> <p>Percentage of practical, actionable management decisions taken based on timely, quality financial information disseminated.</p> <p>Percentage reduction in time to deliver agreed decisions/ positions</p>	<p>Centralized Integrated Financial Management Information System.</p> <p>Timely, quality financial information disseminated to stakeholders.</p>	Directorate of Finance, EAC Secretariat	1,500,000
2. Coordinate development and implementation of a sustainable financing mechanism for the EAC Budget	At least one sustainable financing mechanism for the EAC Budget established	2021 - 2023	<p>Amount of resources in USD generated through the sustainable financing mechanism for the EAC Budget.</p> <p>Percentage increase in allocation of funds from various sources to EAC Development Programs</p>	<p>Resource mobilization reports.</p> <p>Projects/Programmes implementation status reports</p>		500,000

**Strategic Development Objective:** *Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Coordinate the formulation of, and oversee the execution of the budgets that reflect the policies and priorities of the Community.	<p>Timely, quality, practical and purposeful EAC Budget developed and appropriated.</p> <p>100% compliance to established rules, regulations and controls.</p> <p>Zero tolerance to Project/ Programme and Financial Audit Queries.</p>	2021-2026	<p>Percentage reduction in recurrent program audit queries.</p> <p>Percentage reduction in recurrent financial audit queries.</p> <p>Unqualified (clean) Audit/ Internal Controls Reports.</p>	<p>EAC Budget Appropriation Legislations.</p> <p>Program audit reports.</p> <p>Financial audit reports.</p>	Directorate of Finance, EAC Secretariat	500,000
<b>Sub Total (Financial Management)</b>						<b>2,500,000</b>

### 8.7.3 Internal Audit

Strategic Development Objective: <i>Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>INTERNAL AUDIT</b>						
Key Priority Area: Institutional transformation at the regional level, including skills development;						
Expected High Level Outcome: Better integration and delivery of EAC audit functions						
Sector Priority Area: Ensuring Governance, Risk Management, and Internal Controls, as well as reporting						
1. Enhance governance, risk management and internal controls	Four (4) additional measures established (fully fledged audit management software, Risk Management Software, Revised Audit Charters, and Revised Audit Manual) to enhance governance, risk management and internal controls....	2021 -2026	Number of new measures established to enhance governance, risk management and internal controls	<ul style="list-style-type: none"> <li>Quarterly internal audit reports</li> <li>Annual internal audit reports</li> <li>Quarterly reports of the Audit and Risk Committee reports</li> </ul>	<ul style="list-style-type: none"> <li>Internal Audit Office</li> <li>EAC Organs and Institutions</li> <li>EAC Audit and Risk Committee</li> <li>EAC Audit Commission</li> <li>Partner States</li> </ul>	750,000
2. Integrate audit management systems with all EAC system modules	Audit management systems integrated with all EAC system modules.	2021-2024	All EAC system modules integrated with the audit management systems	Integration reports; Audit management system		1,000,000
3. Enhance the capacity of stakeholders in areas of governance, risk management and internal controls	Build capacity of stakeholders (staff, members of Audit and Risk Committee, Audit Commission) in areas of governance, risk management and internal controls.	2021-2026	Number of stakeholders receiving capacity building in areas of governance, risk management and internal controls	Capacity building reports. <ul style="list-style-type: none"> <li>Training and induction conducted</li> <li>Post training and induction reports</li> </ul>		350,000
<b>Sub Total (Internal Audit)</b>						<b>2,100,000</b>

## 8.8 Defence Liaison

<b>Strategic Development Objective:</b> <i>Strengthening regional governance, political commitment, accountability and inclusivity to improve peace and security, in the build-up to an EAC Political Confederation</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE (USD)
<b>DEFENCE LIAISON</b>						
Key Priority Area: Institutional transformation at the regional level, including skills development;						
<b>Expected High Level Outcome:</b> <i>Improvement in governance, political commitment and accountability in the region, as a result of demonstrable progress in the implementation of the EAC Political Federation</i>						
<i>Defence Liaison</i>						
<b>Sector Priority Area:</b> Promote peace, security, and stability within the Community and good neighbourliness among the Partner States						
1. To develop, promote and pursue policies and programmes aimed at widening and deepening cooperation among the Partner States in defence affairs for their mutual benefits.	Joint Military Training to be enhanced	2021 - 2026	<ul style="list-style-type: none"> <li>Offer vacancies to each other's military training institutions and facilities for training of personnel</li> </ul>	Sectoral Council reports	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States' Ministries responsible for East African Affairs</li> <li>Ministries responsible for Defence, Security &amp; Internal Affairs</li> </ul>	134,400
		2021 - 2026	<ul style="list-style-type: none"> <li>Joint conferences and training seminars</li> </ul>			
			<ul style="list-style-type: none"> <li>Exchange of students and directing staff at their training colleges</li> </ul>			
		2021-2026	<ul style="list-style-type: none"> <li>Conducting of Joint Peace Support Operations and harmonization of syllabi and guidelines in regard to Peace Support Operations</li> </ul>			134,400

**Strategic Development Objective:** *Strengthening regional governance, political commitment, accountability and inclusivity to improve peace and security, in the build-up to an EAC Political Confederation*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE (USD)
	Joint Operations to be implemented	2021 - 2026	<ul style="list-style-type: none"> <li>Cooperation in handling disasters as well as search and rescue operations and development and implementation of necessary mechanisms in support of civil authorities.</li> <li>Joint formulation of mechanisms for the operationalization of Peace Support Operations within the context of UN Charter and the Constitutive Act of the AU.</li> </ul>	Sectoral Council reports	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States'</li> <li>Ministries responsible for East African Affairs</li> <li>Ministries responsible for Defence, Security &amp; Internal Affairs</li> </ul>	134,400
	Specific guidelines for the planning and conduct of EAC CPX and FTX developed	2021-2022	<ul style="list-style-type: none"> <li>Developed guidelines for the planning and conduct of EAC CPX and FTX.</li> </ul>			49,500
2. To promote peace, security and stability within, and good neighbourliness among Partner States in order to guarantee the protection and preservation of life and property, wellbeing of the people in the community and their environment.	Facilitate Mutual Defence Pact signing and ratification	2021-2022	<ul style="list-style-type: none"> <li>Signed and ratified Mutual Defence Pact</li> </ul>	Sectoral Council reports	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States'</li> <li>Ministries responsible for East African Affairs</li> <li>Ministries responsible for Defence, Security &amp; Internal Affairs</li> </ul>	44,800

**Strategic Development Objective:** *Strengthening regional governance, political commitment, accountability and inclusivity to improve peace and security, in the build-up to an EAC Political Confederation*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE (USD)
3. To anticipate and prevent conflicts. In circumstances where conflicts have occurred to undertake Peace Support Operations and Peace Building functions for the resolution of such conflicts.	Technical Cooperation obtained and operational	2021-2026	<ul style="list-style-type: none"> <li>Cooperation in the supply and acquisition of spares, use, repair and maintenance of military equipment.</li> </ul>	Sectoral Council reports	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States' Ministries responsible for East African Affairs</li> <li>Ministries responsible for Defence, Security &amp; Internal Affairs</li> </ul>	134,400
	Visits and exchange of information carried out	2021 - 2026	<ul style="list-style-type: none"> <li>Visits</li> <li>Information and cultural exchanges</li> <li>Joint Rifle ranges and Sports competitions</li> </ul>			
4. To promote and implement peace-building and post-conflict reconstruction activities to consolidate peace and prevent the resurgence of violence.	Technical Aspects, Modalities and Administrative Requirements for implementation of Sectoral Council decisions developed	2021-2022	<ul style="list-style-type: none"> <li>Defence Experts Working Groups</li> </ul>	Sectoral Council reports	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States' Ministries responsible for East African Affairs</li> <li>Ministries responsible for Defence, Security &amp; Internal Affairs</li> </ul>	44,800
5. To coordinate and harmonise regional efforts in the prevention and combating of international terrorism in all its aspects.	Regional Counter Terrorism Centre finalised and established	2021-2023	<ul style="list-style-type: none"> <li>Establishment of Regional Counter Terrorism Centre.</li> </ul>	Sectoral Council reports	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States' Ministries responsible for East African Affairs</li> <li>Ministries responsible for Defence, Security &amp; Internal Affairs</li> </ul>	67,200

**Strategic Development Objective:** *Strengthening regional governance, political commitment, accountability and inclusivity to improve peace and security, in the build-up to an EAC Political Confederation*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE (USD)
6. To undertake such other activities ancillary to cooperation in defence affairs to further the objectives of the community.	Proposed exhibition of Defence Industrial products implemented	2021-2026	<ul style="list-style-type: none"> <li>Exhibition of Defence Industrial products.</li> </ul>	Sectoral Council reports	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>Partner States' Ministries responsible for East African Affairs</li> <li>Ministries responsible for Defence, Security &amp; Internal Affairs</li> </ul>	460,500
	Modalities of collaboration in Military Medical Research developed and implemented	2021-2024	Modalities of collaboration in Military Medical Research available			89,600
	Medical Modelling and Simulation Centre in the Republic of Rwanda assessed and modalities for sharing the facility availed	2021-2022	Medical Modelling and Simulation Centre in the Republic of			44,800
	Best practices and experience with at least four regional and international organisations	2021-2026	Increased partnerships and coordination in defence related matters with at least four regional and international organisations			
<b>Sub Total (Defence Liaison)</b>						<b>1,070,000</b>

## 8.9 Human Resources and Administration

### 8.9.1 Human Resources

Strategic Development Objective: <i>Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>HUMAN RESOURCES</b>						
Key Priority Area: Institutional transformation at the regional level, including skills development						
<b>Expected High Level Outcome:</b> Internal systems and processes improved, and staff capacity strengthened for efficient implementation of human resource and administrative functions of the EAC Organs and Institutions.						
<b>Priority Area:</b> Strengthening EAC institutional and Human resource management & development frameworks						
1. Complete the implementation of the Institutional Review recommendations	All the recommendations of the Institutional Review implemented by June 2026	2021 - 2026	Percentage of review recommendations implemented	Implementation report	<ul style="list-style-type: none"> <li>EAC Secretariat</li> <li>EAC Institutions</li> <li>Human Resources &amp; Administration Directorate</li> </ul>	534,000
2. Strengthen inter- organ/ institutional collaboration and co-operation and develop the HR Development Strategy to complement the 6 <sup>th</sup> EAC Development Strategy	Establish and operationalise a forum for regular consultations to enhance inter- Organ/Institution collaboration and co-operation	2021 - 2026	Number of initiatives undertaken jointly by two or more EAC Organs/ Institutions	Indicator tracker		210,000
	HR Development Strategy finalized and approved	2021 - 2022	Approved HR Development Strategy	Approved HR Development Strategy document		135,000



**Strategic Development Objective:** *Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Improve processes, systems, and infrastructure to provide high levels of efficiency, quality, and cost effectiveness by building the capacity of the Governance structure, EAC Management and Staff	Review processes, systems, and infrastructure on HR functions to provide high levels of efficiency, quality, and cost effectiveness for the implementation of the 6 <sup>th</sup> EAC Development Strategy	2021 - 2023	<p>Number of processes, systems, and infrastructure introduced or revised to provide high levels of efficiency, quality, and cost effectiveness</p> <p>Number of HR processes and systems automated</p>	<p>Indicator tracker</p> <p>Number of HR processes, systems automated</p>	<ul style="list-style-type: none"> <li>• EAC Secretariat</li> <li>• EAC Institutions</li> <li>• Human Resources &amp; Administration Directorate</li> <li>• Directorate of Planning</li> </ul>	181,000
	All staff receive capacity building in their areas of expertise to improve service delivery.	2021 - 2026	Number of EAC Management and Staff receiving capacity building to improve efficiency in business processes	Capacity building reports		364,000

**Strategic Development Objective:** *Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
4. Strengthen and transform EAC's culture of excellence to attain the EAC goals through improved performance	The EAC performance management system reviewed and operationalized.	2021 - 2026	The finalized, approved, adopted, and automated reviewed EAC performance management system in place by June 2026	Staff Performance reports	<ul style="list-style-type: none"> <li>• Human Resources &amp; Administration Directorate</li> <li>• Directorate of Planning</li> </ul>	100,000
5. Attract, develop, and retain competent staff	Right staff provided to different departments and maintained.	2021 - 2026	Number of competent staff recruited  Number of wellness and fitness initiatives organized  Staff turnover rate  Level of staff satisfaction	Recruitment reports  HR reports  Staff Satisfaction Survey reports		60,000,000
<b>Sub Total (Human Resources)</b>						<b>61,524,000</b>

## 8.9.2 Administration

Strategic Development Objective: <i>Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>ADMINISTRATION</b>						
<b>Key Priority Area:</b> Institutional transformation at the regional level, including skills development;						
<b>Expected High Level Outcome:</b> Internal systems and processes improved, and staff capacity strengthened for efficient implementation of human resource and administrative functions of the EAC Organs and Institutions.						
<b>Sector Priority Area:</b> Strengthening of EAC institutional and administrative frameworks						
1. Finalization of the framework to govern operations of the Organs and Institution.	Framework to govern operations of the Organs and Institutions finalized and adopted	2022-2023	Framework to govern operations of the Organs and Institution.	Documented framework to govern operations of the Organs and Institution.	EAC Secretariat/ Human Resources & Administration & Directorate	50,000
2. Develop EAC Procurement Act to guide EAC Organs and Institutions	Procurement Act to guide EAC Organs and Institutions finalized and adopted	2021-2024	EAC Procurement Act Quality of procurement plans. Adequacy of user procurement requests. Soundness of procurement specifications. Adherence to Value for money in EAC procurement processes.	EAC Procurement Act enacted by EALA  EAC Periodic Procurement Reports (including assessments of procurement plans; requests; specifications; & Value for money).		700,000
3. Develop improved processes to support the EAC's delivery of internal and external meetings as approved by the Calendar of Activities	Operationalise the Conference Management Policy.	2021-2026	Develop Conference Management Software.	Operational Conference management software		450,000
4. Develop Protocol Handbook/ Manual	Protocol Handbook/Manual finalized and adopted		Protocol Handbook/Manual	Documented Handbook/ Manual on Protocol matters		3,200,000

**Strategic Development Objective:** *Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
5. Improve efficiency, effectiveness and accountability of all players EAC-wide	EAC Buildings, Furniture and Equipment Properly Maintained as per Contracts  Efficient Administrative Support services provided to the Secretariat and EAC Organs	2021-2026	Timely logistics provided to the Secretariat and EAC Organs  Office supplies availed in a timely manner	Monthly reports on property management Quarterly consultative meetings with property management service provider Quarterly reports of office supplies	EAC Secretariat/ Human Resources & Administration Directorate	1,250,000
6. Operationalise EAC Safety, Security Policy and Strategy	EAC Safety, Security Policy and Strategy operationalized	2021-2026	<ul style="list-style-type: none"> <li>i. The Security Policy and Strategy in place and operational.</li> <li>ii. Level of Security guidelines availed to all staff.</li> <li>iii. Regularity of issuance of Security briefs to staff, delegates and guests.</li> <li>iv. Regularity of conducting security and safety drills.</li> <li>v. State of installation and maintenance of key security and safety equipment.</li> <li>vi. Level of sensitization of Staff on practical use of installations and equipment e.g. fire extinguishers, escape doors, etc.</li> <li>vii. Level of re-training and re-equipping Security staff.</li> </ul>	The Security Policy and Strategy Documents. <ul style="list-style-type: none"> <li>• Annual EAC Administration Reports.</li> <li>• Periodic EAC Safety and Security Reports.</li> <li>• Periodic EAC Staff Welfare Reports</li> </ul>		150,000

**Strategic Development Objective:** *Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
7. Increase Public Private Participation to be fuelled by the creation of the fora for regional administrators.	A Forum for Regional Administrators established	2022-2023	Fora for regional administrators in place	Reports on the establishment of fora for regional Administrators		250,000
			Number of private sector participants in the fora for regional administrators	Indicator tracker; For a participation report		
<b>Sub Total (Administration)</b>						6,050,000

### 8.9.3 Library and Documentation (Information Centre)

Strategic Development Objective: <i>Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>LIBRARY AND DOCUMENTATION</b>						
Key Priority Area: Institutional transformation at the regional level, including skills development;						
<b>Expected High Level Outcome:</b> Internal systems and processes improved, and staff capacity strengthened for efficient implementation of human resource and administrative functions of the EAC Organs and Institutions.						
<b>Sector Priority Area:</b> <i>Strengthening EAC's Knowledge Management and Improving Information Access to EAC Organs, Institutions, Partner States and Other Stakeholders</i>						
1. Strengthen access and preservation of EAC information and knowledge for effective EAC Integration	EAC information and knowledge resources updated. Quarterly	2021-2026	<ul style="list-style-type: none"> <li>Increased number of information resources acquired and accessed.</li> <li>Improved utilization of Library Online resources / systems (Information Repository, EAC Reports Database, Adlib, e-Books)</li> </ul>	<ul style="list-style-type: none"> <li>Numbers of hits to access online information resources</li> <li>Board of Survey Report.</li> <li>Statistics of the Library Circulation system.</li> </ul>	EAC Secretariat/ Human Resources & Administration Directorate	495,000
2. Enhance the network and sharing of data, information, and knowledge among the EAC Organs, Institutions and Coordinating Ministries	At least 20% increase in the number of data sets and information products shared regularly between the EAC Organs, Institutions and Coordinating Ministries	2021-2026	Evidence of increased data information and knowledge products shared among the EAC Organs, Institutions and Coordinating Ministries	<ul style="list-style-type: none"> <li>TWGIRC Report</li> <li>Developed frameworks for data, information and knowledge sharing</li> </ul>		675,000
	Modalities for documenting Tacit Knowledge for dissemination and sharing among EAC Organs, Institutions and Coordinating Ministries developed.	2021-2026	Modalities for documenting Tacit Knowledge for dissemination and sharing among EAC Organs, Institutions and Coordinating Ministries are available			

**Strategic Development Objective:** *Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Initiate Collaboration and benchmarking with RECS and other International Organizations for increased access to information on the integration agenda	At least two (2) Consortiums / forums for knowledge management and information sharing with other RECs and International Organisations created	2021-2026	Number of Consortiums / forums created for knowledge management and information sharing	Indicator tracker		350,000
			Number of Institutions identified for collaboration and benchmarking on best practices in knowledge management and information sharing.	Benchmarking reports; Indicator tracker;		
<b>Sub Total (Library &amp; Documentation)</b>						<b>1,520,000</b>

## 8.9.4 Management Information

Strategic Development Objective: <i>Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>MANAGEMENT INFORMATION</b>						
Key Priority Area: Institutional transformation at the regional level, including skills development;						
<b>Expected High Level Outcome:</b> Internal systems and processes improved, and staff capacity strengthened for efficient implementation of human resource and administrative functions of the EAC Organs and Institutions.						
<i>Management Information</i>						
<b>Priority Area:</b> Enhancing Management of EAC Records and Archives						
1. Updating and implementing the records and archives management policy to cater for records in multiple formats	Records and archives management policy updated, and records become available in multiple formats	2022	Number of records with improved availability and access as a result of revisions in the records and archives management policy	Indicator tracker	EAC Secretariat/ Human Resources & Administration Directorate	35,000
2. Development of the retention and disposal schedule	Retention and disposal schedule developed	2024	Retention and disposal schedule	Retention and disposal schedule document		35,000
3. Study laws in the Partners States dealing with records and archives management with a view to harmonizing them for uniform application	Principles to guide harmonisation of national laws to address records and archives management at regional level established	2026	A set of principles to guide harmonisation of national laws to address records and archives management at regional level	National sources; Indicator tracker		140,000
4. Disaster Management and Recovery Plan for EAC records and Archives.	Disaster Plan in place for EAC records and Archives, and a Vital Records programme developed for the Community	2025	Disaster Plan Regional Vital Records programme	Documented Disaster Plan Documented Vital Records programme		35,000
<b>Sub Total (Management Information)</b>						<b>245,000</b>



## 8.9.5 Corporate Information and Communication Technology

Strategic Development Objective: <i>Developing and Strengthening the Capacity of all EAC Organs and Institutions to Effectively Execute their Mandates</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>CORPORATE INFORMATION AND COMMUNICATION TECHNOLOGY</b>						
Key Priority Area: Institutional transformation at the regional level, including skills development;						
<b>Expected High Level Outcome:</b> Internal systems and processes improved, and staff capacity strengthened for efficient implementation of human resource and administrative functions of the EAC Organs and Institutions.						
<i>Corporate Information and Communication Technology</i>						
<b>Sector Priority Area:</b> Strengthening the Corporate ICT function as an enabler of the EAC integration and socio-economic development process						
1. Develop digital services	Digital service developed by 2023	2022	Number of digital services developed	Relevant records Relevant Periodic M&E Reports	EAC Secretariat/ Human Resources & Administration Directorate	600,000
2. Strengthen the cyber security development of EAC Digital Services	Develop cyber security strategy and policy	2022	Cyber security strategy and policy will be developed	Relevant records. Relevant Periodic M&E Reports.		35,000
3. Support seamlessly integrated EAC services across sectors in the region	EAC systems in Organs and Institutions integrated as per the ICT Strategy, the EAC Corporate ICT Policy and various studies and proposals.	2022-2024	An EAC integrated ICT infrastructure, systems and applications for all organs and institutions in place and operational.	Relevant records. Relevant Periodic M&E Reports.		700,000

**Strategic Development Objective:** *Developing and Strengthening the Capacity of all EAC Organs and Institutions to Effectively Execute their Mandates*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
4. Sustain digitally transformed services for improving ease of doing services in EAC Organs and Institutions	ICT Governance and function enhanced to make it a business enabler as per the ICT Strategy.	2022-2025	Number and scope of implemented ICT initiatives, interventions, operations and activities under the Strategy and Policy. Number and scope of ICT Governance-related initiatives, interventions, and other actions undertaken attributable to the Strategy and Policy	Relevant records. Relevant Periodic M&E Reports	EAC Secretariat/ Human Resources & Administration Directorate	200,000
5. Make EAC Organs and Institution's financial and Administration systems integrated and electronic	Train the Financial Managers from all Institutions and organs on how to use integrated system	2022	Number of Trainings held	Relevant records. Relevant Periodic M&E Reports.		40,000
	Financial system will be fully integrated and linked with all institutions and organs	2023	Financial system will be electronically accessed, and all institutions and organs will be communicating using one system	Relevant records. Relevant Periodic M&E Reports.		120,000
6. Strengthen collaborative digital platforms for participative governance	ICT digital platform review meetings for all stakeholders convened	2022-2025	Number of review meetings held	Relevant records. Relevant Periodic M&E Reports.	150,000	
<b>Sub Total (Corporate Information and Communication Technology)</b>						<b>1,845,000</b>

## 9. EAC ORGANS

### 9.1 East African Legislative Assembly (EALA)

Strategic Development Objective: <i>Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>EAST AFRICAN LEGISLATIVE ASSEMBLY (EALA) See the new submission by EALA</b>						
Key Priority Area: Institutional transformation at the regional level, including skills development;						
<b>Expected High Level Outcome:</b> <i>Increased contribution of the EAC legislative functions to the regional integration agenda</i>						
<b>Sector Priority Area 1: Strengthen Legislation for the Community</b>						
To enact legislation for the implementation of the pillars of the EAC integration agenda	Ten (10) Bills presented and enacted per year.	2021-2026	No. of Bills	Hansard reports; annual reports; plenary minutes; council reports; committee reports; motions; sessional returns	Speaker; Clerk	2,500,000
	Seven (7) pieces of legislation assented and disseminated annually.	2021-2026	No. of Assent copies	Annual reports, gazette notices; council reports; transmittal reports from EALA.		
	Six (6) plenary sessions conducted each year.	2021-2026	No. of Plenary Sessions	Notices; press releases; Hansard reports; committee minutes and reports; business transaction reports; council reports; annual reports; procedural motions.	Speaker; Clerk	34,347,500
	24 meetings, hearings and outreach activities on Bills conducted by committees annually.	2021-2026	No. of meetings/hearings/ outreach activities	Committee reports and minutes; annual reports; press releases; activity reports.	Speaker; Clerk	7,443,200
<b>Sector Priority Area 2: Strengthen Oversight for the Community</b>						

**Strategic Development Objective:** *Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
To oversee the processes for the implementation of the four pillars of the EAC integration agenda	Three (3) oversight activities undertaken annually by each Committee.	2021-2026	No. of oversight activities.	Committee reports and minutes; annual reports; press releases; activity reports.	Speaker; Committees; Clerk.	7,443,200
	Eight (8) meetings of the statutory audit cycle of the Audit Commission held annually.	2021-2026	No. of activities undertaken by the Audit Commission; No. of Audit reports released; No. of opinions issued.	Activity reports; management letters; audit findings for the year; audit certificates issued; implementation report for prior year audits.	Chair of the Audit Commission.	5,687,750
	Three (3) hearings to consider the Audit Commission reports undertaken annually by the Accounts Committee.	2021-2026	No. of committee meetings; No. of reports considered and adopted for presentation to the Assembly.	Committee reports and minutes; annual reports; press releases; motions; activity reports; Hansard.	Speaker; Accounts Committee; Clerk.	3,827,800
	Three (3) hearings to consider the EAC Annual reports undertaken by the GP Committee.	2021-2026	No. of Committee meetings; No. of annual reports considered and adopted for presentation to the Assembly.	Committee reports and minutes; annual reports; press releases; activity reports; motions; Hansard.	Speaker; GP Committee; Clerk.	3,827,800
	Two (2) hearings to consider the EAC foreign and security policies report by the RACR Committee held annually.	2021-2026	No. of Committee meetings; No. of reports considered and adopted for presentation to the Assembly.	Committee reports and minutes; press releases; annual reports; activity reports; motions; Hansard.	Speaker; RACR Committee; Clerk.	1,713,600

<b>Strategic Development Objective:</b> <i>Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
b) Facilitate the implementation of the AU Agenda 2063 and UN Sustainable Development Goals (SDGs) 2030	Four (4) oversight meetings undertaken annually to address the SDGs and AU 2063 Agenda	2021-2026	No. of oversight meetings; No. of specific reports issued; No. of delegations.	Committee and Assembly reports and minutes; press releases; activity reports; motions; Hansard.	Speaker; Clerk.	1,036,000
	Six (6) interactive meetings undertaken with national, regional, and international stakeholders and RECs annually.	2021-2026	No. of interactive meetings; No. of delegations.	Delegation reports; Committee minutes and reports; press releases; activity reports; motions; Hansard.	Speaker; Clerk.	288,000
	Four (4) exchange visits with key strategic stakeholders undertaken annually.	2021-2026	No. of exchange visits; No. of delegations.	Delegation reports; Committee minutes and reports; press releases; activity reports; motions; Hansard.	Speaker; Clerk.	288,000
To promote, protect and defend human rights, democracy, peace, and security in the Community.	Two (2) meetings each undertaken annually by the Committee on Legal and the Committee on RACR	2021-2026	No. of Committee meetings.	Committee minutes and reports; press releases; activity reports; motions; Hansard.	Speaker; Clerk.	806,400
	15 exchange visits undertaken annually.	2021-2026	No. of exchange visits; No. of delegations.	Delegation reports; Committee minutes and reports; press releases; activity reports; motions; Hansard.	Speaker; Clerk.	1,680,000
	16 EALA delegations to national, regional and international fora annually.	2021-2026	No. of EALA delegations.	Delegation reports; Committee minutes and reports; press releases; activity reports; motions; Hansard.	Speaker; Clerk.	376,320

<b>Strategic Development Objective:</b> <i>Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
To establish a strong Performance Monitoring and Evaluation Framework for the EALA.	Four (4) interactive meetings amongst committees held annually on EALAs performance monitoring and evaluation framework developed and disseminated by 2026	2021-2026	No. of joint meetings.	Joint committee minutes and activity reports.	Speaker; Clerk.	1,680,000
	14 performance reports prepared, discussed, published, and disseminated annually.	2021-2026	No. of reports concluded; No. of publications.	Delegation reports; Committee minutes and reports; press releases; activity reports; motions; Hansard.	Speaker; Clerk.	1,750,000
<b>Sector Priority Area 3: Strengthen Public Hearings and Representation for the Community</b>						
To strengthen partnership and collaboration with National and other Regional Parliaments	20 collaborative engagements undertaken with EAC national parliaments and other regional and international parliaments annually.	2021-2026	No. of collaborative engagements undertaken	Delegation reports; Committee and Commission minutes and reports; press releases; activity reports; motions; Hansard.	Speaker; Clerk.	4,200,000
	Four (4) meetings of the EAC Speakers Bureau and Senior Parliamentary officials held annually.	2021-2026	No. of Bureau meetings convened.	Reports of the meetings; press releases; meeting Resolutions.	Speaker; Clerk.	1,281,000
	Four (4) public outreach activities undertaken with National parliaments annually.	2021-2026	No. of joint outreach activities.	Activity reports; press releases; annual reports; Hansards.	Speaker; Clerk.	4,800,000
	Two (2) exchange visits per committee held annually.	2021-2026	No. of exchange visits; No. of delegations.	Activity reports; committee annual reports; press releases; Hansards.	Speaker; Clerk.	5,040,000
Enhance EALA's collaborative engagement with the Private Sector, Civil Society, Women organizations, youth, and other Stakeholders	Five (5) collaborative engagements per Committee established annually with civil society, private sector, and interest groups	2021-2026	No. of collaborative engagements undertaken	Activity reports; annual reports; press releases; Hansards.	Speaker; Clerk.	2,520,000

<b>Strategic Development Objective:</b> <i>Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
To enhance the corporate image of EALA	40 EALA delegations by speaker and members undertaken annually.	2021-2026	No. of delegations.	Activity reports; press releases; annual reports; Hansards; motions.	Speaker; Clerk.	1,680,000
	15 public outreach activities undertaken annually.	2021-2026	No. of public outreach activities undertaken.	Activity reports; press releases; annual reports; Motions; Hansards.	Speaker; Clerk.	4,620,000
<b>Sector Priority Area 4: Strengthen Appropriation Role of the Community</b>						
To strengthen harmonious working relations with other EAC Organs and Institutions in the furtherance of the Integration Agenda.	20 quarterly strategic meetings held with EAC organs and Institutions.	2021-2026	No. of meetings held.	EALA Minutes and reports.	Speaker; Commission; Clerk.	1,680,000
<b>Sector Priority Area 5: Strengthen Financial and Administrative Support to the Assembly</b>						
Operationalize and consolidate the financial and administrative autonomy of the East African Legislative Assembly	Four (4) interactive meetings held between the EALA Commission and stakeholders per year.	2021-2026	No. of meetings held.	EALA Minutes and reports; Motions; Resolutions.	Speaker; Commission; Clerk.	1,880,000
Enhance the capacity of Members and Staff to strengthen the performance of the Assembly,	24 capacity building initiatives undertaken by Members, staff and Committees per year.	2021-2026	No. of capacity building initiatives undertaken.	Activity reports; certificates of attendance; MoUs.	Speaker; Clerk.	8,000,000
	Ten (10) delegations for continuous professional development, attachment initiatives undertaken annually.	2021-2026	No. of delegations; No. of professional development activities undertaken.	Activity reports; certificates of attendance; MoUs.	Clerk.	2,300,000

<b>Strategic Development Objective:</b> <i>Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
To support and strengthen the East African Parliamentary Institute (EAPI)	Four (4) EAPI statutory meetings held annually with EAC Speakers and Clerks in line with the Act.	2021-2026	No. of statutory meetings convened.	Reports of the meetings; press releases; meeting Resolutions.	Speaker; Clerk.	600,000
	Ten (10) delegation exchange and networking programmes undertaken annually.	2021-2026	No. of delegations.	Delegation reports.	Speaker; Clerk.	1,200,000
	Four (4) delegation capacity building sessions held between EAPI and the EALA heads of departments annually.	2021-2026	No. of delegations.	Delegation reports; meeting resolutions; approved courses.	Clerk.	694,000
<b>Sub Total (EALA)</b>						<b>115,190,570</b>



## 9.2 East African Court of Justice (EACJ)

Strategic Development Objective: <i>Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>EAST AFRICAN COURT OF JUSTICE (EACJ)</b>						
Key Priority Area: Institutional transformation at the regional level, including skills development;						
Expected High Level Outcome: <i>Judicial and administrative function of the Court strengthened</i>						
Sector Priority Area: Extending the Court's jurisdiction to other Original and Appellate Courts as envisaged in the Treaty						
1. Achieve the administrative and financial autonomy for the Court.	Administrative and Financial autonomy for the Court achieved	2021-2026	i) EACJ Administration of Justice Act is assented to. ii) Amendments enabling autonomy to the following: <ul style="list-style-type: none"> <li>• EAC Treaty.</li> <li>• Financial Rules and Regulations</li> <li>• EAC Staff Rules</li> </ul>	Amended i) EAC Treaty. ii) Financial Rules and Regulations. iii) EAC Staff Rules and Regulations.	<ul style="list-style-type: none"> <li>• EACJ.</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> </ul>	455,000
2. Strengthen and improve the design of the Court under the Treaty by: <ul style="list-style-type: none"> <li>i) extending the Court's jurisdiction to other Original and Appellate Courts as envisaged in the Treaty.</li> <li>ii) addressing the ad-hoc nature of the Court</li> </ul>	Court's jurisdiction extended to other Original, Appellate and Human Rights Matters Services of Hon Judges become permanent	2021-2026	i) Council Reports ii) Summit Communique iii) EAC Treaty amended iv) Continuous sitting of the Court	i) Council Reports ii) Summit Communique iii) Amended Treaty iv) Regular Court sittings v) Services of Hon Judges available on full time basis		9,976,779

**Strategic Development Objective:** *Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Actively engage EAC Policy organs and other stakeholders on the role and place of the Court in the EAC integration agenda	At least one Courtesy call to each of the following in all Partner States: the EAC Heads of State; Chief Justices; Ministers and Permanent Secretaries of EAC Affairs; and Attorneys General by June 2026. Hold round table discussions, workshops, retreats, seminars with various stakeholders	2021 - 2026	i) Number of Council decisions in favour of the Court. ii) Number of round table discussions, workshops, retreats, seminars held. iii) Survey reports on Stakeholders understanding and perception on: <ul style="list-style-type: none"> <li>• Role of Court in EAC Integration agenda</li> <li>• Efficiency of Court in delivery of Justice</li> </ul>	i) Council decisions. ii) Reports from round table discussions, workshops, retreats, awareness creation seminars iii) Survey reports	<ul style="list-style-type: none"> <li>• EACJ.</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> </ul>	988,521
4. Hold Court sessions and other outreach programs in the Partner States as a matter of policy	At least 40 Court sessions held with 30 sessions being held in Arusha and ten (10) sessions in the Partner States  At least 24 outreach awareness creation programs held in the Partner States by June 2026	2021 - 2026	i) Number of Court sessions held in the Partner States. ii) Increase in the number of cases filed at EACJ.	i) Court sessions held in the Partner States ii) Stakeholders awareness and appreciation survey reports		9,848,024

**Strategic Development Objective:** *Developing and strengthening the capacity of all EAC Organs and Institutions to effectively execute their mandates.*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
5. Enhance ICT as a driving tool for the Court's operations	<p>At least 80% of the Court's processes facilitated through technology. by:</p> <ul style="list-style-type: none"> <li>i. Implementation of an independent ICT infrastructure.</li> <li>ii. Implementation of a video conference facility in all the sub-registries; and</li> <li>iii. Continuously upgrading the Case Management and Recording System to meet international standards.</li> </ul>	2021 - 2026	Percentage increase in the Court's process facilitated through technology	Statistics generated by the Case Management and Recording System (CMRS)	<ul style="list-style-type: none"> <li>• EACJ.</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> </ul>	1,960,000
<b>Sub Total (EACJ)</b>						<b>23,228,324</b>

## 10. EAC INSTITUTIONS

### 10.1 Lake Victoria Basin Commission (LVBC)

<b>Strategic Development Objective:</b> Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>LAKE VICTORIA BASIN COMMISSION</b>						
<b>Key Priority Area:</b> Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans						
<b>Expected High Level Outcome:</b> Improved integration of sustainability and resilience mechanisms in the management and utilization of Lake Victoria Basin resources						
<b>Sector Priority Area:</b> <i>Promotion of sustainable utilization and management of the Lake Victoria Basin resources</i>						
1. Promote integrated Water Resources Management and development in the Lake Victoria Basin;	i. Establish twenty functional investments to control and prevent Point Source Water Pollution by 2026  ii. Six Water supply, sewerage treatment plants and solid waste management infrastructure installed to promote, public sanitation services by 2026	2022-2026  2022-2026  2022-2026	i. Number and value of functional investments to control and prevent Point Source Water Pollution in place.  ii. An adopted Strategy for sustainable surface and ground water resources Development and Management in place & under implementation.  iii. Number and value of functional investments in Water supply, sewerage treatment, public sanitation services and solid waste management infrastructure in place.	<ul style="list-style-type: none"> <li>• Annual Reports.</li> <li>• Mid-term Review report.</li> <li>• End-of-Term Evaluation report.</li> </ul>	<ul style="list-style-type: none"> <li>• LVBC</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> </ul>	50,420,000

**Strategic Development Objective:** Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
2. Coordinate maritime transport safety and security on Lake Victoria;	<p>i. Hydro-graphic survey and mapping of navigational routes in Lake Victoria conducted by 2026.</p> <p>ii. Install sixty additional aids to navigation equipment in Lake Victoria by 2026</p> <p>iii. Meteorological Services for Lake Victoria strengthened to enhance Safety of Navigation by 2026.</p> <p>iv. At least three (3) Ports on Lake Victoria developed to improve trade and integration by 2026.</p>	<p>2022-2026</p> <p>2022-2026</p> <p>2022-2026</p> <p>2022-2026</p>	<p>a. Number of available hydro-graphic surveying charts.</p> <p>b. Number of additional sites installed with aids to navigation equipment.</p> <p>c. Number of up graded and operational Meteorological Services &amp; systems for Lake Victoria among Partner States.</p> <p>d. An Early Warning System (EWS) for Lake Victoria users to be established and operational.</p> <p>e. Timely dissemination of weather forecasts to Lake Victoria fishermen and other lake users.</p> <p>f. Number of ports renovated and re- constructed, dredged and fitted with equipment and operationalized.</p>	<ul style="list-style-type: none"> <li>• Bi-annual reports</li> <li>• Annual Reports.</li> <li>• Mid-term Review report.</li> <li>• End-of-Term Evaluation report.</li> </ul>	<ul style="list-style-type: none"> <li>• LVBC</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> </ul>	40,650,000

**Strategic Development Objective:** Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
3. Facilitate social development programs in the Lake Victoria Basin;	i. At least 5,000 people in the intervention's sites have access to Public health service with emphasis on prevention & control of communicable diseases among vulnerable populations by 2026.	2022-2026	a) Proportion of the vulnerable populations accessing public health services.	<ul style="list-style-type: none"> <li>• Bi-annual reports</li> <li>• Annual Reports.</li> <li>• Mid-term Review report.</li> <li>• End-of-Term Evaluation report.</li> </ul>	<ul style="list-style-type: none"> <li>• LVBC</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> </ul>	6,300,000
	ii. At least 100 Community Based Organisation are supported in Community Development initiatives geared towards improving livelihoods of communities in Lake Victoria Basin by 2026.	2022-2026	b) Number of livelihood improvement Community Development Initiatives implemented.			
4. Promote investment for economic development in the Lake Victoria Basin; and	i. Develop the Investment Plan to create an enabling environment for sustainable investment and employment creation in the Basin by 2023.	2022-2026	a) An adopted Lake Victoria Basin Investment Strategy in place & under implementation.	<ul style="list-style-type: none"> <li>• Bi-annual reports</li> <li>• Annual Reports.</li> </ul>	<ul style="list-style-type: none"> <li>• LVBC</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> </ul>	3,500,000
	ii. Strengthen research and capacity development for increased participation of 80% of in the regional economy by 2026.	2022-2026	b) Level of awareness and participation in regional cross-border trade opportunities and the procedures and rules for participation in the regional market by the local communities.			

**Strategic Development Objective:** Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
5. Enhance Environment and Natural Resources Management in Lake Victoria Basin	<p>i. Develop Green Growth instruments for Industries to promote Green economy and enabling environment for resource efficient and cleaner production.</p> <p>ii. Develop and implement sustainable management of trans-boundary natural resources plans by 2026.</p> <p>iii. Promote conservation of Trans-boundary ecosystems, including watersheds, wetlands and biodiversity by 2026</p> <p>iv. To establish and operationalize the forum of researchers and technical experts on climate change adaptation and hold regional workshop to promote knowledge sharing through the Global Adaptation Network (GAN), Africa Adaptation Knowledge Network (AAKNet) and Africa Adaptation Initiative.</p>	<p>2022-2026</p> <p>2022-2026</p> <p>2022-2026</p> <p>2022-2023</p> <p>2022-2024</p>	<p>a)</p> <p>a. List of Green Growth instruments developed and being used for Green supply chain, eco-certification</p> <p>b. Level of Engagement of EAC Private sector in Green Growth</p> <p>c. Number of Integrated trans-boundary natural resource management frameworks established.</p> <p>d. Number of trans-boundary wetlands and watershed management plans developed &amp; implemented.</p> <p>e. Level of institutional coordination mechanism to sustain a climate-resilient approach to trans-boundary water catchment management.</p>	<ul style="list-style-type: none"> <li>• Bi-annual reports</li> <li>• Annual Reports.</li> <li>• Mid-term Review report.</li> <li>• End-of-Term Evaluation report.</li> </ul>		22,560,000

**Strategic Development Objective:** Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
5. Enhance Environment and Natural Resources Management in Lake Victoria Basin	<ul style="list-style-type: none"> <li>i. Policy- and decision-makers; and local communities in each pilot country project interventions sites receive tailored climate information packages every quarter</li> <li>ii. 200 hectares at project intervention sites in each of the five Partner States) and at least 500 hectares of woodland rehabilitated using an Environmental based Adaptation approach and transfer these Climate change adaptation technologies to communities to reduce their vulnerability to climate change by 2024.</li> </ul>		<ul style="list-style-type: none"> <li>a. Frequency of dissemination of tailored climate information packages to guide both operational and long-term strategic planning</li> <li>b. Number of Climate change adaptation technologies demonstrated at selected project intervention sites and transferred to local communities</li> </ul>	<ul style="list-style-type: none"> <li>• Bi-annual reports</li> <li>• Annual Reports.</li> <li>• Mid-term Review report.</li> <li>• End-of-Term Evaluation report.</li> </ul>		22,560,000
6. Strengthen institutional capacity and coordination capacity of Lake Victoria Basin Commission Secretariat and National Focal/ Coordination Points	<ul style="list-style-type: none"> <li>i. Strengthen the Institutional capacity of LVBC by 2026.</li> <li>ii. Strengthen the Fiduciary systems of LVBC to maintain zero qualified audits by 2026.</li> </ul> <p>Establish and operationalize LVBC knowledge management and communication Strategy by 2026.</p>	<p>2022-2026</p> <p>2022-2026</p> <p>2022-2026</p>	<ul style="list-style-type: none"> <li>a) Level of institutional management and coordination effectiveness capabilities.</li> <li>b) Number of unqualified audit opinions.</li> <li>c) Number, quality and coverage of Knowledge and Communication products.</li> </ul>	<ul style="list-style-type: none"> <li>• Bi-annual reports</li> <li>• Annual Reports.</li> </ul>	<ul style="list-style-type: none"> <li>• LVBC</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> </ul>	20,284,000
<b>Sub Total (LVBC)</b>						<b>143,714,000</b>



## 10.2 Lake Victoria Fisheries Organisation (LVFO)

Strategic Development Objective: <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>LAKE VICTORIA FISHERIES ORGANIZATION (LVFO)</b>						
<b>Key Priority Area:</b> Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans						
<b>Expected High Level Outcome:</b> <i>Ecologically sustainable and economically efficient fisheries and aquaculture production in the East African Community</i>						
<b>Sector Priority Area 1: Promote sustainable management and development of fisheries and aquaculture in the East African Community for food security and wealth creation</b>						
1. Strengthen Integrated Fisheries Management and Development- Reverse the declining fish catches by 2025	<ol style="list-style-type: none"> <li>1. A framework for fisheries enforcement developed and implemented.</li> <li>2. Harmonized Fisheries policies, plans, legislations, standards and guidelines established.</li> <li>3. Fisheries business management plan developed.</li> </ol>	2021-2025	<ul style="list-style-type: none"> <li>• A regional framework for fisheries enforcement in place.</li> <li>• Number of relevant harmonized regional policies, regulations, standards and guidelines in place.</li> <li>• Regional fisheries business management plan.</li> </ul>	<ul style="list-style-type: none"> <li>• Adopted regional framework for fisheries enforcement</li> <li>• Adopted regional policies, regulations, standards and guidelines</li> <li>• Performance Monitoring and Evaluation Framework document</li> <li>• Regionally harmonized documents on established systems and processes.</li> <li>• Adopted fisheries business management plan</li> <li>• LVFO technical documents</li> </ul>	<ul style="list-style-type: none"> <li>• LVFO</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> </ul>	750,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
2. Promote and support aquaculture management and development- Promote investment in commercial aquaculture and effective bio-security measures by 2025	<ol style="list-style-type: none"> <li>1. Develop aquaculture potential areas in the EAC.</li> <li>2. Develop a document and business plan on the potential of aquaculture investments</li> <li>3. Regional coherent regulatory framework affecting aquatic animal health conditions and ecosystem biodiversity adopted</li> </ol>	2021-2025	<ul style="list-style-type: none"> <li>• Manual on potential aquaculture investments in place.</li> <li>• Harmonized regional bio-security guidelines in place</li> </ul>	<ul style="list-style-type: none"> <li>• Adopted manual on potential aquaculture investments</li> <li>• Adopted regional bio-security guidelines</li> <li>• Performance Monitoring and Evaluation document</li> <li>• Annual Reports of the organization</li> <li>• Document on regional biosecurity guidelines</li> </ul>	<ul style="list-style-type: none"> <li>• LVFO</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> </ul>	500,000
3. Strengthen quality assurance, trade and marketing of fish and fishery products- Promote value addition, market access, and strengthen official controls by 2025	<ol style="list-style-type: none"> <li>1. Train 2,000 stakeholders on fish safety quality, product development, cross border and international fish trader</li> <li>2. Coordinate strengthening of official controls in the Partner States</li> </ol>	2021-2025	<ul style="list-style-type: none"> <li>• Number of stakeholders trained in fish quality, safety, product development, cross-border fish trade and international trade</li> <li>• Percentage increase of traded fish and fisheries products across borders and outside the EAC region</li> <li>• Number of strengthened official controls</li> </ul>	<ul style="list-style-type: none"> <li>• Training report</li> <li>• Performance Monitoring and Evaluation document</li> <li>• Annual Reports of the organization</li> </ul>		750,000
4. Strengthen Institutional Capacity and Governance- Promote co-management in fisheries by 2025	<ol style="list-style-type: none"> <li>1. Implement the regional fisheries co-management guidelines. Existing governance structures restructured to best practice level.</li> </ol>	2021-2025	<ul style="list-style-type: none"> <li>• Number of new co-management units developed</li> <li>• Number of new governance structures established</li> </ul>	<ul style="list-style-type: none"> <li>• Monitoring and Evaluation document</li> <li>• Adopted Institutional and structural framework document</li> </ul>		500,000

**Sector Priority Area:** Application of cutting age science in fisheries research, management and development

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
5. Strengthen fisheries and aquaculture resource monitoring and research	<ol style="list-style-type: none"> <li>1. Timely, demand-driven and innovative research and extension services promoted, coordinated and undertaken by 2025.</li> <li>2. Evidence based systems and processes to guide research planning &amp; development established.</li> </ol>	2021-2025	<ul style="list-style-type: none"> <li>• Number of demand-driven, and innovative research projects promoted, coordinated and conducted.</li> <li>• Number of Frame, Catch, Gillnet, Trawl, Stock Assessment and Fish Biology Surveys undertaken.</li> <li>• Level &amp; scope of extension services put in place &amp; operational.</li> </ul>	<ul style="list-style-type: none"> <li>• Technical reports and scientific publications</li> <li>• Relevant records.</li> <li>• Relevant Periodic M&amp;E Reports</li> </ul>	<ul style="list-style-type: none"> <li>• LVFO</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> </ul>	500,000
6. Strengthen dissemination of scientific information to support evidence-based decision-making process	Produce Quarterly Policy Briefs and communication materials	2021-2025	<ul style="list-style-type: none"> <li>• Number of policy briefs and other communication materials produced</li> <li>• Number of training courses undertaken to impart science-communication skills to scientists and managers</li> </ul>	<ul style="list-style-type: none"> <li>• Performance Monitoring and Evaluation document</li> <li>• Annual and technical Reports of the organization</li> </ul>		250,000
7. Enhancing knowledge management, information sharing, awareness creation and participation of the East African people on fisheries and aquaculture	<ol style="list-style-type: none"> <li>1. Develop an information and data sharing policy</li> <li>2. Widen the scope of key stakeholders to include relevant academic and higher learning institutions in the Partner States</li> </ol>	2021-2024	<ul style="list-style-type: none"> <li>• Number of people reached through information and knowledge sharing platforms (website, reports/publications, databases, visual/social media)</li> <li>• Number of platforms used for information delivery and exchange</li> <li>• Degree in improvement on availability of fisheries and aquaculture information</li> </ul>	<ul style="list-style-type: none"> <li>• Information and data sharing policy</li> <li>• Performance Monitoring and Evaluation Framework document</li> </ul>		300,000
Sector Priority Area: <b>Strengthening LVFO institutional and administrative frameworks</b>						

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<p>Coordinate strengthening of official controls in the Partner States (LVFO to revise)</p> <p>Transform LVFO into East African Fisheries Organization (EAFO)</p> <p>Institutional reform to fully streamline LVFO as and EAC institution in all the EAC Partner states</p>	<p>Implement the regional fisheries co-management guidelines Existing governance structures restructured to best practice standard</p> <p>LVFO transformed into East African Fisheries Organization (EAFO)</p> <p>Regional coherent regulatory framework affecting aquatic animal health conditions and ecosystem biodiversity adopted</p>	2021-2023	<ul style="list-style-type: none"> <li>Legal instrument of the transformed organization (EAFO) in place</li> <li>Institutional and functional framework instruments of EAFO in place</li> </ul>	<ul style="list-style-type: none"> <li>Adopted Legal instrument establishing EAFO</li> <li>Adopted institutional and functional framework</li> </ul>	<ul style="list-style-type: none"> <li>LVFO</li> <li>EAC Secretariat.</li> <li>Partner State MEACAs.</li> </ul>	500,000
<b>Sector Priority Area:</b> Improvement of the socio-economic benefits from fisheries through value addition and product development						
1. Value addition of key commercial fish species (Nile Perch, Dagaa and Nile Tilapia) for better access to markets	Increase value addition of key commercial fish species by 15%	2021-2025	<ul style="list-style-type: none"> <li>Number value addition investments in fisheries and aquaculture</li> <li>Number of value-added products promoted</li> </ul>	<ul style="list-style-type: none"> <li>Value added products on the market</li> <li>Performance Monitoring and Evaluation Framework document</li> <li>National and regional reports</li> </ul>		750,000
<b>Sub Total (LVFO)</b>						<b>5,000,000</b>

### 10.3 Inter-University Council of East Africa (IUCEA)

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>INTER-UNIVERSITY COUNCIL OF EAST AFRICA (IUCEA)</b>						
Key Priority Area: Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans						
<b>Expected High Level Outcome:</b> <i>Improved operational capacity of inter-university Council and human resource capacity in all disciplines of higher education in the Region</i>						
<b>Sector Priority Area:</b> <i>Strengthen the development of human resource capacity in all disciplines of higher education in East Africa</i>						
1. Advocate for and foster the implementation of the EAC Common Higher Education Area;	The EAC Common Higher Education Area fully implemented at Partner State level	2021-2026	Number of Partner States implementing the EAC Common Higher Education Area	National sources; Indicator tracker	<ul style="list-style-type: none"> <li>• IUCEA</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> <li>• Partner State Min. Educ.</li> </ul>	5,000,000
2. Establish and implement university leadership training programmes in the region for a world class postgraduate supervision, teaching and learning;	University leadership training programmes established.  At least 200 beneficiaries trained on the newly established University leadership training programmes.	2021-2024	University leadership training programmes  Number of leadership training beneficiaries graduating from the University leadership training programmes	Documented University leadership training programmes  University records; Indicator tracker		4,000,000

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
3. Establish and implement a Regional information hub for integrated higher education;	Regional information hub for integrated higher education established.	2021-2026	Regional information hub for integrated higher education	Report on the establishment of the Regional information hub for integrated higher education	<ul style="list-style-type: none"> <li>• IUCEA</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> <li>• Partner State Min. Educ.</li> </ul>	2,000,000
4. Advocate for a digital learning infrastructure that focuses on enhancing quality and innovation of teaching and learning in higher learning institutions in EAC;	Advocacy roadmap designed and implemented	2021 - 2023	Advocacy roadmap	Documented Advocacy roadmap		6,000,000
	At least 70 higher learning institutions expand their digital learning infrastructure.	2021 - 2026	Number of higher learning institutions expanding their digital learning infrastructure	National sources; Indicator tracker		
5. Develop a regional research and innovation agenda for Higher Learning Institutions (HLIs) in collaboration with stakeholders that cater for a balance between knowledge generation and product/policy innovation	Regional research and innovation agenda for Higher Learning Institutions (HLIs) developed and implemented	2021- 2024	Regional research and innovation agenda for Higher Learning Institutions (HLIs)	Documented Regional research and innovation agenda for Higher Learning Institutions (HLIs)		15,000,000
6. Strengthen Institutional Capacity and Governance of Inter-University Council for East Africa to effectively and efficiently discharge its mandate.	Assessment conducted on the Institutional Capacity and Governance of Inter-University Council for East Africa	2022-2023	Assessment report	Approved assessment report		15,000,000
	Institutional capacity strengthening plan developed and implemented	2023-2025	Percentage of the recommendations from the assessment that are implemented	Implementation report		
Increase in institutional capacity index			OCA			
<b>Sub Total (IUCEA)</b>						<b>47,000,000</b>

## 10.4 Civil Aviation Safety and Security Oversight Agency (CASSOA)

Strategic Development Objective: <i>Developing and Strengthening the Capacity of all EAC Organs and Institutions to Effectively Execute their Mandates</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>CIVIL AVIATION SAFETY AND SECURITY OVERSIGHT AGENCY (CASSOA)</b>						
Key Priority Area: Institutional transformation at the regional level, including skills development;						
<b>Expected High Level Outcome:</b> Improved safety and security of Civil Aviation services.						
<b>Sector Priority Area:</b> Strengthen corporate governance and operational efficiency in civil aviation						
1. To enhance corporate governance and operational efficiency	Effectiveness of the Board of Directors in the governance of the Agency increased	2021-2026	Board papers discussed	Board Resolutions	<ul style="list-style-type: none"> <li>• CASSOA</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> </ul>	\$540,000
2. Establish and maintain robust ICT Systems to support aviation safety and security oversight	Automate Medical, AvSec, Aerodrome and ANSP Certification	2021-2026	Medical, AVSEC and Certification of Aerodrome and ANSP modules developed	Operational Modules		\$160,900
3. To establish and maintain partnership and collaboration with key aviation organisations and stakeholders.	Keep abreast with emerging trends in aviation to remain relevant and attractive to the industry	2021-2026	Meetings for emerging issues and development in Civil aviation attended.	Meeting reports		\$872,000
	At least 30 inspectors trained on Emerging issues {e.g. Runway Safety programmes and Runway condition		Number of inspectors trained on Emerging issues {e.g. Runway Safety programmes and Runway condition	Seminar reports		\$169,500

**Strategic Development Objective:** *Developing and Strengthening the Capacity of all EAC Organs and Institutions to Effectively Execute their Mandates*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
4. To support the establishment and implementation of sustainable aviation safety and security oversight systems.	Civil Aviation Regulations updated annually	2021-2026	Civil Aviation Regulations reviewed and amended	Working Group meeting reports	<ul style="list-style-type: none"> <li>• CASSOA</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> </ul>	\$446,000
	Questions in the EAC Examination Databank increased by 10,000 every year	2021-2026	Boosted examination bank through acquisition of additional Questions procured annually for AMEL, ATC, FCL, Flight Operations and Cabin Crew annually	Sets of questions in the data bank		\$500,000
5. To facilitate technical capacity building, resources and skills sharing in the Partner States.	At least 20 qualified and competent inspectors in Partner States trained through capacity building and skill share arrangements	2021-2026	Number of trained EAC inspectors on DGR Oversight, Cabin Safety Oversight, Resolution of Safety Concerns and Special Operations (PBN, AWO, EDTO, EFB, RVSM, IET)	Training reports		\$540,000
			Organized and coordinated training for experts in the region (Wildlife Hazard Management, Aerodrome Emergency Planning, Aeronautical Studies and Risk Analysis, Obstacle Limitation Surfaces and Aerodrome Safeguarding, Runway Safety)	Training reports		\$207,000
<b>Sub Total (CASSOA)</b>						<b>\$3,435,400</b>



## 10.5 East African Science & Technology Commission (EASTECO)

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental, and international frameworks.</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>EAST AFRICAN SCIENCE &amp; TECHNOLOGY COMMISSION (EASTECO)</b>						
Key Priority Area: <i>Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans</i>						
<b>Expected High Level Outcome:</b> <i>Increase in adoption of scientific and technological innovations</i>						
<b>Sector Priority Area:</b> <i>Promote and coordinate the development, management and application of Science and Technology in EAC Partner States</i>						
1. Develop evidence based regional Science, Technology & Innovation policies	Develop at least five (5) Evidence based regional Science Technology & Innovation policies and strategies	2021 - 2026	Number of Evidence based regional Science, Technology & Innovation policies developed Number of Regional STI Strategies developed Number of Regional STI Coordination Frameworks developed	Approved and published policies Approved and published Strategies Approved and published coordination frameworks Reports of STI Regional Working Groups. Established STI Database Reports of STI Indicators	• EASTECO	300,000
	STI Management Database established; Regional monitoring and evaluation framework developed	2021 - 2026	STI Management Database; Regional monitoring and evaluation framework;	A functional STI Management database; Operational Monitoring and Evaluation platform and tools		

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental, and international frameworks.*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
2. Promote Science & Technology knowledge and Innovation for regional development	Leveraging of Scientific research and experimental development, with focus on R&D in regional strategic areas, infrastructure, facilities and Centres of Excellence	2021-2026	1. Regional collaborative programmes developed and supported; 2. Number of Centres of Excellence in R&D established; 3. Number of Network of R&D institutions supported; 4. Number of Regional collaborative linkages supported; 5. EA journal of Scientific Research operationalized	A functional R&D funding platform Report on projects funded/supported; Portfolio of Centres of Excellence; Report on R&D Institutions networked; collaborative MOUs signed Issues of Journal Published	• EASTECO	1,000,000
	Enhancement of STEM Education	2021-2026	1. Regional strategy for enhancement of STEM training developed; 2. Regional Centres of Excellence Established; 3. Programme for women in STEM education established	STEM Strategy document; Reports on STEM fairs held; Report on STEM competitions held; List of STEM Scholarships awarded to women;		
	Commercialization of innovation and technology supported through improved Partner States' national systems of innovation	2021-2026	1. Regional centres of Innovation established (including Networks of Innovation hubs and incubators); 2. Technology and Innovation Fund established; 3. Innovative technology solutions in Health supported; 4. Innovation Capacity enhanced	Report on functional Regional Centres; Portfolio of Technology and Innovations awardees and projects funded; Report on awards & recognition; portfolio of commercialised products		
3. Apply Science, Technology & Innovation for socio- economic development	Increased Value addition in Agriculture	2021-2026	1. Regional initiatives in agriculture value addition coordinated (including collaborative programmes and R&D); 2. Innovative and appropriate technology solutions /approaches in storage and agro-processing disseminated	portfolio of value added products; Dissemination reports;		2,000,000

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental, and international frameworks.*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
	Promotion of technological solutions in energy and environment	2021-2026	1. Development of renewable energy technology solutions and products supported (including support and collaboration with the Regional Centre of Excellence in Renewable Energy (EACREE); 2. Portfolio of technology tools for Climate Change adaptation for priority sectors developed (including coordination of R&D)	MOU with EACREE; Number of technology tools for climate change Regional Coordination framework for R&D	• EASTECO	2,000,000
	Enhancement of biotechnology initiatives (support for the generation of innovative biotechnology solutions to resolve the Region's challenges)	2021-2026	Biotechnology initiatives in the region coordinated (including Bio innovate programme) Regional Centres of Excellence in Biotechnology supported; Regional biosafety guidelines developed Support for the development of indigenous knowledge & technologies	Reports of regional initiatives; Portfolio for Biotech Centres of Excellence; Biosafety guidelines		
	Support for export oriented industrial development and trade (generation of innovative solutions to support industrial development and trade)	2021-2026	1. Technology transfer institutions networked including Centres of Excellence for technology transfer established 2. Linkages between the research institutions, academia, industry and business supported; 3. Trade enabled with Technology (including ICT to increase regional and international trade, standards and testing)	MOU on Technology transfer institutions; MOU of Private sector - academia Partnership; report on trade enablement		

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental, and international frameworks.*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
	Information and Communication Technology (Capacity in ICT enhanced for efficient productive and social sectors in the region)	2021-2026	1. A regional Youth ICT program established (for training and support to R&D in software development and innovative ICT applications in productive and social sectors); 2. Innovation in ICT supported (including dissemination) 3. Partnerships between technologists, entrepreneurs and researchers to use ICT as a tool for driving economic growth. 4. ICT initiatives coordinated to enhance access to ICT	Report ICT training; MOU on partnerships;	• EASTECO	2,000,000
4. Enhance collaboration and partnerships for STI stakeholders' engagement	Stakeholder engagement and partnerships enhanced in the STI community	2021-2026	1. Sustainable funding mechanisms for STI initiatives established (including a sustainable funding mechanism and advocacy to increase Partner States funding);	Funding agreements; Advocacy reports		700,000
	EASTECO's capacity in STI project development, knowledge management and communication enhanced by 2021	2021-2026	EASTECO's Institutional Capacity /Human Resource capacity improved;	Training reports & manuals		
<b>Priority Area II: Supporting Institutional transformation for improvement of performance management and operation efficiency of EASTECO</b>						

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental, and international frameworks.*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
5. Strengthen EASTECO's institutional framework for effective and efficient governance and operations	Appropriate Staff Recruited to deliver on EASTECO's Mandate by 2020	2021-2026	Appropriate and adequate staff recruited for enhanced efficiency	Staff portfolio	• EASTECO	15,900,000
	Effective and Efficient Governance systems in place to oversight achievement of EASTECO Objectives	2021-2026	EASTECO governance enhanced;	Membership to Governing Board; Number of meetings held; number of policies approved		
	Fiduciary and Administrative systems developed and operationalized	2021-2026	EASTECO financial and human resource manuals and SOPs developed	Financial regulations; human resource manual; standard operation procedures for HR and Finance		
<b>Sub Total (EASTECO)</b>						<b>19,900,000</b>

## 10.6 East African Health Research Commission (EAHRC)

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
<b>EAST AFRICAN HEALTH RESEARCH COMMISSION (EAHRC)</b>						
Key Priority Area: Strengthening the productive and social sectors to improve production and productivity, increase value addition, and domesticate regional commitments to improve the welfare of East Africans						
<b>Expected High Level Outcome:</b> Increased generation, availability, access and use of health research products.						
<b>Sector Priority Area:</b> Promote, facilitate, and coordinate the conduct and application of health research for the improvement of health and for the wellbeing of the people of East Africa.						
Strengthen Research Collaboration and Capacity Development	Training Programme to address the gaps rolled through the baseline assessment on regional research capacity	2023-2026	i. Finalized and adopted Training Programme to address the gaps in place and under implementation. ii. Number and scope of interventions implemented under the training programme. iii. Number and categories of sub-sectors and stakeholder entities targeted by the training programme	<ul style="list-style-type: none"> <li>Adopted Training Programme Document.</li> <li>Relevant records. Periodic M&amp;E Reports on implementation of the Training Programme</li> </ul>	<ul style="list-style-type: none"> <li>EAHRC</li> <li>EAC Secretariat</li> <li>Partner States MEACAs</li> </ul>	1,680,000
	Health Research priorities in the Community determined and revised	2022-2024	Number of determined research projects focusing on the priority areas	<ul style="list-style-type: none"> <li>Relevant records</li> <li>Research reports</li> </ul>		
	Recruit, train and retain 216 Young East African Health Research Scientists	2021-2026	Number of Young East African Health Research Scientists (YEAR's) recruited, trained and retained	Database of YEAR's Records of Health Research Institutions		
	Establish an integrated regional cholera surveillance system in EAC Partner States	2021-2026	Integrated Regional Cholera Surveillance System Policy for Cholera control	Integrated Regional Cholera Surveillance System & data collection tools developed		

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
Facilitate a Conducive Research Environment	Capacity of four (4) national and institutional review boards in ethics per Partner State strengthened.	2021-2026	Number of national and institutional ethics review boards strengthened	<ul style="list-style-type: none"> <li>• Reports on strengthening Ethics Review Frameworks</li> <li>• Relevant Periodic M&amp;E Reports</li> </ul>	<ul style="list-style-type: none"> <li>• EAHRC</li> <li>• EAC Secretariat</li> <li>• Partner States MEACAs</li> </ul>	985,000
	Harmonization of Ethics Review Frameworks at regional level	2024-2026	Number of Ethics review boards using the harmonised regional ethics review frameworks	<ul style="list-style-type: none"> <li>• Reports on harmonisation of Ethics Review Frameworks</li> <li>• Relevant Periodic M&amp;E Reports</li> </ul>		
	Establishment of a Regional Research Ethics Review Board	2025-2026	Regional Research Ethics Review Board in place	<ul style="list-style-type: none"> <li>• Number of the Regional Study Protocols cleared</li> <li>• Relevant Periodic M&amp;E Reports</li> </ul>		

**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
Establish Knowledge Management Platform	East African Web Portal for Health Information functional as a One stop centre for health information in the region	2021-2026	Number of new health indicators Index of the Scientific Material in the region	EA web portal of health information indicator tracker	<ul style="list-style-type: none"> <li>• EAHRC</li> <li>• EAC Secretariat</li> <li>• Partner States MEACAs</li> </ul>	3,087,265
	Publish at least three (3) issues of East African Health Research Journal and two (2) issues of East Africa Science	2021-2026	Number of issues of the journals published annually	Published Journal Relevant Records		
	Biennial East African Health and Scientific Conference (EAHSC) held	2021-2026	Biennial East African Health and Scientific Conference duly organised and conducted	Attendees list Conference report Relevant records		
	Operationalize the East African Health Clouds, and develop data sharing policy among partner states in place	2021-2025	Number of users of the East African Health Cloud (EAHC)	Indicator tracker		3,194,437
	East African Health Cloud(EAHC) Data sharing policy among partner states in place	2021-2024	Data sharing policy	Data Sharing Policy document		
	Implement the East Africa Cross Border Health Services (EA-CBHS) Program	2021-2026	Number of cross border sites equipped with cross border surveillance system	Number of mobile populations treated		



**Strategic Development Objective:** *Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
Operationalise the Digital Regional East African Community Health(REACH) Initiative	Develop and operationalise Telemedicine Networks for East African Tertiary (NEAT), a program to link East African Centers of Excellence (CoE) and specialized healthcare facilities with other health and academic facilities across the region	2021-2026	Centres of Excellence linked to Telemedicine Number of tertiary hospitals and academia linked to the Centres of Excellence	Centres of Excellence providing specialised service to tertiary hospitals and academia	<ul style="list-style-type: none"> <li>• EAHRC</li> <li>• EAC Secretariat</li> <li>• Partner States MEACAs</li> </ul>	6,907,500
	Develop and operationalise the East African Health Cloud (EAHC), an interoperable health information system that will enable real-time capture, storage, analysis, and retrieval of health data across the region	2021-2026	Number of evidence based policies formulated from the EAHC Number of publications on EAHC	Data Cloud developed Visualisation Dashboard		5,564,064
	The Regional East Africa Disease Surveillance, Control ,and Response (READSCoR), a digital mechanism for regional surveillance of disease outbreaks for early preparedness, including prediction, detection, and response operationalised	2021-2026	Surveillance for selected diseases established Real time collection of data	<ul style="list-style-type: none"> <li>• Relevant records.</li> <li>• Periodic M&amp;E Reports</li> </ul>		3,582,250
	Workforce Development, a work stream focused building the capacity of health workers in the region to facilitate the sharing of human resource and evidence-based best health practices across countries	2021-2026	Number of trained digital experts in the region	<ul style="list-style-type: none"> <li>• Adopted Training Programme Manual</li> <li>• Relevant records.</li> <li>• Periodic M&amp;E Reports on implementation of the Training Programme</li> </ul>		6,622,931

<b>Strategic Development Objective:</b> <i>Enhancing domestication and implementation of regional commitments in line with the EAC Common Market Protocol, and other related regional, continental and international frameworks</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
Strengthen EAHRC Institutional Capacity Development	Construct permanent headquarters for the EAHRC	2021-2026	Permanent headquarters for the EAHRC	EAHRC Permanent headquarters	<ul style="list-style-type: none"> <li>EAHRC</li> <li>EAC Secretariat</li> <li>Partner States MEACAs</li> </ul>	7,000,000
	Recruitment process commenced and completed as per the approved organogram	2021-2026	Signed appointment letters and contracts	EAHRC Staff establishment record		
	EAHRC Protocol amended and ratified by 2024.	2023-2024	Amended and ratified Protocol in place	Amended and ratified Protocol Document Relevant reports on the Protocol		
Resources Mobilised to achieve institution mandate	Develop and implement a strategy for resource mobilisation to bridge the funding gap on health research	2021-2026	Resources mobilised to bridge the funding gap	Funding agreements signed Relevant Periodic M&E Reports		350,000
<b>Sub Total (EAHRC)</b>						<b>38,967,447</b>

## 10.7 East African Kiswahili Commission (EAKC)

Strategic Development Objective: <i>Developing and Strengthening the Capacity of all EAC Organs and Institutions to Effectively Execute their Mandates</i>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>EAST AFRICAN KISWAHILI COMMISSION (EAKC)</b>						
Key Priority Area: Institutional transformation at the regional level, including skills development						
<b>Expected High Level Outcome:</b> Increased recognition and adoption of Kiswahili as a regional language						
<b>EAKC</b>						
<b>Priority Area:</b> Coordination and promotion of the development and use of Kiswahili for regional and international interaction for political, economic, social, educational, scientific, and technological development						
1. Develop and use Kiswahili as a language of Wider Communication in the EAC integration process and development agenda.	Kiswahili adopted as a National Language by all Partner States and National Kiswahili Policies developed	2021-2026	Number of Partner States adopting Kiswahili as one of their national languages Number of Partner States with a National Kiswahili Language Policy	National sources; Indicator tracker	<ul style="list-style-type: none"> <li>EAKC</li> <li>EAC Secretariat.</li> <li>Partner State MEACAs.</li> </ul>	200,000
2. Build Capacity of Kiswahili teaching institutions in Partner States	At least six (6) Regional programs developed and implemented to build capacity of Kiswahili teaching institutions in Partner States	2021-2026	Number of Partner States domesticating regional initiatives to build capacity of Kiswahili teaching institutions  Number of Kiswahili teaching institutions benefitting from regional capacity building programs	National sources; Indicator tracker  National sources; Indicator tracker		1,800,000

<b>Strategic Development Objective:</b> <i>Developing and Strengthening the Capacity of all EAC Organs and Institutions to Effectively Execute their Mandates</i>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
3. Collaborate with different Kiswahili stakeholders to mobilize resources required for various Kiswahili programmes and projects	At least 20% of the current EAKC budget is mobilised for joint funding of roll out and implementation Kiswahili Training Programmes and Manuals in Partner States	2021-2026	Number of stakeholders engaged in collaborative resource mobilization for Kiswahili programmes and projects	National sources; Indicator tracker	<ul style="list-style-type: none"> <li>• EAKC</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> </ul>	225,000
			Percentage of resources required for Kiswahili programmes and projects that is actually mobilized and realized	Financial reports; Indicator tracker; Resource mobilization reports		600,000
4. Facilitate and coordinate regional Kiswahili research and publications.	Double the number of Kiswahili research and publications.	2021-2024	Number of Kiswahili research studies and publications	Study reports; Research publications; Indicator tracker		1,200,000
5. Develop and launch IT based Kiswahili learning materials to promote Kiswahili development in EAC.	Kiswahili self-learning materials developed and shared on different social media platforms.	2021-2026	Number of Kiswahili self-learning materials developed and shared.	IT based Kiswahili applications launch report		300,000
6. Translate into and out of Kiswahili key documents that support integration agenda.	At least 80% of key documents that support integration agenda identified and translated	2021-2026	Number of documents identified and translated	List of key documents prioritized; Kiswahili version of key documents prioritized		275,000
7. Strengthen EAKC structures and systems of governance and management	Assessment undertaken to identify gaps in EAKC structures and systems of governance and management and gaps filled	2021-2026	Assessment report Action plan	Assessment report		120,000
	EAKC structure fully operationalised	2021-2024	Percentage of recommendations of the assessment that are implemented Number of Key staff recruited Number of staff trained	Institutional strengthening implementation report		4,750,000
<b>Sub Total (EAKC)</b>						<b>8,870,000</b>

## 10.8 East African Competition Authority (EACA)

Strategic Development Objectives:						
<ol style="list-style-type: none"> <li>Enhancing domestication and implementation of regional commitments in line with the Common Market Protocol, and other related regional, continental and international frameworks</li> <li>Developing and Strengthening the Capacity of all EAC Organs and Institutions to Effectively Execute their Mandates</li> </ol>						
STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
<b>EAST AFRICAN COMPETITION AUTHORITY (EACA)</b>						
<b>Key Priority Area:</b> Institutional transformation at the regional level, including skills development						
<b>Expected High Level Outcome:</b> Fair competition within EAC markets						
<b>EACA</b>						
<b>Priority Area:</b> Strengthening of EACA's functional independence						
1. Finalize on amendments to the EAC Competition Act, 2006 and Competition Regulations 2010	Amendments to the EAC Competition Act, 2006 and Competition finalized and approved	2021-2022	Amended EAC Competition Act, 2006 and Competition	EAC Competition Act, 2006 and Competition	<ul style="list-style-type: none"> <li>EACA.</li> <li>EAC Secretariat.</li> <li>Partner State MEACAs.</li> <li>Other relevant stakeholders</li> </ul>	200,000
2. Develop merger Regulations and Guidelines, Procedures and Manuals	Merger Regulations and Guidelines, Procedures and Manuals developed	2021-2023	Merger Regulations and Guidelines, Procedures and Manuals	Documented Merger Regulations and Guidelines, Procedures and Manuals		250,000
3. Develop Prioritization framework to provide a clear criterion in setting priorities in the activities and projects of the Authority considering the available resources	Prioritization framework developed	2021-2022	Prioritization framework	Documented Prioritization framework		105,000

**Strategic Development Objectives:**

1. *Enhancing domestication and implementation of regional commitments in line with the Common Market Protocol, and other related regional, continental and international frameworks*
2. *Developing and Strengthening the Capacity of all EAC Organs and Institutions to Effectively Execute their Mandates*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
4. Analyse merger and acquisitions notifications, investigate anti-competitive practices and handle complaints	All merger and acquisitions notifications analysed	2021-2026	Percentage of merger and acquisitions notifications analysed	Analysis reports. Determinations communicated to undertakings Indicator tracker	<ul style="list-style-type: none"> <li>• EACA.</li> <li>• EAC Secretariat.</li> <li>• Partner State MEACAs.</li> <li>• Other relevant stakeholders</li> </ul>	2,000,000
	Anti-competitive practices investigated, and complaints addressed	2021-2026	Percentage of anti-competitive practices investigated	Indicator tracker; Investigation reports		3,000,000
			Percentage of complaints addressed	Complaints response reports; Indicator tracker		
5. Develop restraints to enterprises' anticompetitive regulations, guidelines and forms	Restraints developed to enterprises' anticompetitive regulations, guidelines and forms	2021-2023	Guidelines and forms developed	Documented guidelines and forms		200,000

<b>Strategic Development Objectives:</b>						
<ol style="list-style-type: none"> <li>1. Enhancing domestication and implementation of regional commitments in line with the Common Market Protocol, and other related regional, continental and international frameworks</li> <li>2. Developing and Strengthening the Capacity of all EAC Organs and Institutions to Effectively Execute their Mandates</li> </ol>						
<b>STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)</b>	<b>TARGETS</b>	<b>TIME FRAME</b>	<b>OBJECTIVELY VERIFIABLE INDICATORS (OVIs)</b>	<b>MEANS OF VERIFICATION (MoVs)</b>	<b>RESPONSIBILITY</b>	<b>BUDGET ESTIMATE</b>
6. Sensitization workshops and meetings on regulation of cross-border infractions and other competition enforcement matters in the region	Enhanced stakeholder outreach and advocacy on regulation of cross-border infractions and other competition enforcement matters in the region by 2026. Approximately four (4) stakeholder events will be held in a year. The stakeholders include the business community, governments, consumers and media	2021-2026	Number of stakeholders reached through the sensitization/ outreach forums and opinions given as a result of advocacy events	Event reports; Indicator tracker	<ul style="list-style-type: none"> <li>• EACA</li> <li>• Partner States</li> <li>• COMESA</li> </ul>	2,500,000
			Number of sensitization/ outreach and advocacy forums/ events held	Event reports; Indicator tracker		1,500,000
7. Develop Subsidy guidelines and register, and related case handling procedures	Subsidy guidelines and register, and related case handling procedures developed	2021-2023	Subsidy guidelines and register, and related case handling procedures	Documented subsidy guidelines and register, and related case handling procedures		200,000
8. Conclude trade/ competition negotiations with 3 <sup>rd</sup> Parties Articulate and develop Tripartite Free trade Area (TFTA) and AfCFTA competition policy protocols and other regional and Competition meetings participations (ACF and ICN)	Negotiations concluded and protocols and strategies developed for implementation Competition toolkits developed	2021-2026	Protocols, and Strategies in place for implementation of TFTA and AfCFTA and other competition policy and Law toolkits developed	Documented Negotiations outcomes Protocols and Strategies in Place for implementation Regional and international forums' reports and toolkits Competition toolkits developed		300,000
9. Develop cooperation frameworks with COMESA and National Competition Authorities and Partner States where no Competition Authorities.	Cooperation frameworks developed	2021-2025	Three Cooperation frameworks developed	MOUs documented		500,000

**Strategic Development Objectives:**

1. *Enhancing domestication and implementation of regional commitments in line with the Common Market Protocol, and other related regional, continental and international frameworks*
2. *Developing and Strengthening the Capacity of all EAC Organs and Institutions to Effectively Execute their Mandates*

STRATEGIC INTERVENTIONS UNDER THE RESPECTIVE STRATEGIC DEVELOPMENT OBJECTIVE)	TARGETS	TIME FRAME	OBJECTIVELY VERIFIABLE INDICATORS (OVIs)	MEANS OF VERIFICATION (MoVs)	RESPONSIBILITY	BUDGET ESTIMATE
10. Develop Cartel Leniency programme (CLP)	CLP developed	2023 - 2024	CLP developed	CLP developed and documented	<ul style="list-style-type: none"> <li>• EACA</li> <li>• Partner States</li> </ul>	200,000
11. Develop a framework for screening enforcement conducts.	Screening methodology developed	2023 - 2024	Screening methodology	Screening methodology documented		200,000
<b>Sub Total (EACA)</b>						<b>9,655,000</b>









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